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## NEWS SUMMARY

### GENERAL

**Bani-Sadr 'trial' to start Saturday**  
Iran's Majlis (Parliament) agreed to begin impeachment proceedings against President Bani-Sadr on Saturday.  
The debate, marked by many personal attacks on the President, reflected the majority's clear desire for proper proceedings.  
The President and his supporters will be given five hours to state their case, as will their opponents. **Back Page**

**Anti-TU law call**  
The CBI is to call for laws to abolish the closed shop and introduce legal enforceability for disputes procedures. **Back Page**

**Heathrow strike**  
Heathrow airport is likely to be severely disrupted today by air traffic controllers' continued action over pay. All-out action vote. **Page 10**

**Building collapse**  
Three were trapped when a building collapsed on a Glasgow barber's shop. Ambulance workers left their picket to help in the rescue.

**Trial adjourned**  
A judge granted an adjournment in the trial of four Polish nationalist dissidents to allow lawyers more time to prepare. Little joy for Moscow. **Page 2**

**T. Rin sentences**  
A Tunis court sentenced 82 Red Army soldiers to 15 years in prison between four and 17 years. Eleven defendants were acquitted.

**Penalty vote**  
The European Parliament is set to vote today for abolition of the death penalty in the EEC. Pressure for a single home. **Page 3**

**'State slander'**  
Viktor Brailovsky, a leading Jewish activist, went on trial in Moscow charged with slandering the state.

**'Find builder'**  
A Birmingham coroner offered a reward for tracing the builder who installed a dangerous water heater in the home of a woman who died in her bath.

**Metal theft**  
Parcels of gold, silver and palladium worth \$3m (£1.5m) were stolen from an unguarded delivery van at Geneva airport.

**Raiders foiled**  
Raiders dumped a strong box containing \$20,000 near Welwyn Garden City after it belched red smoke and started to whine as they tried to open it.

**Yachts damaged**  
Three yachts sank and seven others were damaged by fire after an explosion at Chichester Yacht Basin.

**Islamic amnesty**  
Nearly 500 Iranian convicts were released to mark the birthday of the 10th century Imam Mahdi. Some 80 others will be married in jail.

**Churned up**  
An Oakington goat farm's milk yield was halved after five army parads were blown off course and dropped in.

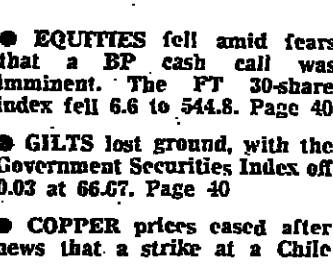
**Briefly...**  
New York spent \$300,000 (£150,157) on 1,400 police to guard Prince Charles.  
Replica gun sales have been stopped by Sugg's sport shop chain.  
Spanish divorce bill was passed by the senate. Franco rescinded divorce law in 1939.  
Spire of Kirkwall's 900-year-old cathedral is deteriorating and may have to be removed.

**CHIEF PRICE CHANGES YESTERDAY**  
(Prices in pence unless otherwise indicated)

RISER	Tesco	65 + 8
Alpine Soft Drinks 146 + 8	Candecca	180 + 4
Bakers' Hld. Stores 158 + 10	Anglo Am. Inv.	£444 + 4
Bowthorpe		
British Vending		
Camrex		
Dawson Int.		
Dewhurst (1. 3)		
Dufay Bros. New 50pm		
Eyepac Nat. Finance		
Flight Refuelling		
Intr-City Invs.		
Johnson Matthey		
Marshall's Universal		
Pauls and Whites		

### BUSINESS

**Equities off 6.6; copper eases**  
● **EQUITIES** fell amid fears that a BP cash call was imminent. The FT 30-share index fell 6.6 to 544.8. **Page 40**  
● **GILTS** lost ground, with the Government Securities Index off 0.03 at 66.67. **Page 40**  
● **COPPER** prices eased after news that a strike at a Chile smelter is due to end this week. Cash wirebars fell 25.35 to £538.25 a tonne. **Page 39**



● **STERLING** closed at \$1.9975 (\$1.9960). DM 4.6925 (DM 4.6850) and FF 11.14 (FF 11.1525). Its trade-weighted index fell to 95.6 (95.7). **Page 30**  
● **DOLLAR** closed at DM 2.2480 (DM 2.2460). SwFr 2.0460 (SwFr 2.0490) and Y220.25 (Y220.1). Its trade-weighted index was 107.2 (107.4). **Page 30**  
● **GOLD** fell \$1 in London to \$408.5. **Page 30**  
● **WALL STREET** was down 3.23 at 1,090.10 near the close. **Page 31**

● **OECD** ministerial meeting ended with Western industrialised nations divided over policies to deal with the international economic crisis. **Page 2**

● **MEXICO** plans to raise its oil prices next month and is threatening to cut off clients unwilling to pay the extra. **Page 6**

● **PRIVATE SECTOR** should do more research and development work on products bought by the public sector, the Government said. **Page 8**

● **UK STEEL** stockholders, regarded as a key indicator in the economic cycle, said they could see no sign of an upturn in economic activity. **Page 8**

● **AKROYD AND SMITHERS**, the jobbing firm, is about to start a legal battle over the £1.57m which it lost in the collapse of brokers Healdwick Stirling Grumbar. **Page 8**

● **ICI** made a new pay offer of 8.5 per cent to its manual workers. Backing for local campaigns. **Page 10**

● **ASSOCIATED British Foods** will spend £30m on investment in grain processing and handling at Corby and East Anglia. **Back Page**

● **NATIONAL BUS COMPANY** made a net loss last year of £11.1m after tax and interest payments; against a £6.2m net surplus. **Page 7**

● **JOHNSON MATTHEY**, platinum, gold and silver refiner, raised its pre-tax profits by £8.98m to £45.6m in the year to March 31. **Page 24**

● **TESCO Stores (Holdings)** recovered in the second six months to report pre-tax profits of £36.59m (£36.53m) for the 53 weeks to February 28. **Page 24; Lex Back Page**

● **SWEDISH MATCH**, the diversified industrial group, reported earnings down by SKr 50m to SKr 13m (£1.29m) in the first four months of this year. **Page 28**

● **BAT INDUSTRIES** chairman Sir Peter Macdonald said attributable net profits would rise this year if present exchange rates still held at the end of 1981. **Page 26**

## Ministers approve broad thrust of economic strategy

BY RICHARD EVANS AND PETER RIDDELL

MRS THATCHER secured Cabinet approval yesterday for continuing the broad thrust of the Government's economic strategy. But it was given only after some ministers had warned about recovery prospects before the next election.

The outcome of the special meeting, conceded by Mrs Thatcher after pressure from critics, gives the Prime Minister and Sir Geoffrey Howe, the Chancellor, a further breathing space to produce evidence that their economic strategy is beginning to work.

The absence of any significant revolt or change of direction was expected in view of the limited room for manoeuvre. The key decisions, principally on public spending, will not be taken until late summer or early autumn.

Notice was, however, given by at least six Cabinet sceptics that they intend to present a united front against any Treasury attempt to impose further substantial cuts in public spending in the 1982-83 financial year.

These ministers are likely to increase pressure in the autumn for expansionary measures to produce an effect on output and, in particular on unemployment, well before the next election.

So many ministers were concerned at the youth unemployment level and its social effects that further measures, now in the pipeline, are to be speeded and extended.

Some Cabinet sceptics

admitted that this need not mean huge cuts from existing planned levels of expenditure. There is a desire for cuts partly to permit a cut in income tax next year.

The Treasury's critics in the Cabinet concluded that Sir Geoffrey's approach represented a significant backdown from the aggressive threats made by the Treasury earlier in the year.

The Treasury view is that, while savage cuts are not in prospect, it is necessary to prepare options now.

Overall, sizeable cuts in some programmes may be necessary to permit both a redistribution in favour of public sector capital investment—as favoured by several ministers—and some reduction in total expenditure.

Increased spending on existing programmes may also have to be offset. The size of such cuts will be determined in the autumn.

Yesterday's meeting clears the way not only for these spending decisions but also for Treasury moves before the summer holidays to intensify pressure for lower pay rises in the wage round starting in the early autumn.

After yesterday's discussions, ministers are expecting further Cabinet meetings, probably in September and November on public spending, in February ahead of the spring Budget and in June on a review of the strategy. The June meetings will

be held in the early autumn.

Continued on Back Page

Output stabilises, Page 8  
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Earnings fall in real terms, Back Page

should have top priority over further cuts in taxation. The Treasury regards this as a distinction without a difference. Economic ministers appear content with the meeting since backing was given for the priority of fighting inflation and as a key measure, containing public expenditure. This is seen as the prerequisite of any revival in the private sector and any reduction in unemployment.

The Treasury seems to be taking a more low-key approach than previously on public spending, partly in order to dampen criticism from spending ministers. In his 15-minute opening presentations, complete with graphs, Sir Geoffrey insisted that cuts were necessary in the forthcoming review.

The impression is being

Continued on Back Page

## BP and Shell to cut their tanker fleets

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BRITISH PETROLEUM and ROYAL DUTCH-SHELL announced sharp cuts in their tanker fleets yesterday as a result of declining world demand for oil.

Both companies have reacted to the recent depression in the oil market and the surplus of tanker tonnage by deciding to sell ships and lay off crews.

BP has already sold five ships this year and has one on the market. Among those sold were two VLCCs (very large crude carriers) of about 220,000 dead-weight tons each.

The group intends to sell six more ships, bringing its total fleet down to 46. Mr Ronald Dillan, managing director of BP's shipping division, said more disposals were possible.

From Rotterdam, Shell Tankers BV said it planned to shed nearly a third of its tanker fleet of 35 in the next few years.

Most of the reduction will involve VLCCs, now uneconomic because of weaker world oil demand.

This year, said Mr Dillan, BP faced shipping losses "running into many millions of pounds, and we have to do something about it."

There were losses on its own trading and on cargoes carried for other companies and charterers, accounting for a large proportion of BP shipping business.

BP made an overall net profit of £385m in the first quarter of 1981, down by over 20 per cent on the same period of last year due to the slump in oil and chemical business and increased taxes.

The tanker troubles facing both Shell and BP also reflects the surge in worldwide new tanker ordering in the late 1960s and 1970s. The increasing fragmentation of the oil market and growth of independent traders has made many of today's VLCCs obsolete.

BP has been hampered by lack of access to cheaper Saudi Arabian oil. A large amount of its crude supplies come from the U.S. and the North Sea.

The proposed tanker sales by Royal Dutch-SHELL, 60 per cent Dutch-owned and 40 per cent UK, follow a decision on cuts at the UK end a few months ago.

It planned to make more than 200 officers redundant, having put two VLCCs on the market. BP's intentions would mean a loss of jobs for 230 UK officers, 370 UK ratings and a comparable number of Indian crew.

Reacting to this, the Merchant Navy and Airline Officers' Association said that it was "appalled and dismayed" at the lack of consultation. It will ask BP today to bring UK crews on to its 12 foreign-crewed ships.

At the start of 1981 the Shell group's total tanker fleet was 52. Continued on Back Page BP: the North Sea backfires, Page 22

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of the Sasse losses last July. The syndicate has been under the management of the corporation of Lloyd's for some time. The settlement with the Brazilians has been reached through the personal intervention of Mr Peter Green, Lloyd's chairman.

He had a series of meetings, over recent months with Mr Ernesto Albrecht, president of the Brazilian group, in an effort to reach a settlement.

Now Lloyd's and the Brazilians may take legal action jointly against others involved in placing the loss-making U.S. and damage to property insurances with the Sasse syndicate. Lloyd's annual meeting, Page 8



Mr Suzuki and Mrs Thatcher outside 10 Downing Street before their talks

## Japan gives EEC assurance on trade

BY DAVID DODWELL IN LONDON AND JOHN WYLES IN BRUSSELS

THE JAPANESE Government yesterday announced measures to placate the EEC over its soaring trade surplus with the Community and to consolidate its political links with EEC members.

In Brussels, Mr Rokusuke Tanaka, Japan's Foreign Trade Minister, offered assurances that car shipments to the Community would be held near 1980 levels. He said he would call on Japan's private sector to step up imports of European manufactured goods.

This is the first time Japan has talked of any move on car exports to the Community as a whole. All recent agreements have been with individual EEC members, including the latest loose accommodations with the Benelux countries and West Germany.

In London, Mr Zenko Suzuki, the Japanese Prime Minister, also underlined how seriously his country is taking Western irritations at Japanese trade policy. He assured Mrs Margaret Thatcher, the Prime Minister, yesterday that the question of easing British access to the Japanese market would be discussed in talks starting today with Mr Tanaka, who is due in London from Brussels.

Mr Suzuki also promised Mrs Thatcher that existing voluntary restraint agreements would be made to work. Japan's car exports to Britain have been running at levels above those agreed between car manufacturers in both countries.

Mrs Thatcher expressed forcefully Britain's concerns at the heavy flow of Japanese imports into sensitive areas such as television sets, and electronic equipment. Both sides are keen to see higher Japanese investment in Britain.

EEC foreign ministers will give a formal reaction to the Japanese promises next week.

But it is likely that there will be a softening in Community demands for a response on the trade question when Mr Suzuki attends next month's world economic summit in Ottawa.

The EEC is bound to keep up the political pressure to try to halt its spiralling trade deficit with Japan, although protectionist threats seem likely to be silenced for the time being.

Arguing that the EEC and Japan have to find "orderly trade in between the two extremes of laissez-faire and protectionism," Mr Tanaka said Japanese companies would be expected to increase their imports of manufactured goods.

In 1978, Japan offered the EEC a similar commitment. However, the scepticism with which Mr Tanaka's statement might have been greeted is offset substantially by the fact that this time the Government will give companies official advice on the subject.

In the first four months of this year EEC imports from Japan rose 46 per cent, largely in the form of cars, TV sets and advanced machine tools. This followed a 55 per cent rise in the deficit last year to \$10.9bn. Imports alone rose 29 per cent.

Japan's economic concessions are linked closely with an attempt to broaden political co-operation with Western Europe. Japanese officials are acutely aware that the trade row has hindered attempts to improve political relations.

In his only foreign policy statement of the European tour, Mr Suzuki yesterday called for closer co-operation between all the Western industrialised democracies, emphasising Japanese willingness to play a more active foreign policy role in future.

Tokyo eases tension in trade row with EEC, Page 6

## Cabinet likely to let BR electrify

BY ELINOR GOODMAN

BRITISH RAIL is likely to get the go-ahead to electrify more lines, provided it can prove that the investment would produce a real return.

A Cabinet committee chaired by the Prime Minister apparently agreed yesterday that instead of endorsing British Rail's proposals to spend £587m a year in the next 10 years the Government would look at each proposal on its merits.

Schemes may avoid the Government's having to make any major adjustment immediately to the provision already made for British Rail in the spending White Paper.

To have Government approval for a particular scheme BR will probably have to show that it is making progress with productivity and that the schemes will produce a real return on investment. An announcement is expected soon.

The decision will come as a disappointment in some ways to Sir Peter Parker, chairman of British Rail, and may not be enough to appease the rail unions, which have made a major issue out of the investment programme.

Nevertheless it should mean that BR can start electrifying some lines, where it already has a detailed plan ready, fairly soon.

In the light of the Prime Minister's apparently hostile attitude to investment in the nationalised industries in her speech to the CBI on Tuesday night, it is probably as much as those Ministers backing the scheme could have realistically expected.

By stressing productivity, it may also strengthen Sir Peter's hand in negotiating with the unions. The BR scheme, which set out a range of options, had the backing of the Department of Transport.

But when other Ministers started taking up their positions on the plan it immediately ran into trouble from the Treasury. Mrs Thatcher, who at the CBI said that there were dangers of investment in the public sector producing an inadequate return, was also sceptical about the plan.

Continued on Back Page Rail union may seek 50 per cent, Page 10

£ in New York

	June 15	Previous
Spot	\$1.9980/9990/\$1.9980/9995	
1 month	1.9951/1.9951/1.9951/1.9951	
3 months	1.9951/1.9951/1.9951/1.9951	
12 months	1.9951/1.9951/1.9951/1.9951	

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## Brazilians settle in Sasse affair

BY JOHN MOORE

A KEY CHAPTER in the biggest scandal in the 300-year history of Lloyd's, the London insurance market, has ended. After almost four years of arguments and legal action, Instituto de Resseguros do Brasil, the Brazilian reinsurer, has agreed in principle with Lloyd's to pay \$7m (£3.5m) towards the record £21.5m losses of the Sasse underwriting syndicate.

The Sasse affair was the first in a recent run of scandals at Lloyd's and contributed to Lloyd's seeking to reform its methods of operation.

The Sasse syndicate was suspended at the end of 1977 when it became clear that it had a solvency problem and could not recover its reinsurance claims.

from the Brazilian reinsurer institution. The syndicate hoped to recover \$13m from the Brazilians under a reinsurance programme to meet its losses, which rose rapidly.

But the Brazilians refused to pay and the syndicate has been taking legal action against them since 1978 to recover the claims. Members of the 110-strong syndicate, who came under financial pressure because they have to meet insurance losses from their own pocket, sued Lloyd's for alleged broken rules and breach of duties.

But the Brazilians admitted that the syndicate members "had justifiable grounds for complaint," the rest of the Lloyd's market helped to meet the bulk

of the Sasse losses last July. The syndicate has been under the management of the corporation of Lloyd's for some time. The settlement with the Brazilians has been reached through the personal intervention of Mr Peter Green, Lloyd's chairman.

He had a series of meetings, over recent months with Mr Ernesto Albrecht, president of the Brazilian group, in an effort to reach a settlement.

Now Lloyd's and the Brazilians may take legal action jointly against others involved in placing the loss-making U.S. and damage to property insurances with the Sasse syndicate. Lloyd's annual meeting, Page 8

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## EUROPEAN NEWS

## OECD nations divided over economic crisis

BY ROBERT MAUTHNER IN PARIS

THE WESTERN industrialised countries failed to resolve their disagreements over policies they should pursue to deal with the international economic crisis when they ended their two-day ministerial meeting of the Organisation for Economic Co-operation and Development yesterday.

Ministers representing the 24 member countries remained clearly divided into two camps. The U.S., West Germany, Japan and Britain continued to put the emphasis on fighting inflation by non-accommodating monetary and fiscal policies. By contrast, France, Italy and the smaller European countries advocated a policy shift towards stimulating economic activity

and employment. Criticised from all sides for the U.S. Administration's high interest rate policy—which M. Jacques Delors, the new French Economics Minister, said was having a highly damaging effect on the European economies—Mr Robert McNamara, Deputy Secretary at the U.S. Treasury, replied that there was no easy way out of the Western world's economic dilemma.

Both Mr McNamara and Mr Nigel Lawson, Financial Secretary to the UK Treasury, emphasised that there was no such thing as a long-term trade-off between inflation and unemployment. The two problems were inextricably linked, Mr Lawson said. Over the past two decades

both inflation and unemployment had peaked at ever higher levels in each successive business cycle.

"Until inflation and inflationary expectations are convincingly mastered, there will be no basis for any lasting or worthwhile increase in output and employment."

While recognising the seriousness of the problem of growing unemployment, Count Otto Lambsdorff, the West German Economics Minister, made broadly the same point. The OECD countries had no choice but to persist with their stabilisation policies.

The past few years has shown that a persistent tendency towards higher prices

and the constant resurgence of inflationary expectations do not allow a sustained increase in output and employment. It would, therefore, be entirely wrong not to give the U.S. full support for its anti-inflation policy.

However, Count Lambsdorff did suggest that the U.S. should take another look at the policy mix which it was applying. He asked whether the inflationary risks of a policy of general tax reductions were not being underestimated and whether the positive effects of such tax reductions on the supply side were not being overestimated.

In addition, was it really necessary for the U.S. Federal Reserve to fine tune the money

supply on a weekly basis?

Count Lambsdorff said that U.S. policy—high interest rates and the devaluation of European currencies against the dollar—undoubtedly placed a great burden on European countries, but this was by no means the only reason for their troubles. The reason why Europe was so susceptible to fluctuations in U.S. interest rates and the exchange rate of the dollar was largely because of its own shortcomings. These included large budget deficits, excessive social transfers, the strangling of private initiative through administrative interference, inadequate energy policies and poor export performances.

## O'Leary to lead Irish Labour Party

By Our Foreign Staff

THE IRISH Labour Party, which suffered a major setback in last week's general election—including the failure of its leader, Mr James Cluskey, to hold his seat—yesterday elected his deputy, Mr Michael O'Leary as the new leader. He will now hold coalition talks with Dr Garrett FitzGerald, the Fine Gael leader.

The election of Mr O'Leary, a strong supporter of coalition with Fine Gael, must enhance the chances of Dr FitzGerald ousting Mr Charles Haughey, the Prime Minister. But the balance in the "hung" parliament after the general election still leaves the issue in doubt. The formal vote for a new Prime Minister is due on June 30.

Mr Neil Blaney, the former Finna Fall Minister who is now an independent, pro-Republican member for Donegal, suggested yesterday that he might be able to put together an independent alliance supporting Mr Haughey.

This would notationally add sufficient votes to Flanna Fail's 78 seats to secure 83 seats, the minimum needed for an overall majority.

## Opec experts thrash out pricing and production strategy

BY BRIJ KHANDARIA IN GENEVA

EXPERTS FROM leading members of the Organisation of Petroleum Exporting Countries (Opec) met in Geneva yesterday to thrash out a long-term pricing and production strategy.

Led by Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, the group will continue previous discussions on the linkage of Opec oil prices with inflation and economic growth rates in the chief industrial oil-buying countries.

The committee contains experts from six countries: Saudi Arabia, Venezuela, Kuwait, Iraq, Algeria and Iran. The only other minister at the meeting was Mr Humberto Calderon Bert of Venezuela.

Sheikh Yamani said that as part of Opec's overall strategy for the rest of the decade, the long-term Strategy Committee will also study Opec's attitude towards problems caused by high oil bills for developing countries.

The Opec ministerial conference

held in Geneva last month asked the committee to work out proposals concerning Opec's role in the world economy, the influence of its production and price policies on Western industrialised countries, and measures to aid developing countries.

Sheikh Yamani's chairmanship of the committee is expected to have a moderating influence on discussions. The Saudi Minister is known to be deeply concerned about the growing unemployment in industrialised countries and would like to avoid Opec policies which might boost inflationary trends.

AP adds: Mexico plans to raise oil prices next month, according to Sr Jose Andrade Ortega, Natural Resources Secretary.

He told a Mexican Congressional committee that his country's price reduction of \$4 a barrel on June 1 was premature and said Mexico would try to raise prices in July.

## East Germany basks in the glow of British attention

BY LESLIE COLT IN BERLIN

EAST GERMANY'S yearning to be accepted by the Western powers who bear responsibility for Berlin has been satisfied by the current official visit to London by a leading member of the ruling East German politburo, Herr Hermann Axen. He is a top adviser on foreign relations to President Erich Honecker.

Herr Axen's meeting with Mrs Margaret Thatcher, the Prime Minister, and Lord Carrington, the Foreign Secretary, are important items in the East German news, which normally

concentrates on over-fulfilled production targets and imperialist plots.

East Germans who read yesterday's front page of Neues Deutschland, the main Communist newspaper, learnt that Mrs Thatcher displayed "great interest" in the information Herr Axen gave her on the development of the East German economy, its energy and chemical output as well as the educational system and job training. The British Prime Minister is said to have expressed her wish to expand economic, scientific

and cultural ties with East Germany and to "exchange views on the main questions of peace and security."

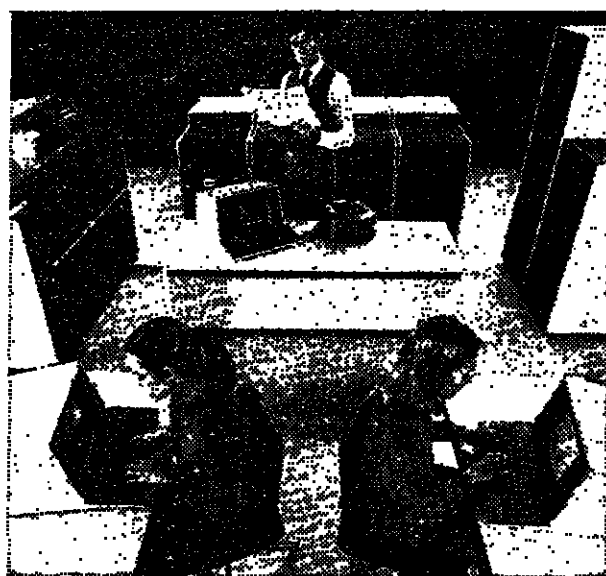
Neues Deutschland noted that Herr Axen's "extensive negotiations" with Lord Carrington took place in an "open and business-like" atmosphere.

Only a year ago Mrs Thatcher was reviled in East Berlin as one of the more evil of the class enemies. Britain was seen as the least likely of the three Western allies in West Berlin to improve relations with East Germany. The

East German, in fact, did best with France under President Valéry Giscard d'Estaing when their Foreign Ministers visited each other and trade increased.

The election of Mr Ronald Reagan as President in the U.S. quickly ended that country's candidacy for courtship by East Berlin. East Germany also recorded without comment M. François Mitterrand's victory in the French presidential election last month. It is mindful of M. Mitterrand's frequent attacks on the Soviet Union. By process of elimination this

leaves Mrs Thatcher's government as the only one of the three Western allies left with which East Germany believes it has even a remote chance of improving relations. Just to make sure, Herr Axen also had talks with Mr Michael Foot, the leader of the Labour Party, and Mr Ron Hayward, its general secretary. He also chatted with the secretary general of the British Communist Party, on Mr Gordon McLennan, on the armaments race provoked by the "aggressive circles of imperialism."



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**NCR**

## Polish moves give Moscow little joy

BY CHRISTOPHER BOBINSKI IN WARSAW

THE SOVIET leadership must be scanning the Polish Communist Party this week with mixed feelings. Despite Soviet charges that he was not doing enough to combat "counter-revolution," Mr Stanislaw Kania, the party leader, is more secure than ever.

The same could be said of the Prime Minister, General Wojciech Jaruzelski.

The party, believing that any changes made four weeks before the party congress would be for the worse, has rallied round the country's leaders. Even at last week's central committee meeting where Mr Tadeusz Grabski, a hardline politburo member, made his ill-fated bid to topple Mr Kania, most felt there was no alternative to his policies of not using force and continuing gradual reforms within the party and in society at large.

Even Mr Stefan Olszowski, who has won a certain notoriety as a pro-Soviet hardliner, has come to recognise this consensus. In recent weeks he has worked to improve his image and adopted a more moderate stance. Last week, Mr Grabski, who is often associated with him, was left to fight Mr Kania alone.

It now seems clear that all the present party leaders will be elected by the regions as delegates to the July 14 congress. Election as a delegate is crucial as only delegates have the right to be re-elected to the leadership at the congress. This was by no means certain a few weeks ago given the mood of party members in the provinces. In Gdansk, for example, the provincial party conference refused to grant mandates to party officials who had not been chosen locally. The same happened in Olsztyn in the north-east.

But last weekend the reformist Cracow party organisation voted overwhelmingly to send Mr Kania to the congress with 365 votes out of a possible 398. A few days later General Jaruzelski was selected by the Warsaw military district with

238 votes out of a possible 241. The Soviet Union should greet this development with some satisfaction. One of the reasons for Moscow's letter criticising the Polish leadership was concern that the congress would vote out the whole of the present party establishment and leave the Kremlin without a familiar face in sight. This danger has now receded.

Another source of satisfaction for the Soviet politburo should be that delegates now being elected at provincial conferences hold centrist views. The hard-line resolution adopted after last week's central committee meeting has served to mute the radicals. Also, given the authentically democratic election procedures, the people of the small towns and the countryside who naturally tend to be more conservative, are selecting few radical reformers.

However, the Soviet worries are far from over. Provincial party conferences which are electing delegates will continue for two weeks. Major industrial centres where the democratic rank-and-file movement is strongest have yet to vote. Warsaw and Katowice promise a lively struggle between the hardliners and the radicals. The results of elections in Lodz, Wroclaw and Poznan, all towns with strong party organisations whose votes will be important at the congress, are hard to predict.

Aware of the importance of these towns it is likely that the Russians will come up with further moves to apply pressure on the party and limit its reforming ardour as the congress approaches. The Warsaw branch of Solidarity, the independent union, yesterday reported the third in a series of desecrations of Soviet war memorials since Moscow criticised a "mounting" wave of "anti-Soviet" incidents in a letter last week. AP reports it said "unknown hands, daubed with white oil paint the Soviet war memorial at the municipal cemetery at Zyrardow," near the Polish capital.

## Soviet industrial output slips below target

BY DAVID SATTER IN MOSCOW

SOVIET industrial output in the first five months of the year rose only 3.2 per cent against a 4.1 per cent annual target.

Figures published yesterday in the weekly Ekonomicheskaya Gazeta indicated that the early months of the new 1981-85 five-year plan have been marked by the same slowing of economic growth which characterised the 1976-80 plan.

The 4.1 per cent annual target for this was already one of the lowest since the Second World War.

Oil production, which achieved spectacular growth in the late 1960s and early 1970s, has slowed to an increase in the first five months of this year of 1 per cent over the comparable period of last year.

Ekonomicheskaya Gazeta said that total oil production to the end of May was 251m tonnes, which makes it unlikely that the

Soviet Union will meet its oil production target for 1981 which is 610m tonnes.

Several key industries, including steel and coal, recorded absolute declines in production. This represents a more serious shortfall than would be the case in the West because the Soviet accounting system measures success only in terms of quantity rather than quality or usability.

The Soviet Union produced 302m tonnes of coal in the first five months of the year compared with 304m tonnes in the same period last year and the steel industry recorded declines in output for steel pipe and rolled steel.

Milk and meat production continued to decline, falling 1 per cent below last year's five months level and no improvement was expected until the end of the autumn grain harvest at the earliest.

## New Czech planning chief

PRAGUE. — Mr Václav Hula, Czechoslovak Deputy Prime Minister, was removed as chairman of the state planning commission yesterday and replaced by Mr Svatopluk Potac (56), the state bank director, as a new Government was sworn in by President Gustav Husak.

ever since the end of the short-lived "Prague Spring" liberalisation period in 1968. His removal was apparently linked with the country's growing economic problems.

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## EUROPEAN NEWS

W. German steelmakers are increasingly concerned by foreign competition, writes Roger Boyes in Bonn

## A cry for help from the Ruhr

THE ROAD to Damascus, it seems, runs through the Ruhr. West German steel industrialists, once zealous supporters of the free market, are now calling for state assistance in tones ranging from the discreet to the desperate.

"Not so much of a conversion, more of a phased withdrawal," was the defensive comment of one West German steel executive recently. A phased withdrawal, it is argued, which has been forced on West Germany by the heavily subsidised competition from Britain, France and Italy.

There have been worried meetings between the industry and the Bonn leadership, and between the regional Government of North Rhine Westphalia—which embraces the industrial Ruhr—and Chancellor Helmut Schmidt. The Chancellor made clear in a speech last month that the industry would be naive to expect the large-scale assistance afforded the British Steel Corporation, but there is some hope within Herr Schmidt's Social Democratic Party that some employment-cushioning programme can be devised.

The steel industry's case is as follows: each tonne of imported European steel is subsidised to the tune, on average, of between DM 50 (\$10.64) and DM 100 (\$21.28) a tonne, depending on the product. According to the West German Iron and Steel Federation, some DM 30bn of public money has gone towards propping up its European competitors, and a further DM 60bn is expected to flow between now and 1983. Again, according to West German industry figures, that means that in Britain half the cost of producing a tonne of rolled steel—DM 366—will effectively come from public coffers. French steel subsidies at the rate of DM 67 a tonne of rolled steel, seem, by contrast, relatively modest although Belgian assistance amounts to DM 168 and Italian help amounts to DM 114.

These figures are a rather crude measure—they make no real distinction between the different types of state assistance—but they are constantly used in the lobbying campaign in Bonn. The complaint is not so much that European steel imports are mopping up the domestic market—imported European Community steel products play a surprisingly small role in West Germany's overall steel consumption—or that West German steel exports to



Count Otto Lambsdorff, the West German Economics Minister, pictured above, right, with a U.S. official at the OECD meeting in Paris yesterday, took the opportunity of holding talks with M. Pierre Joxe, the French Industry Minister, in an attempt to bridge some of their differences over European steel subsidies, writes Roger Boyes in Bonn.

Bonn is urging a firm timetable to phase out European steel subsidies which, it claims, are distorting competition and harming the West German steel industry. A meeting two weeks ago

revealed a considerable gulf between the French and the West German approach to controlling subsidies. Count Lambsdorff clearly intends that there should be closer co-ordination between Paris and Bonn before a fresh round of EEC talks on June 24.

West German officials stress that the French still need time to evolve their steel policy. However, Bonn has also indicated that its patience is wearing thin on the question of subsidies and has hinted that it could prove difficult over social assistance for workers affected by restructuring in the industry.

ing the region's steel companies and trimming some 8,000 jobs between now and 1983.

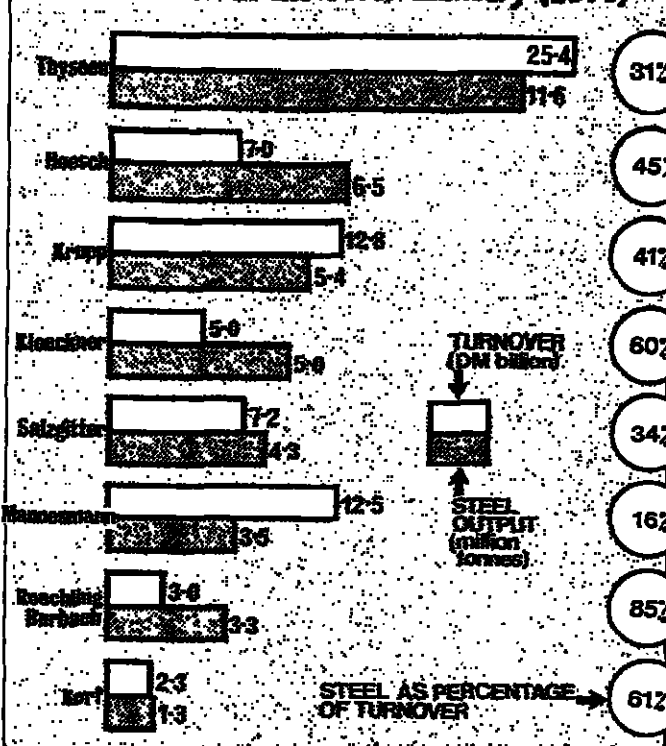
Many Ruhr steel men would like to see the same measures applied there, with the state emphasis being on regional investment to create jobs for redundant steel workers. This would make restructuring much easier. For example, when Bonn and the Saarland government approved DM 1.1bn worth of subsidies and guarantees for the local steel industry, the unions almost automatically signalled their readiness to see 5,000 jobs phased out. Now Krupp has a plan to phase out 5,000 jobs and Hoesch is concentrating production and processing in a move which will cut both capacity and about 8,000 jobs.

The result is written all over the balance-sheets of the main West German steelmakers. Krupp Stahl reported a "catastrophic" final quarter last year. After recording a balanced result for the first nine months, the company lost DM 20m between October and December. West German producers can no longer compete with the crude steel prices of other European Community countries. "However efficient we become, however much we increase productivity, however much we introduce energy-saving technology, we cannot compensate for the DM 100 a tonne competitive advantage of our subsidised neighbours," said an executive of Thyssen—one of the few steel producers still in the black. Hoesch, for example, now accounts for 50 per cent of the turnover of the West German-Dutch Estel group, and about two thirds of the group's record net loss of F1 485m (\$94m).

The steel industry acts as a more effective lobby than, for example, the ailing West German textile industry, because so many jobs depend on it and because of its high regional concentration in the Ruhr and the Saar. The loss of 5,000 steelworkers' jobs in, say, Dortmund, would lead to the ultimate destruction of 15,000 jobs in steel-related and service sectors.

The West German notion of dividing up subsidies into good (aimed at restructuring) and evil (those destined to maintain or expand old capacity) is of dubious value, more often than not, it serves only the lobbying interest of the West

## Diversification in the Steel Industry (1979)



German steel industry. Who is to say that Saar subsidies are good, and British Steel Corporation subsidies evil? The West German steel industry is not immune, either, from using subsidies to cover up essentially bad management decisions.

Thus, last year, the Federal Research Ministry and the North Rhine Westphalian Government agreed to give DM 240m in cheap loans to Hoesch towards replacing three unprofitable open hearth (Siemens Martin) plants with a plant using oxygen-cooling methods. The justification for the Research Ministry funds was that the move represented modernisation and market adjustment. Yet the same "modernisation" had been carried out in the early 1970s by many other steel companies, including Thyssen, without resorting to state assistance. The fact of the matter is that the money was made available to save jobs—a situation familiar enough to other European steel industries.

Kloekner has been trying to extract more Research Ministry funds for its Bavarian-based Maxhuetten plant, but it seems that resources are now too tight to make any kind of major commitment. Yet again the state of Bavaria has made it clear that it is prepared to come up with tens of millions of Marks.

Having said all this, the West German case is still fundamentally sound. The level of state assistance is significantly below that in Britain, Belgium and Italy. But perhaps the industry should not overlook the fact that mismanagement has more often than not been the reason for seeking government assistance from Bonn or regional governments, rather than the effects of the demon subsidies of its neighbours. Eventually, the West German steel industry will have to ask itself some fundamental questions: can West Germany really sustain five major steel producers (Thyssen, Hoesch, Krupp, Kloekner and Salzgitter) and a whole string of minor ones (Mannesmann, Roehling, Burbach, Korf)?

Even with a high degree of diversification, and even if the current crisis really is cyclical and not structural, the market is too tight for so many domestic producers. The legendary efficiency of the industry as a whole disguises the fact that there always have been, and always will be, lame ducks. Sooner or later, the Government will face the choice of letting one of these ducks die or keeping it artificially alive with the kind of subsidies it condemns in other countries.

## Europe MPs keep up the pressure for a single home

BY WALTER ELLIS IN STRASBOURG

AN ATTEMPT to establish a single home for the European Parliament—probably in Brussels—is expected to be launched next month by MEPs. French members, however, are resolutely opposed to any change in the present arrangements, centred on Strasbourg, and are hoping for early support from President François Mitterrand.

In an interview published yesterday in *Les Dernières Nouvelles d'Alsace*, M. André Chaignon, the French Minister for European Affairs, said "no French Government could fail to support Strasbourg".

The Minister added that any decision taken by the Parliament would be "without legal effect" and that the final say remained a matter for the Community's heads of government. This view is not shared by a number of non-French MEPs. They argue that the Treaty of Rome gives Parliament the right to decide its own working place even if the formal fixing of the seat is a matter for governments. The distinction drawn is largely semantic but many members believe that if the Council of Ministers takes the matter before the European Court of Justice, the judges will rule in Parliament's favour.

The constitutional clash, which the issue is likely to provoke could prove of some importance to Parliament. If a majority does vote for a single site (Parliament meets also in Luxembourg and committees sit in Brussels) and if that decision is upheld, the assertion of independence entailed could do much to restore MEPs' battered sense of morale. Being at the losing end of several power struggles over the Community's budget has drained Parliament of whatever prestige was conferred upon it by direct elections just over two years ago. A shot in the arm now is exactly what it wants.

Three months ago, members voted by a substantial majority to fix a deadline of June 15 for a decision by the Council of Ministers ending the current three-way split. That deadline has passed with no response from member governments and various political groupings are now working on resolutions for debate at next month's session of Parliament.

Most MEPs are expected to vote in favour of a single working place, and there is a growing consensus in favour of Brussels, the site of the Council and of the European Commission.

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## OVERSEAS NEWS

## Delegates fight at OAU conference

NAIROBI — Moroccan delegates and Algerian-backed Polisario observers traded punches in a running fight yesterday outside the hall where Foreign Ministers of the 50-nation Organisation of African Unity were discussing African liberation movements.

Club-wielding police broke up the fighting after several minutes and detained two Moroccan diplomats and one Polisario observer.

The dispute between Morocco and Polisario guerrillas over the mineral-rich western Sahara is one of the most difficult issues confronting OAU Heads of State when they meet here next week.

Polisario guerrillas have waged a five-year-old struggle for control of the former Spanish Sahara.

After Spain pulled out in late 1975, the Sahara was annexed by Morocco and Mauritania, but Mauritania later signed a separate peace with the guerrillas, leaving Morocco to continue war alone against the Polisario.

Moroccan diplomat Ainin Mselalain said the fighting started when a Polisario observer insulted the Moroccan diplomats "by saying Morocco is occupying territory that is theirs."

AP

## Kuwait 'will not cut oil output'

KUWAIT — Kuwait will not cut its oil output any further because a glut on world markets will disappear by the end of this year, the country's oil minister said in an interview published yesterday.

Some members of the Organisation of Petroleum Exporting Countries (Opec) decided to cut production by a minimum 10 per cent at a meeting in Geneva last month to mop up the glut and take pressure off prices.

Sheikh Ali al-Khalifa al-Sabah, the Kuwaiti Oil Minister told the Al-Anba newspaper that his country had already cut oil output from 1.5m barrels per day to 1.25m b/d on April 1 and would not reduce it further.

The glut of 23m b/d. was temporary and would disappear by the year's end, the Minister said.

Reuters

## Marcos triumphs—but doubts over democracy remain

BY KEVIN RAFFERTY IN MANILA

VOTING RETURNS show that Ferdinand Marcos has been re-elected President of the Philippines with a huge majority, winning up to 100 per cent of the vote in some districts, according to unofficial returns. His supporters say that his victory is historic as well as crushing, marking the safe return of the Philippines to elected democratic civilian government after eight years of martial law.

In spite of his overwhelming victory, with a majority rarely seen outside the Communist world — his average share of the vote is 88 per cent — President Marcos still faces large problems. For almost every achievement there is a large question-mark.

Economically, the Philippines, a country of 48m people and thousands of islands, looks more prosperous than ever. Economic growth has averaged between 6 and 8 per cent over the past eight years, though it dropped to 4.7 per cent last year. The capital, Manila, is sprouting many sparkling new buildings in acres of land reclaimed from the sea, and has the image of a city on the move, welcoming countless international gatherings and conventions.

Opponents say, however, that the economy is like a whitened sepulchre: its modern exterior hides decaying conditions inside. Some economists claim



Ferdinand and Imelda Marcos on the campaign trail

that the number of Filipino families below the poverty line has risen from 57 per cent in 1971 to 83 per cent in 1978. World Bank studies indicate that real wages for skilled workers in Manila and its suburbs

fell by nearly 24 per cent over the 1973-78 period; the drop for unskilled workers was 31 per cent.

The benefits of economic growth have not been evenly spread. An estimated 1.9m

people of metropolitan Manila, a third of the capital's population, are stricken by poverty. Not far from the plush hotels are home-made shacks put together out of cardboard, plywood and galvanised iron sheets, which are prevented from blowing away only by precariously balanced rocks or makeshift string or rubber tyres.

Unemployment is officially estimated to have fallen to 3.5 per cent in 1979, but the reality poor cannot afford to be out of work. As in other Third World countries, poor Filipinos show ingenuity in picking a living even from garbage.

The technocratic economic ministers of the Philippines have won full marks for their macro-economic management, especially for their skill in squeezing more money and better rates from international lending agencies. But the human touch to economic development has been lacking.

The Government has shown a tendency to splash its money on glamorous capital-intensive projects rather than schemes providing jobs, exports, or social benefits. Mrs Imelda Marcos, the first lady who is also governor of Metro-Manila and Minister of Human Settlements, has led the way with expensive and expensive schemes. One of her pet projects is to lay a white sand beach close to the hotels along the increasingly polluted Manila Bay.

It is in the political arena that the greatest doubts arise about the regime. President Marcos has now ruled the Philippines for nearly 16 years. He is now set for another six years with more power in his hands under his tailor-made Constitution than the President of France.

Questions are being asked about how democratic is the democracy he has established. The major political parties in the end refused to fight an unequal Presidential election. Even so, there were allegations of ballot stuffing and other incidents from those who did stand.

President Marcos stands head and shoulders above any other political opponent. Most observers think he probably would have been re-elected even if former Senator Benigno Aquino had been allowed to return to the Philippines from exile in the U.S., let off the murder charge he faces and to run for the Presidency in a completely open race. But in spite of the lifting of martial law and the supposed return of democracy, the Philippine climate is not one in which diverse opinions are encouraged to flourish.

The Press and media are quick to genuflect before Caesar. The most pointed opposition comes from a section of the Roman Catholic Church, particularly from priests who are

## Asean plea to Vietnam

MINISTERS of the five non-Communist South-east Asian countries yesterday appealed to Vietnam in its own interests to attend an international meeting on Kampuchea and to withdraw its 200,000 troops from that country and permit fresh elections under United Nations supervision, Kevin Rafferty writes from Manila.

The Foreign Ministers of the Association of South-east Asian Nations (Asean)—Indonesia, Malaysia, the Philippines, Singapore and Thailand—started a two-day meeting in Manila to draw up their plans for next month's meeting on Kampuchea at the United Nations, and to

discuss economic and political co-operation. Hanoi has said that it will not attend the meeting on Kampuchea.

Easily the most powerful plea to Vietnam came from Mr Sompah Dhanabalan, the Foreign Minister of Singapore. He declared that Vietnam had compromised its independence by relying on the Soviet Union.

The other Foreign Ministers joined in the plea. General Carlos Romulo of the Philippines said that South-east Asian countries, "and Vietnam perhaps more so than the rest" needed a break from "senseless conflicts which distract their attention from vital domestic problems."

working in the really poor areas. Instead of seeking their advice and suggestions, the Government has campaigned to keep the Church out of politics, with the President even reading a sermon to the Pope about this when he visited the Philippines earlier this year.

The President's wife does enough to suggest that she loves the pomp and panoply of power. Many people doubt her capabilities; but no one doubts the numbers of enemies that she has made. Other politicians have looked promising have

come and gone quickly if they looked anxious to challenge the President.

Ferdinand Marcos will be 64 in September. Though according to his Press hand-out, "he has a physique that a man half his age might envy," he is reported to have had health problems. There is no sign that he is anxious to quit but when he does, by accident or design, the chances are that there will be no one big enough to take on the task that Marcos has built for himself.

## Habib's arrival provokes Israeli gloom

BY DAVID LENNON IN TEL AVIV

MR PHILIP HABIB, the special U.S. envoy trying to mediate in the Lebanese missile crisis, arrived in Israel yesterday amid gloomy forecasts that he had been unable to soften Syria's stance on the issue and that his mission may finally have run out of steam.

On arrival, Mr Habib suggested that people should take note of President Ronald Reagan's Tuesday Press conference appeal for both sides to allow him more time.

Earlier this week, Mr Menahem Begin, the Prime Minister, told an election rally that if the envoy could not persuade Damascus to remove its anti-aircraft missiles from Lebanon, Israel would destroy them. Subsequently, officials said that these remarks were not an ultimatum.

Mr Habib will meet Mr Begin today, to report on his latest

discussions in Damascus, Beirut and Saudi Arabia.

Our Foreign Staff add: President Reagan has meanwhile come under strong attack from Arab States for his description of the Israeli attack on the Iraqi nuclear establishment as "probably a defensive action."

Jordanian newspapers called for an Arab oil war against the U.S. and suggested that countries in the region should strengthen their relations with the Soviet Union.

Baghdad radio said that Washington had now revealed its true feelings and was openly siding with the "Zionist aggressors." A similar line was taken by leftist newspapers in Beirut which accused President Reagan of lacking neither insolence nor cold-bloodedness.

The United Arab Emirates accused Mr. Reagan of giving Israel the green light for

further attacks on Arab countries and said that all nations in the Gulf were now confronting the U.S.

Mr. Taha Yassin Ramadan, Iraq's first Deputy Premier, flew to Moscow yesterday for talks with Soviet officials.

Our United Nations correspondent writes: President Reagan's remarks at his Press conference on Tuesday night suggesting that Israel had reason to mistrust Iraq's nuclear intentions, produced an expected adverse reaction from Arab and other non-aligned delegates as the UN Security Council yesterday continued its debate on Israel's raid on the Iraqi reactor.

An immediate response was a hardening of proposals to deal with the issue. The latest tentative resolution circulated as a working paper, reverted to a call for mandatory sanctions

and included a demand that Israel pay reparations to Iraq—which both Britain and France have suggested.

The entire group of non-aligned states, meeting under Cuba's chairmanship, issued a communique calling on the Council to impose sanctions, although it had appeared earlier that the threat of an American veto would deter them from taking that course.

There were serious doubts whether the United States delegate, Mrs Jeanne Kirkpatrick, would be authorised to support more than the mildest wrist-slapping resolution. The Iraqis were encouraging their allies to put in a strong resolution, even if it drew a veto.

Observers believe that Britain and France might feel obliged to follow the Americans if the terms of the resolution are totally one-sided.

## Afghan rebels 'attacked Soviet base'

NEW DELHI — Afghan rebels attacked the Soviet air base at Bagram about 40 miles north of Kabul on June 9 and caused large-scale fires in ammunition and petrol stores, Western diplomats said yesterday.

They said that according to several accounts the rebels poured petrol into drainage ditches leading into the air base and set them on fire. Ammunition stores exploded, scattering shrapnel over the surrounding countryside, and Soviet jets at the base took off to avoid the fire, it was reported.

The main road passing the air base was closed for two days, during which other incidents occurred marking the anniversary of the death of a prominent local rebel leader, Abdul Majid Kalakani. Reuters

## Indian election result a victory for Gandhi

BY K. K. SHARMA IN NEW DELHI

WITH her Congress (I) Party having won five of the seven Parliamentary by-elections — one was won by the Marxists and counting in the other has been suspended—Mrs Indira Gandhi has once again demonstrated her hold on the country. The by-elections to the State legislatures, where the Congress (I) won 18 of the 23 constituencies, show a similar trend.

Opposition parties, whose disunity was the main reason for Mrs Gandhi's victory, have alleged mass rigging and use of violence by the Congress (I) for its victory. Four Opposition leaders said a "very dangerous trend has now been introduced as far as norms of democratic elections are concerned." They warned that the era of free elections was over.

The Election Commission is

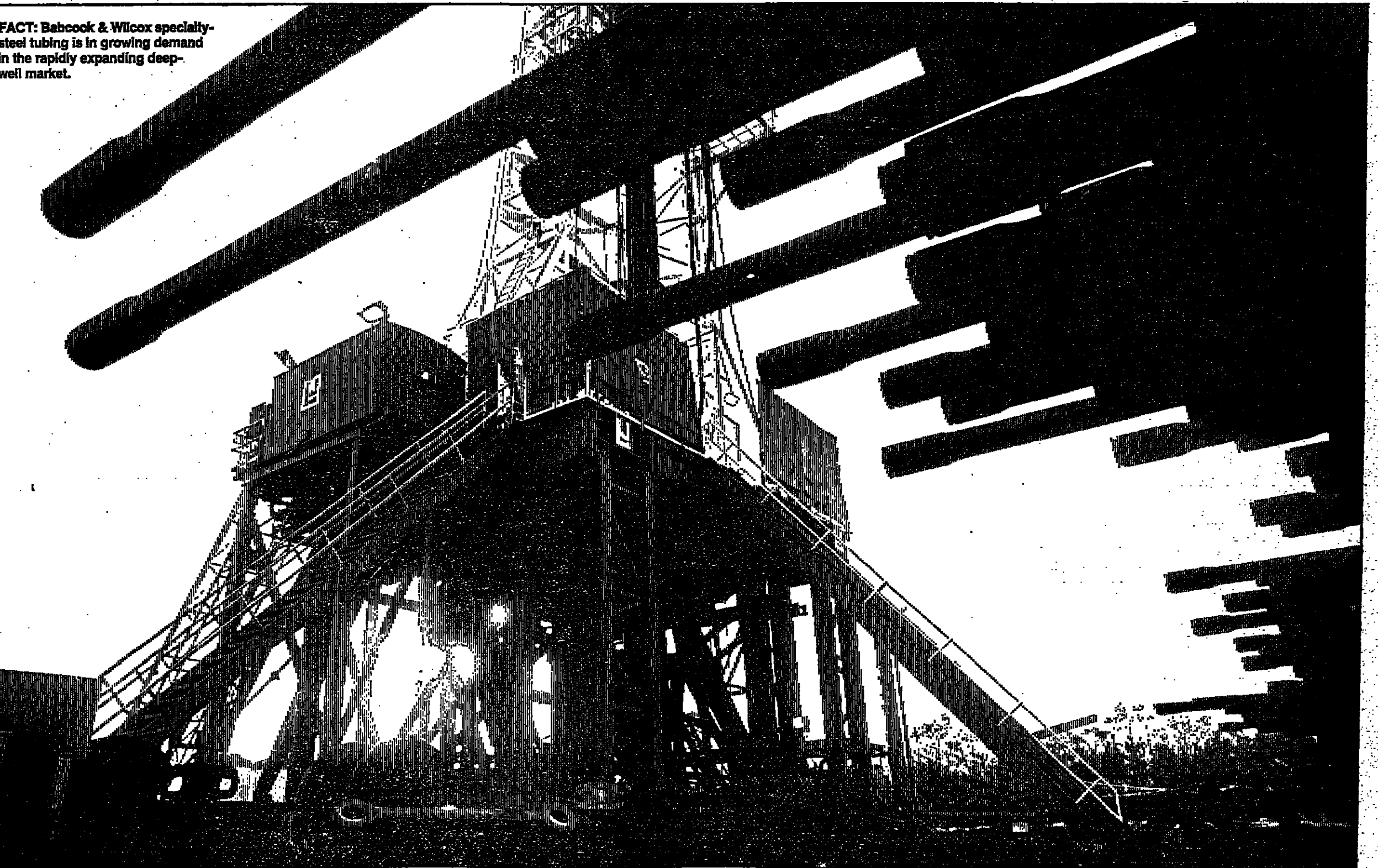
taking up their complaints and has suspended counting of votes in one constituency pending investigation.

Nevertheless, Mrs. Gandhi can claim credit for a personal victory since she broke the tradition that a Prime Minister does not campaign in by-elections. She took a particular interest in the election of her son, Rajiv Gandhi, who won by a record of more than 230,000 votes.

In some constituencies, however, the Congress candidates polled less than the combined votes of their opponents. This gives substance to the belief that had the Opposition parties been able to reach agreement on common candidates, the Congress (I) would not have done as well as it has.

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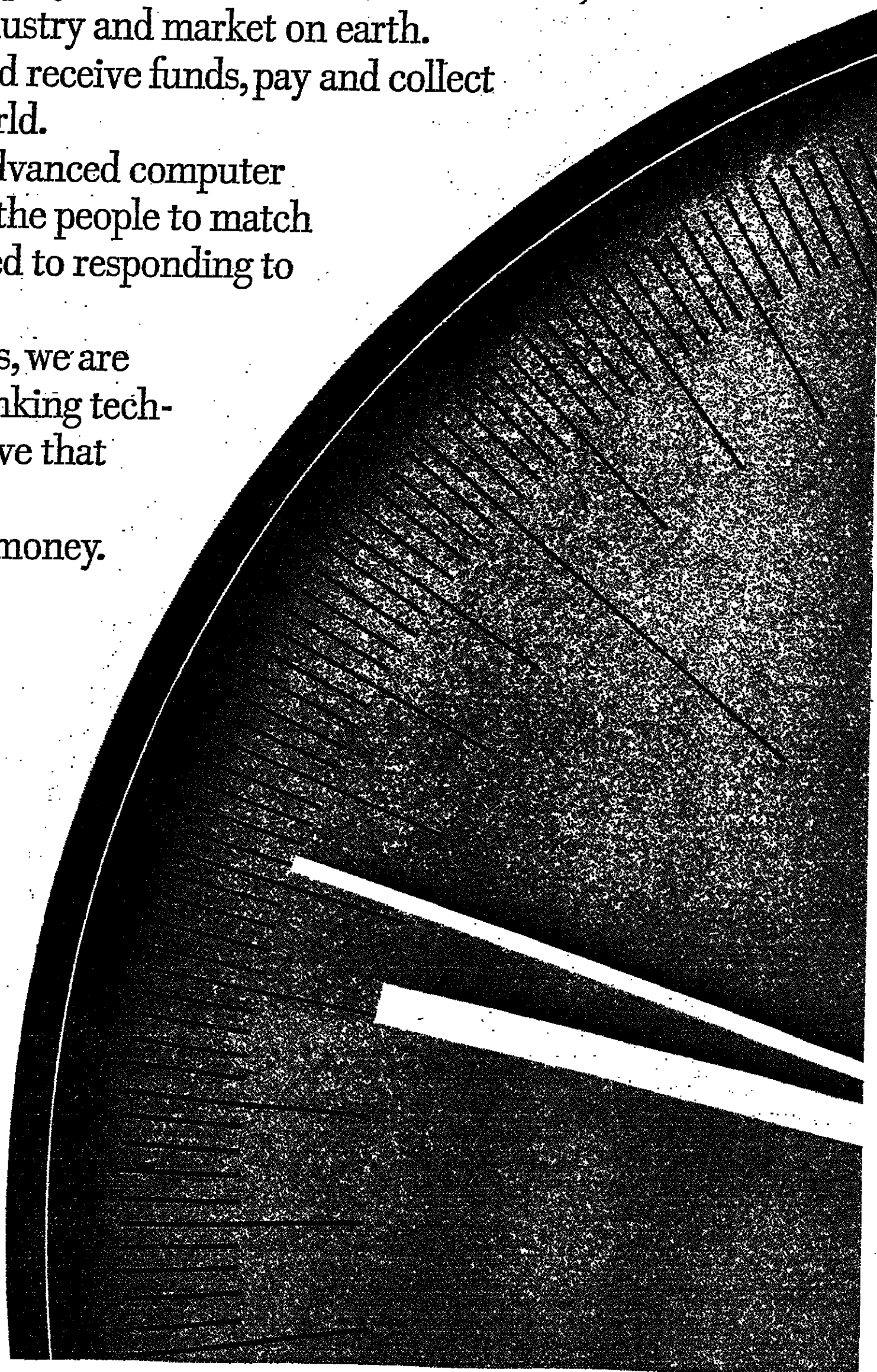
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## AMERICAN NEWS

## Mexican ultimatum on oil-price rise

BY WILLIAM CHISLETT IN MEXICO CITY

MEXICO, the world's fourth largest oil producer, intends to increase its oil prices next month and is threatening to cut off clients who are not prepared to pay the extra. This warning has been given in Congress by Sr Jose Andres Oteyza, the Industry Minister.

The Minister was summoned to explain Mexico's oil policy in the light of the recent \$4 a barrel cut in its prices. The price reduction has sparked off a furious nationalist debate and has already resulted in the

resignation of Sr Jorge Diaz Serrano, the director of Pemex, the state oil concern. The cut was opposed by the Economic Cabinet.

Sr Oteyza ruled out the possibility of increasing exports over the present platform of 1.5m barrels a day to make up for the loss of income. He said this would make the economy even more dependent upon oil and would distort the growth of other sectors.

The Minister implied that Mexico would put pressure on

its clients to pay more. Those who agreed to pay the higher price could get oil released by clients not prepared to do so. "Clients will have to evaluate the possibility that a barrel lost today could be lost for ever," he added.

Mexico believes that as it is not a member of the Organisation of Petroleum Exporting Countries and offers the prospect of major long-term supplies, it can justify high prices. Such a policy, however, is unlikely to be accepted by

Mexico's commercial clients in the U.S., although it may appeal to some buyers for political reasons.

In the present world oil glut, however, observers believe it unlikely that even clients on a Government-to-Government basis will pay more.

The Mexican Government, xenophobic about its oil at the best of times, has taken the price cut announced by Sr Diaz Serrano, as a sign of national failure and seems determined to save face.

## New York leaders back cut in bank tax

By David Lascelles in New York

NEW YORK'S political leaders are to back moves to cut the rate of taxation on commercial banks in the state, yielding to pressure from the industry which has threatened to move some of its operations to more congenial states.

The state Governor, Mr Hugh Carey, and Mayor Ed Koch of New York City have agreed to seek a reduction in commercial bank tax to the same level as that paid by other corporations. At the moment, commercial banks pay 13.8 per cent to the city and 12 per cent to the state. Corporations pay 9 per cent to the city and 10 per cent to the state.

The tax cut would mean a loss of revenue to the local authorities, including about \$30m to the city alone. But the politicians have been rattled by the growing rebelliousness of the banks and their threats to move out.

The level of New York taxation became a heated issue earlier this year when the state of Delaware, only 100 miles away, passed an attractive banking law to entice New York banks. Two banks, Chase Manhattan and Morgan Guaranty, have already said they will move some operations to Delaware.

The Carey-Koch declaration has been welcomed by the New York State Bankers' Association which has been the chief lobbyist for tax cuts over the past four years. The association said yesterday that it was a clear signal that New York would ensure that more banking jobs remained in New York.

## Adams set for win in Barbados

BRIDGETOWN — Mr Tom Adams, Prime Minister of Barbados, is expected to win a second term in office as a result of elections being held for the island's 27-seat Parliament today. He has based his campaign on his country's sustained economic growth over the past five years.

His Barbados Labour Party ended 15 years of rule by the rival Democratic Labour Party, led by Mr Errol Barrow, in 1976.

Mr Barrow and the DLP, who led the island to independence in 1966, are trailing the BLP by 8 per cent according to the latest opinion poll. But the poll showed a high percentage of undecided voters.

Replying to DLP accusations that his party has the open backing of Britain and the U.S., Mr Adams has given a warning of Communist infiltration of the opposition.



Sr Delfim Netto: help from the World Bank

for alcohol cars are considerably more generous (36 months compared with 12 for petrol cars), economic austerity, with wage indexation which eats away at middle class incomes in favour of poorer Brazilians, has made it impossible for many drivers to buy new cars.

While credit arrangements will rise. All that would remain under the Reagan plan of the present raft of tax deductible items for overseas Americans is a housing allowance.

Americans abroad can deduct housing, education of children, home travel to the U.S. (once a year), and special hardship area incentives—up to \$5,000 if they work in camps or remote areas for charities or construction companies, some are allowed to take a flat \$20,000 deduction.

But none of these is remotely worth what Mr Reagan is proposing. The Reagan plan is aimed at providing a positive monetary incentive for Americans to get out and export, and also to simplify the present system.

published recently, but officials said they probably understated the loss since they are based on the 125,000-150,000 Americans abroad who file for special deductions. Obviously, if the policy works, more Americans will go abroad and the degree of loss

## Tokyo eases tension in trade row with EEC

BY JOHN WYLES IN BRUSSELS

"THE PROBLEM with you Europeans is that you are suffering from feelings of injured superiority," said a Japanese official in Brussels during a somewhat heated private argument on EEC-Japan trade in which the feelings of the three European participants sustained further damage.

While uneasy about denying the charge of injured superiority, they were much more keenly aware of a sense of frustration that Japan either could not or would not acknowledge that you can win an argument but still lose a case.

One of the things which make Japanese diplomacy fascinating is its acute sense of timing. As eyeball moves closer to eyeball in the row over the volume of Japanese exports to Europe or the U.S., Tokyo's judgment of when and which concessions to make seems impeccable.

After several hours of talks at the European Commission, Mr Rukusuke Tanaka, Japan's Foreign Trade Minister, looks to have scored a crucial goal for Japan yesterday.

Against the background of increasingly threatening noises from the UK and statements of concern from that most committed European free trader, West

Germany, Mr Tanaka announced that:

● The Japanese Government would advise its private sector of the importance of stepping up Japan's imports of manufactured goods.

● Japanese car exports to the EEC will not change substantially over 1980. Japan is also prepared to discuss restraint in 1982.

● Japan would try to bring down the level of tariffs on certain products of particular interest to the EEC.

Although the EEC's final judgment will be based on "what they do, not what they say," Mr Tanaka's statements yesterday are regarded as a major breakthrough in defusing trade tensions. Of particular significance also is the fact that the Japanese Government has chosen Brussels as the place in which to announce its concessions.

The European Commission has been fighting EEC member states for more than a year for the authority to handle the major trade issue with Japan, but the response from the Ten governments has been grudging.

The consequent lack of a broad Community front in dealing with Japan has until now

been exploited by Tokyo, but the Tanaka visit appears to promise a greater readiness to deal with the Ten on a combined basis.

The immediate importance of Mr Tanaka's statement is that it should give the Prime Minister, Mr Zenko Suzuki, a more comfortable time at the world economic summit of the seven advanced industrial nations in Hawaii next month. Mr Suzuki has been touring European capitals since the middle of last week and he can have been left in no doubt about the depth of concern about the growing Japanese penetration of certain key European markets and about the lack of opportunity which Europeans feel they have in selling into Japan.

This is why the promise of an official Japanese Government statement to its importers on the question appears so important.

Mr Tanaka emphasised yesterday that it may take time to alter the balance in the EEC's favour. The Europeans attach tremendous importance to a lead from the Japanese Government, and the detailed functioning of Japan's economic system is difficult for Europeans to grasp.

## EEC, India to sign trade agreement

By K. K. Sharma in New Delhi

THE EUROPEAN Economic Community and India are to sign a five-year commercial and economic co-operation agreement next Tuesday in Brussels under which a joint commission is to be established to promote trade.

Mr Pranab Mukherjee, India's Commerce Minister, will sign the agreement which has been under negotiation for several years.

Under the agreement, India will discuss in the joint commission the Community's proposals for tariff adjustment.

The Government also plans to present to the Commission a request for complete suspension of tariffs on new items entering the community and also take steps to improve its Generalised Scheme of Preference (GSP).

The joint commission will seek to ensure the proper functioning of the sectoral agreements between the EEC and India.

## Japan surprised by oil supply offer from Pemex

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN HAS been taken aback by a sudden offer from Pemex, Mexico's state oil company, to step up its oil supplies from 100,000 to 300,000 barrels a day (b/d).

The offer is, in principle, welcome, according to Japanese trade officials. Japan has for some time been requesting an increase in shipments from Mexico. However, its timing and size pose serious problems.

Japan's oil imports have been falling recently, and the oil stockpile stands at the record level of 116 days' supply (including government-held stocks). Immediate acceptance of the extra 200,000 barrels offered by the Mexicans is virtually ruled out by the fact that there would be nowhere to store the oil.

Japanese officials believe it would be a mistake to turn down the offer simply because of short-term over-supply problems, and accordingly propose to examine it more closely.

One question which will receive particular attention is how much of the additional oil consists of heavy "Maya" oil and how much of the lighter "Isthmus" variety. Japan is not interested in taking more heavy oil, but would be glad to increase its intake of light.

Pemex is believed to have decided to increase its oil shipments to Japan after some U.S. oil companies declined to sign their full contracted amounts of Mexican oil. Mexican oil prices have been lowered by about \$4 per barrel recently, although they remain above Saudi Arabian levels.

Japan's embarrasment at Mexico's offer represents an ironic change from the situation in May last year when the then Prime Minister, Masayoshi Ohira visited Mexico City to secure additional oil supplies. The response of President Jose Lopez Portillo, however, was minimal, though not entirely negative.

San'yō Electric said its Japanese subsidiary San'yō Electric Trading and Manufacturing had established a joint venture with Zimbabwean interests in Salisbury to produce audio equipment. The new company is Zimbabwe Electronics.

## Swiss win share of Turkey project

By John Wicks in Zurich

Silo-planning, a joint venture led by the Basle-based Universal Engineering, has been given responsibility for engineering services in connection with \$200m grain storage project in Turkey.

Apart from Universal Engineering, which is affiliated to Swiss Bank Corporation, the consortium consists of Peters Windels Timm (Hamburg), Surbeck (Luebeck) and BMB (Ankara).

The project, being carried out by the government organisation TMO, foresees the building of a total of 23 silos with a combined capacity of over 900,000 tonnes, as well as the modernisation of existing silos. Design will take about 15 months.

Of the total capital investment, the World Bank is to contribute about \$85m, the remainder to be financed in local currency through TMO.

Brown Boveri has won a DM 230m (£50m) contract from the Libyan Energy Ministry to supply a power plant.

## Counterfeiting penalties 'should be stiffened'

BY PAUL CHEESERIGHT

CRIMINAL penalties should be stiffened for those convicted of transactions involving counterfeit merchandise the International Chamber of Commerce said in Paris yesterday.

This was one of a series of proposals adopted by the ICC as it swung its weight behind the international efforts in the private sector and among governments to combat the growing practice of commercial counterfeiting.

The ICC groups together companies from a wide range of sectors throughout the world, and many of these are the victims of what the organisation calls "the menace of spreading trade in counterfeit commercial merchandise."

Counterfeiting is the practice of making a product which looks the same as a branded product with an established trademark, and passing it off as the genuine article. The practice has become widespread among luxury products and in the motor components industry. Many of the complaints concern articles made in Taiwan.

The ICC declaration, which supports international efforts to have an Anti-Counterfeiting Code introduced in the General Agreement on Tariffs and Trade (GATT), is part of a strengthening counter-attack.

Manufacturers with internationally known trademarks in fields ranging from tennis racquets to electronic goods have been especially concerned about the effect in markets of the Third World of spurious products competing with genuine trademarked goods.

The ICC, beyond calling for collective international action, urged governments individually to strengthen their laws against commercial counterfeiting.

It asked governments to remove the traditional secrecy of customs authorities so that trademark owners can be informed of any encounter with counterfeit merchandise, to forbid the re-export of counterfeit items and take steps to ensure that those involved in transactions of counterfeit goods gain no commercial advantage from them.

Such demands fit readily into the developing pattern of international thinking on how to cope with the counterfeiting problem. One aim has been to induce the Taiwanese authorities to increase the penalties for the manufacture of counterfeit goods. This has been successful, although western manufacturers are waiting to see whether a new Taiwanese code will be administered stringently.



President Reagan new government

## BRAZIL'S PETROL SUBSTITUTION PROGRAMME STARTS TO FLAG

## A \$244m additive for alcohol fuel

BY RIX TURNER IN SAN PAULO

BRAZIL HAS received a welcome injection of funds into its programme to produce alcohol as a substitute for petrol, which has been running into difficulties.

On Tuesday, Sr Marcos Jose Marques, president of the national executive commission for alcohol, Cenal, announced that an extra \$244m would be provided to ensure that Brazil meets its production targets for sugar cane, from which alcohol fuel is produced. The announcement followed last Friday's signing of a \$250m World Bank loan in Washington by Sr Antonio Delfim Netto, the Planning Minister, and Sr Camillo Faria, the Trade and Industry Minister.

The national alcohol programme was begun in 1976 to reduce Brazil's dependence on imported oil, which averaged 880,000 barrels a day over the

first three months of this year. Brazil was due to be producing 10.7bn litres of ethyl alcohol by 1985, with over 2.5m alcohol-powered cars on the roads. To date, only 400,000 of Brazil's 6m to 7m cars run on alcohol.

Production targets have already been missed. Last year's 3.67bn litres fell short of the planned 3.93bn, and instead of the targeted 4.7bn litres this year, production is now expected to total 4.38bn.

An enormous effort must be made if Brazil is to produce 10.7bn litres in 1985. Sr Julio Borges, an engineer at a leading cane co-operative, Copersucar, explained: "There are currently 2.5m hectares devoted to the production of cane. If the 1985 target is to be met, a further 3m hectares must come under cultivation."

On the industrial side, sales of alcohol-powered cars have

fallen back into insignificance this year, after a boom in 1980. In both cases, purely psychological factors were at work. The war between Iran and Iraq which broke out last year threatened Brazil's oil supplies. 50 per cent of which came from Iran. In the event, other contracts were made quickly, but this did not stop rumours of petrol shortages, leading to a spending spree on alcohol-powered cars.

This year, the psychological factor is exactly the opposite. Drivers have heard that alcohol could be in short supply. Despite emphatic denials by people in authority confidence in alcohol has been shaken. To add to this, the Government was taken by surprise at the beginning of the year when it discovered that daily alcohol consumption was over twice what had been expected. Many

drivers had converted their cars to burn alcohol during last year's petrol shortage scare. The Government reduced the amount of alcohol added to petrol for unconverted engines from 20 to 12 per cent. The market interpreted this as clear evidence of shortages on the way.

But there are other reasons for the drop in sales of alcohol cars—from 45,000 cars in November to a mere 17,000 in February.

First, the car companies in January set alcohol powered car prices between 5 and 10 per cent above those of petrol-driven vehicles. At the same time, the Government raised alcohol fuel prices from 54 to 63 per cent of petrol prices. Since alcohol cars consume around 20 per cent more fuel, the saving is minimal.

While credit arrangements

one factor in the downfall of Mr Ernest Lefer, who was named by the Administration to take charge of human rights policies, but was rejected by the Senate Foreign Relations Committee. Mr Lefer, who then withdrew his name from consideration, has had close links with Nestle, the giant of the international baby food market.

ever, and has been dismissed by the White House as "ill-timed and inappropriate."

Nevertheless, it does indicate the depth of congressional reservations about the Administration's stance, especially in so far as it appears symbolic of U.S. indifference to the concerns of the developing world.

The baby food question was

David Buchan, in Washington reports on an Administration scheme which is aimed at boosting exports and closing the trade deficit

## Reagan plans handsome tax incentive for U.S. expatriates

PRESIDENT REAGAN is proposing to give U.S. expatriates a handsome tax break in the name of increasing exports.

His revamped tax plan, which is before Congress, would allow Americans to pay no U.S. tax on their first \$50,000 of foreign earned income and on half of the next \$50,000.

This flat exemption, worth much more than a series of tax-deductible items it would replace, would be a big concession by the U.S. Government, which remains the only major country in the world to tax its citizens regardless of the fact that they may live outside its borders. The Philippines does the same, but has a minute, top tax rate of 3 per cent.

U.S. expatriates would thus be exempt from U.S. tax on up to \$75,000 of their "foreign earned income," defined as money earned by services performed outside the U.S. But foreign governments will still, of course, continue to impose their taxes on Americans abroad.

The benefits of the Reagan plan will go less to Americans working in high-tax countries like Canada and Western Europe, and more to low tax areas such as the Middle East.

This is because U.S. expatriates will still be given a full tax credit for the foreign taxes they pay; they can subtract dollar-for-dollar foreign tax payments from their U.S. tax bill.

The tax break is designed by the Reagan Administration as one of a number of reforms to boost U.S. exports and close its chronic trade deficit. Other

steps include a White House push to clarify the U.S. law making it illegal to make overseas payments in an effort to win contracts.

The theory behind the proposed tax code change is that U.S. exports have slipped partly

because U.S. and non-U.S. companies have found it cheaper to employ non-Americans outside the U.S. who only have to shoulder the taxes of the country they are living in. It is believed that Americans abroad promote their country's goods more vigorously than

local personnel.

Confident that its new scheme will reap a greater export harvest, the Reagan Administration is willing to lose \$300m in 1981-82 and \$500m in 1982-83 in tax revenue.

These are the official figures

The Reagan plan is aimed at providing a positive monetary incentive for Americans to get out and export, and also to simplify the present system.

published recently, but officials said they probably understated the loss since they are based on the 125,000-150,000 Americans abroad who file for special deductions.

Obviously, if the policy works, more Americans will go abroad and the degree of loss

will rise.

All that would remain under the Reagan plan of the present raft of tax deductible items for overseas Americans is a housing allowance.

Americans abroad can deduct housing, education of children, home travel to the U.S. (once a year), and special hardship area incentives—up to \$5,000 if they work in camps or remote areas for charities or construction companies, some are allowed to take a flat \$20,000 deduction.

But none of these is remotely worth what Mr Reagan is proposing. The Reagan plan is aimed at providing a positive monetary incentive for Americans to get out and export, and also to simplify the present system.

This is a sharp contrast to the mood in the 1970s when the political mood was to tighten up on overseas tax.

The lobbying for the tax change has, as always, reflected its beneficiaries. The most involved has been the National Constructors' Association, whose members are busy in construction in the Middle East.



## Masters' negligence caused sea collision

By Raymond Hughes, Law Courts Correspondent

THE FAILURE of two ships to comply with elementary rules of safe navigation caused a \$10m collision (25m) the Admiralty Court held yesterday. As a result of the collision, which took place in dense fog off the east coast of England in May, 1978, the Green tanker Elend V was cut in two and serious oil pollution was caused. The court ruled that the Elend V was 60 per cent to blame for the collision, the principle cause of which had been the vessel's unjustified and totally inexcusable turn to port minutes before the impact.

Had that change of course not been made the Elend V and the French bulk carrier Roseline would have passed at least 400 yards from each other, said Mr Justice Sheen.

The change of heading had changed a dangerous close pass into a dramatically dangerous crossing, said the judge.

The Roseline was at fault in her lack of reaction to the Elend V's change of course and because if proper use had been made of her radar she could have taken action to avoid the collision.

Both vessels had been at fault in proceeding too fast in fog and in allowing themselves to come to close quarters.

The judge said that no one hearing the facts of the case could fail to ask how two ships, each equipped with and operating two radar sets, could collide.

The short answer was that the ships were not being navigated in accordance with international collision regulations, or with the seamanlike prudence which accorded with common sense and which was reflected in many of the regulations.

A well-run ship would be navigated in accordance with the regulations. It was the duty of owners to make sure their masters understood their duties.

**Applied Computing**  
APPLIED COMPUTING and Software, parent of the ACS group of companies, has asked us to point out that it has no connection with Apparel Computer Services, also known as ACS, which, as reported on Friday, has gone into liquidation.

## National Bus Company's £11.8m net loss is first for six years

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE STATE-OWNED National Bus Company, the biggest bus operator, suffered a sharp decline in trading profits last year from £15.1m to £5.5m, and recorded its first net loss, £11.8m, after tax and interest payments, for six years, according to the 1980 annual report yesterday.

The net loss after interest and tax payments compares with a net surplus of £8.2m in 1979 and £17.7m in 1978, when National Bus had a record trading surplus of £30.7m.

It controls 35 regional and local companies, runs Victoria Coach Station, and carries two-and-a-half times as many passengers as British Rail.

The downturn in its performance is largely because of the slump in demand for transport, which cost it £35m in lost revenue.

But retention of an operating profit last year was a major achievement, Lord Shepherd, the chairman, said yesterday.

The company cut costs by £26m last year. If the economic climate had been stable, this would almost have brought it back to the "healthy financial position of 1978," he said in the foreword to the annual report.

National Bus met its financial obligations to the Government. These included meeting in full the interest charges on the

NATIONAL BUS COMPANY				
	1980	1979	1978	1977
Working expenses per vehicle mile		(pence)		
Outturn	91.9	72.5	61.5	55.1
Real terms	91.9	86.8	82.3	79.8
Vehicle miles per employee		(000s)		
Platform staff	19.5	18.2	18.1	17.8
Non-platform staff	24.7	23.8	24.6	25.1
All staff	10.9	10.3	10.4	10.4
Vehicle miles per vehicle	40.9	37.4	37.9	36.0
Per employee	22.2	27.0	26.6	26.5
Per vehicle	101.8	97.4	96.9	91.7
Passenger receipts as a percentage of turnover	92.9	92.5	92.7	92.1
Local authority revenue support as a percentage of turnover	7.1	7.5	6.3	6.9
Average fare per passenger journey		(pence)		
Outturn	28.4	22.3	19.8	17.5
Real terms	28.4	26.3	26.6	25.4
Reliability		%		
(Lost mileage as a percentage of total mileage)	0.97	2.73	1.46	1.29

commencing capital debt of £97.6m inherited when it was formed 13 years ago, paying interest on long-term loans and operating inside the original external finance limit of £85m for the 1980-81 financial year.

British Rail, which also suffered a loss of revenue last year, increased its external finance limit from £750m to £790m to counter the effects of the slump in demand in 1980-81.

The National Bus 1981-82 external finance limit is £75m, the total amount it can borrow, including grants.

It earned 93 per cent of its £581.9m revenue from fares last year, a higher proportion than in 1979. The balance, 7 per cent, was from local authority grants.

The financial target set for the company by Mr Norman Fowler, the Transport Secretary, last month, calls on National Bus to cut bus operating costs by 3 per cent in real terms by the end of the year, and achieve a current-cost operating surplus of £13.5m before interest payments and tax in 1985.

## Miners' hard line keeps aid rolling in

THE NEW package of aid for the National Coal Board underlines a big change in the Conservative Government's policy towards the industry—the result of recession and miners' militancy.

The policy spelt out by the Government in the wake of the 1979 election was built on two principles.

Ministers acknowledged that the industry had a bright future as oil supplies diminished and coal came to plug the energy gap. It was therefore vital for the Government to support a capital investment programme.

### Rapid return

Second, this capital investment should show a rapid return, with the NCB producing genuine profitability rather than relying on government grants. Market forces should be allowed full play with no limitations on imports, thereby squeezing Coal Board inefficiency.

These principles were embodied in a Coal Industry Bill presented to Parliament a year ago. On the one hand, the Government greatly increased the NCB's borrowing ceiling, allowed it to defer interest on certain loans and promised improved payments to miners made redundant or transferred from elderly pits to long-life ones.

On the other hand it insisted that the NCB should break even financially by 1983-84. Operating

grants from the Government worth nearly £200m in 1978-80 were to be cut progressively to nothing.

Many people, including Sir Derek Ezra, NCB chairman, and Mr Joe Gormley, president of the National Union of Mineworkers, warned that the Gov-

ernment continues with its capital investment plan, thus retaining a key element of the Government's original strategy.

But it will also keep open loss-making pits which were on the NCB's closure list, subsidise domestic coal sales and reduce coal imports. The Gov-

The additional assistance will fulfil three major roles for the NCB. First and arguably most important, it will enable the board to keep up its capital spending programme, preparing for the bright future promised some way down the road.

Secondly, it will enable the NCB to avoid a confrontation with its miners over pit closures and the loss of morale and possibly of productivity gains, which this could entail.

Third, subsidies to block imports and bolster exports, with government aid for industry to convert from oil to coal firing, should give a boost to its market.

### Martin Dickson looks at the consequences of more government cash for the NCB

ernment was setting too early a target for profitability, particularly because Britain was entering a recession, and that the Bill was a recipe for pit closures.

Last February those prophecies proved true when the NCB announced plans to shut 23 pits in the coming year, partly because of the government financial constraints but mainly because the bottom had dropped out of the coal market.

Faced with wildcat strikes and a threatened national stoppage, the Government capitulated and agreed to review its financial policy.

The results of that review, announced this week, were an increase of £231m in the NCB's external financing limit—the grants it receives and the money it can borrow—taking the total to £1,117m.

The extra money will be used in part to ensure that the coal

ernment's commitment to free trade and market forces has gone.

Furthermore, the composition of the extra money means that the Government has abandoned (at least for this year) its plan to reduce coal industry operating grants progressively. Originally the Government planned to give the board £250m in grants this year with £150m for operational purposes and £100m for social purposes such as miners' pensions. Now operational grants will rise by £300m, making a total of £550m against £250m.

This changed attitude also implies that the Government is abandoning its 1983-84 break-even target. The recession means the market outlook remains bleak and further aid seems certain to be needed over the next few years if February's confrontation is not to be repeated.

### More grants

There seems to be little option but more Government grants in the next few years. They will subsidise production which is not needed but avoid the social disruption and political confrontation which would be involved in wholesale closure of the heaviest loss-making pits.

The danger is that the Government may have made a rod for its own back, encouraging miners to go for particularly large wage claims this autumn in the belief that Ministers will fight shy of another confrontation, and encouraging other nationalised industries to seek additional aid.

## Vauxhall to axe 360 more jobs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VAUXHALL, the UK subsidiary of General Motors, is to make further cuts in its workforce. The company blames the severe recession in truck sales.

Up to 360 hourly-paid workers at the Dunstable truck plant will be affected. They are people who applied for voluntary redundancy under Vauxhall's earlier programme of cuts but whose applications were not accepted at the time. Now the company has asked if they still want to leave.

In January Vauxhall announced a plan to cut the workforce at its three plants by 5,700 roughly one in five of the 28,000 employees it had on the books.

It received many more applications than it required at both the Luton and Dunstable plants.

The Ellesmere Port employees on Merseyside were not so willing.

However, Vauxhall achieved most of the 5,700 voluntary redundancies it wanted and since then a further 300 have left the Luton van production lines.

They, too, were people whose first application for voluntary redundancy had been turned down.

If Vauxhall does cut all 360 jobs at Dunstable it will have reduced its total workforce since January by nearly 22 per cent.

Under the first programme of job reductions, 900 employees left Dunstable, reducing the total at the plant to 4,490.

Vauxhall said yesterday that as the UK truck market con-

tinued to be very depressed and showed no signs of early recovery it had reviewed again its labour requirements at Dunstable. Sales are down by nearly 50 per cent from the peak in 1979.

Job reductions at the plant would not make any difference to the short-time working at Dunstable, it said.

However, the Luton car assembly lines, which are on a four-day week, will be going back to full five-day, single-shift working from June 22.

Vauxhall says this is partly because it has its car stocks down to acceptable levels and partly because it is building up launch stocks for the "J" car, a replacement for the Cavalier in Britain, which is due to go on sale in the autumn.

## Revitalised nuclear programme urged

BY SUE CAMERON

ELECTRICITY prices paid by British manufacturers are higher than in almost every other Western industrialised nation, according to a survey by National Utility Services, a U.S.-based energy pricing consultancy.

The survey, which covered Europe, North America, Australia and South Africa, shows that UK electricity charges to industrial and commercial consumers are higher than in any of the other countries, except for Belgium.

The authors of the survey warn that the "outlook for the future containment of British electricity prices is bleak." They predict that annual electricity price rises in Britain "will continue to exceed inflation by around 5 per cent—unless the UK's disappointing nuclear

generation programme can be revitalised quickly."

Belgian manufacturers have the highest electricity bills paying 7.38 U.S. cents per kilowatt hour in the year ending April 1981. The cheapest country was Canada, where the average price for industrial electricity for the year was 2.93 cents. The average price in Britain was 7.09 cents.

But the survey shows that although UK unit charges are among the highest, the rate of increase in electricity prices in Britain is beginning to ease marginally.

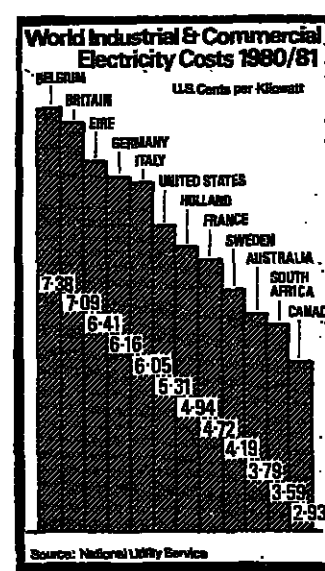
Charges for UK industrial and commercial consumers rose by 16.7 per cent in the year ending April, 1981. Prices in Belgium rose by 30.9 per cent. Those in Italy went up by 36 per cent and in the U.S. by 23.1

per cent. Ireland, Holland and Australia also had steeper electricity price increases.

The authors of the survey, which was based on the electricity prices paid by 750,000 commercial and industrial users throughout the world, say countries using nuclear power as a significant generating source are "best able to contain prices."

They say Britain's nuclear generation provides only some 12 per cent of the UK's total electricity needs. It is scheduled to rise to about 30 per cent by the year 2000.

Yesterday National Utility Services said that Britain, without significant hydro-generation resources and continuing coal price rises, "has little option but to urgently accelerate the building of nuclear power stations."



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## UK NEWS

## Lloyd's chairman reveals delay in Bill on self-regulation

BY JOHN MOORE

THE BILL to improve self-regulation at Lloyd's will not become law in the present session of Parliament. Lloyd's will now apply for a "carry over" motion which will allow the Bill to continue its passage in the next session.

Mr. Peter Green, Lloyd's chairman, discussed the stormy passage of the Bill with more than 2,000 members at an extraordinary general meeting yesterday.

Trading stopped for 50 minutes in the underwriting room, which is about the size of an aircraft hangar, to accommodate the largest meeting that Lloyd's has held on its Lime Street premises.

Individuals who usually have to show £100,000 before they join Lloyd's mingled with the underwriters and brokers as Mr. Green, speaking from a platform in front of the Lutine bell,

said that the Bill faced a delay of between six and seven months.

Lloyd's clash with Parliament is over conflicts of interests. A Commons committee has ruled that the brokers should not own the underwriters, and that those groups which run underwriting syndicates at Lloyd's should not be able to introduce new members of Lloyd's to those syndicates, a function carried out by members' agents.

The committee feels that it would be wrong to grant Lloyd's wide self-regulatory powers, which is what the market is seeking. It conflicts of interests which undermine the effectiveness of such powers.

Lloyd's accepts that it will have to meet Parliament on the requirement that brokers should not own underwriters, but it is hostile to the argument that managing agents should not act

as members' agents. Mr. Green said Lloyd's had told the committee that "we believed that the severing of these two functions would greatly weaken the market and was not in the best interests of Lloyd's."

Lloyd's own ruling committee does not intend to recommend to its members that they should vote in favour of the amendment required by Parliament, and is intending only to put the arguments for and against.

Mr. Green added: "While it would be improper for your committee to attempt to lead the membership on this issue, it cannot be improper for underwriting agents to give advice to their individual members."

Indeed, it has always been their duty to give advice to their members on matters affecting members' interests. Most underwriting agents are

opposed to divorcing their managing and members' agencies, and are urging members to vote against the proposal.

The meeting approved a postal ballot for a vote on the required amendments. The vote will take place on July 17 and Lloyd's will report back to Parliament on July 20.

Mr. Green assured Mr. Ronald Comery, a director of Alexander Howden, a broker with large underwriting interests and one of the companies most affected by the parliamentary decision, that it would be possible to petition against the ruling of separation of broking and underwriting interests.

Mr. Anthony Mitchell, deputy chairman of the Association of External Members of Lloyd's, questioned Mr. Green on what chance there would be for members who had suffered losses to seek legal recovery



There was standing room only as more than 2,000 individuals brokers and underwriters crowded into the underwriting room at Lloyd's yesterday to hear the latest on the self-regulation Bill.

against Lloyd's if the market was protected by legal immunity, which will form part of the new legislation.

The association, which was formed recently, describes itself as "new for at Lloyd's." It aims to represent the 16,000 members who do not work at Lloyd's but who commit their wealth to allow the market to function.

## Unit Trust sales for May total £73.9m

INVESTORS are still flocking to unit trusts, but not in quite the record numbers seen earlier this year. Sales of new units in May totalled £73.9m, a healthy figure by 1980's standards but well below the peak £107.4m of new units sold in April. In February and March this year new sales amounted to £94.6m and £99.6m respectively.

Units cashed in last month totalled £37.4m—a little above average for the first five months of 1981—leaving new investment in May of £36.5m, the fifth highest in the unit trust industry's history.

Mr. Mark St. Giles, chairman of the Unit Trust Association, said yesterday: "The figures reflect a continuing trend of good unit trust sales. There is no formal breakdown but I would guess that a large part of the new money is still going into overseas funds."

The CITA statistics show that in the first five months of 1981 new sales were £429m, with only £155m at this time last year and £211m in the equivalent period of 1979. New investment in January to May, 1981, was £247m (first five months of 1980: net disinvestment of £5.5m; first five months of 1979: net investment £20.5m).

The association points out that only one new fund was launched last month, and that the 24 gilt-edged and fixed interest funds launched in May, 1981, were worth only £155m at this time last year and £211m in the equivalent period of 1979. New investment in January to May, 1981, was £247m (first five months of 1980: net disinvestment of £5.5m; first five months of 1979: net investment £20.5m).

The total value of the 480 authorised unit trusts at the end of May was £5,845m, compared with £5,811m at the end of April and £4,198m at the end of May 1980.

**Peace move fails**  
OUT-OF-COURT talks yesterday failed to settle the libel action being pursued by industrialist Mr. C. H. Schreiber and his company, Schreiber & Co., against Thames TV. The High Court hearing, which centres on allegations in a 1978 TV Eye programme, began on Tuesday and is expected to last three weeks. Thames denies libel.

**Mersey gloom eases**  
EXPORTS from Merseyside have increased significantly in the past three months according to a local survey. A total of 46 companies reported that export deliveries in the second quarter of this year were 28 per cent up on the first three months while export orders rose by 28 per cent. On the home market orders were 14 per cent up and deliveries up 7 per cent. More companies were working at higher capacity.

**High-power drive**  
ASTON MARTIN expects to sell 25 of its £35,000 Lagonda cars in the Middle East this year and at least 50 next year. Mr. Victor Gauntlett, executive chairman, is on an 11-day tour of the region as part of a sales campaign. Other markets to be opened up soon are the U.S., France, Holland and Belgium.

**SE suspension**  
A FORMER associate member of brokers Paul Schneider Miller has been found guilty of technical breaches of Stock Exchange rules on personal dealings by members and of giving false evidence to an investigating hearing. Mr. David Stevens, Bolton, was strongly criticised by the exchange's disciplinary committee and suspended from dealing for a year.

**Shares plan attacked**  
THE complexity of proposed measures for the disclosure of interests will lead to difficulties of interpretation, the Institute of Chartered Secretaries and Administrators has told the Government.

**ACC plant axed**  
ASSOCIATED Communications Corporation is to close its audio record factory at Mitcham, Surrey, with the loss of 180 jobs. The company is to expand its selling and distribution activities.

**Video discs on way**  
THORN-EMI is to start making video discs next year at a factory in Swindon and at its subsidiary EML-EMI in Cologne, Germany, ready for the launch of the VHS video disc player in June. The factories will have an annual capacity of 3m discs.

**Award for Forte**  
SIR CHARLES FORTE, executive chairman of the Thompsons Forte hotel and catering group, has been awarded the 1981 Free Enterprise Award presented by Aims of Industry, the free enterprise organisation.

**NHS reshuffle**  
THE National Health Service in Wales is to be reorganised next year into 38 units and the 17 district health authorities abolished to help cut management costs.

## Dunlop chairman to be next CBI chief

By John Elliott

THE NEXT president of the Confederation of British Industry is to be Sir Campbell Fraser, chairman of Dunlop Holdings.

Elected deputy president yesterday, he will take over the presidency from Sir Raymond Pennock next spring. Sir Campbell, 58, is also chairman of Scottish TV, and a director of British Petroleum, British American Tobacco, Finance for Industry, and the Finance Corporation for Industry.

Sir Campbell's appointment will be widely welcomed among CBI members. He was one of



Sir Campbell Fraser

three candidates considered earlier this year, the others being Sir Adrian Cadbury, chairman of Cadbury Schweppes, and Sir Alex Jarratt, chairman of Reed International.

All three men were then thought to be too busy with their own company's affairs to take over the post. However, since then Sir Campbell has successfully seen through the divorce of Dunlop and Pirelli, which has reduced his immediate company problems, and he has been persuaded to accept the post.

An outspoken and ebullient Scot, he became chairman of Dunlop in 1973 having been made managing director in 1972. He is unusual among top industrialists in that he started his career with Dunlop in charge of public relations.

Before that he had a variety of jobs, including being an economist with the Royal Commission, a regular broadcaster on Woman's Hour and other programmes, and a journalist on the staff of the Economist Intelligence Unit.

He has been chairman of the CBI's economic situation committee, which is in charge of its industrial trend surveys, and is now chairman of the industrial policy committee. He believes in more industrial intervention than there is at present.

Sir Campbell was born in Dunblane, Perthshire, and educated at Glasgow University and the Dundee School of Economics. He is married, with two daughters.

## Oldham mill to close with 200 jobs loss

By Rhys David

SHILOH SPINNERS is to close its Roy King mill in Oldham with the loss of 200 jobs. The company, one of the few remaining publicly quoted independent Lancashire spinners, made a loss last year in spinning of £373,000.

The group loss was £295,000 after profits of £78,000 in its disposables and non-woven textiles business are taken into account.

Chairman Mr. Edmund Gartside said Turkish yarn was being sold in the UK at 85p per kilo compared with a quoted price of 1.05 for Turkish raw cotton. Turkish exports of yarn to the UK are regulated by an informal EEC agreement, but no evidence has been available for some months on the level of shipments because of the Civil Service dispute.

## Output stabilises, but no sign yet of recovery

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRIAL output in the UK broadly stabilised in the first four months of this year. But there are no signs of any general recovery.

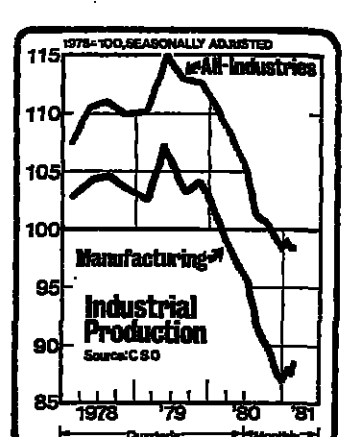
Central Statistical Office figures published yesterday provide the firmest evidence so far that the recession has levelled out.

The all-industries index in April was 98.6 (1975=100) compared with 98.8 in March and thus in the same broad range as it has been since January.

A significant new feature is that manufacturing production rose slightly in April. Over the latest three months manufacturing output has fluctuated about a level only marginally below that at the end of 1980.

In manufacturing, there are signs that the position in the engineering sector, in recent months has been quite as bad as previously thought since its output has been broadly stable since January. There has been a pick-up in vehicles production.

The chemicals sector, which tends to move ahead of the economy as a whole, shows some tentative signs of recovery. The



output of the chemicals, coal and petroleum products industries between February and April was 1.4 per cent higher than in the previous three months.

On the same comparison metal manufacturing production was 10.5 per cent up, though this was from a very low base after last year's British Steel dispute. Otherwise, the picture over the last two or three months has been fairly flat with small declines in some sectors on a three-month comparison the output of consumer goods

industries was 0.2 per cent up and that of intermediate goods industries was 1.4 per cent higher. In contrast investment goods production was 2.9 per cent down.

Outside manufacturing a further rise in North Sea oil and gas production has broadly offset a further drop in construction activity. Repair and maintenance work has fallen particularly sharply.

The stabilisation of output is, however, only after a record fall in the last year. For example, industrial output as a whole between February and April was 8½ per cent below its level in the same period a year ago, though the 1980 figure had been depressed by the steel strike. The fall would have been 10½ per cent without North Sea oil and gas production.

On the same comparison manufacturing output was 11 per cent down, with falls of 15 per cent in the engineering and allied industries, 14 per cent in the textiles, leather and clothing sectors, 9 per cent in chemicals and 2 per cent in the food, drink and tobacco industries.

## Steel stockholders see no upturn

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

STEEL STOCKHOLDERS, regarded as a key indicator in the economic cycle, said yesterday that they could see no sign of an upturn in economic activity.

Mr. Edward Johnson, president of the National Association of Steel Stockholders, said that some of the contraction of steel-using industries in the recession "is likely to be permanent."

We have sat on the sidelines as we have watched the producers squirm with the contraction of the market. We are going to have to face the same thing."

The association expected that the combination of manda-

tory and voluntary controls to be imposed on the EEC steel industry by the Commission next month would raise the price of European steel by 10-15 per cent.

This would reduce some disparity between prices quoted for steel and the British Steel Corporation's list prices.

He warned that the steel stockholders planned to raise their prices if the European effort succeeded, enabling them to restore some profit margins.

The stockholding business has been slowly increasing its share of steel sales to between 40 and 50 per cent of total deliveries in the UK.

The intention is to increase this further, persuading customers that they can reduce stocks of steel to their financial advantage.

Many companies still carry about 12 weeks of stock when their expected level of activity would justify this being reduced to about eight weeks, say the stockholders.

Steel stockholders expect to have to lodge price lists with the European Commission on July 1 as part of the Commission's move to tighten control of the industry. It is expected that the Commission will have power of access to the books of steel customers to strengthen its monitoring.

harbour Lone, who was being held against a wall and beaten. But an officer told her: "We don't want Press here."

In another incident, she said she saw police officers attack photographer Mr. Neil Martinson and smash his camera.

"Officers tried to punch him and they were aiming at the groin," she said.

Questioned by Mr. John Hazan, for the Metropolitan Police Commissioner, Miss Tisdall agreed she had written articles for the Guardian newspaper, but said they were not predominantly critical of the authorities.

Mr. Hazan said: "I have to suggest that you are anything but a responsible journalist."

Miss Tisdall replied that she was giving evidence to an inquiry, and not a trial.

## West Indian 'resentment' over schools

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

MANY West Indian families in Britain are resentful of their children's poor progress in state schools, says the Committee of Inquiry into the Education of Children from Ethnic Minority Groups.

The resentment is leading West Indian communities increasingly to set up their own "supplementary" schools to provide extra tuition, usually at the weekend, in West Indian culture as well as in English and mathematics.

The interim report, published by the committee yesterday, says only about 3 per cent of pupils from West Indian families leave state schools with five or more higher grades in the national 16-plus examinations.

This compares with 18 per cent of school-leavers from Asian families and 16 per cent

of all other school-leavers. The report is a modified version of an original draft which caused disagreement between education ministers and Mr. Anthony Rampton, who was appointed chairman when the committee was formed by the Labour Government two years ago.

Mr. Rampton resigned together with three other committee members and was replaced last month by Lord Swann, former chairman of the BBC.

The main reason for the clash was evidently the original draft's assertions that the poor progress of West Indian pupils was mainly caused by prejudice against them throughout the education system coupled with home problems associated with the generally below-average incomes of the pupils' parents.

Ministers thought these conclusions were insufficiently supported by factual evidence and were reluctant to have them published. The modified version still mentions prejudice, often unintentionally, against West Indian pupils and the relatively poor circumstances of their parents among more than a dozen reasons for the poor progress.

But the committee now says no particular factor can reasonably be viewed as the main cause.

The report lists more than 80 proposals for remedial action by the Department of Education and Science, local education authorities, the Manpower Services Commission and the Home Office.

West Indian Children in our Schools, Cmnd 8273. SO; £5.30.

## Akroyd is ready for battle over Hedderwick

By Christine Moir

A LEGAL battle is about to begin between Akroyd and Smithers — the jobbing firm which lost £1.87m in the collapse of brokers Hedderwick Stirling Grumbar—and Mr. Martin Fidler, Hedderwick's liquidator, and National Westminster Bank.

Akroyd is laying "proprietary" claim to the sum of £1.87m which forms part of Hedderwick's frozen bank accounts at National Westminster, but Mr. Fidler has been advised to resist the claim. "He believes the money belongs equally to all Hedderwick's creditors and Akroyd should not be permitted to jump the queue."

The initial estimates of Hedderwick's financial position suggest that all creditors could ultimately expect to be paid in full, Akroyd included. However, the winding up process could take two years and the sum involved could have accrued interest of more than £350,000.

Akroyd clearly wants to be the beneficiary of that interest and believes it has a just claim to be reimbursed immediately.

Yesterday Mr. David LeRoy Lewis, chairman of Akroyd, a quoted company, explained how the sum was lost.

On April 2, Hedderwick, carrying out a transaction believed to be on behalf of Farrington Stead, the Manchester investment house which is in bankruptcy and being sued by Hedderwick, made a bear sale in £1.87m of a gilt-edged stock to Akroyd.

On April 9 it repurchased the same stock at a price of £1.87m, showing a £200,000 profit to Hedderwick's client. The deal was to be settled according to normal Stock Market practice, by being made up on April 10. This involved Akroyd sending Hedderwick a cheque for £1.87m so it would be in funds to send Akroyd £1.87m.

Akroyd's cheque was accepted by National Westminster Bank but, unfortunately, April 10 was the day Hedderwick's problems blew up and the bank refused to honour Hedderwick's cheque to Akroyd.

Akroyd's funds now form part of Hedderwick's frozen bank account, but Akroyd believes it should be differentiated from other funds in the account. Mr. Fidler's legal advisers deny this is possible in law.

Although Akroyd has decided on court action because of its obligations to its shareholders, Mr. LeRoy Lewis said he still hoped it could be conducted in such a way as to minimise the costs to Hedderwick's creditors, of which the Stock Exchange compensation fund will be the largest.

## Chief appointed for financial futures market

By David Marsh

THE GROUP of City institutions planning to set up a financial futures market in London yesterday appointed a chief executive to run the exchange.

He is Mr. Michael Jenkins, 45, joint managing director of the European Options Exchange in Amsterdam for two years up to November 1979. Mr. Jenkins had particular responsibility for developing the Amsterdam exchange, which started in 1978 but is still running at below target levels of activity.

The London financial futures market will run on similar lines to those already established in Chicago and elsewhere in North America. Planned to start by next spring or summer, the market will allow financial institutions and individual dealers to trade in forward contracts in interest rate instruments and currencies.

## Private sector 'should do more research for state purchasing'

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE GOVERNMENT wants the private sector to carry out more research and development work on products bought by the public sector.

This would substantially reduce the amount of research work carried out by the Government itself, the Industry Department said.

The department yesterday published its official response to a report on research and development for public purchasing produced in March last year by the Cabinet-Office's Advisory Council for Applied Research and Development.

"The Government agrees with the ACARD report that the private sector should undertake a greater share of the research and development which supports public purchasing," the department said.

This would lead to greater attention being given to the needs of public sector suppliers. Many nationalised industries, such as the National Coal Board, already do this to a considerable extent.

technological capability of the private sector."

This approach fits in with the public purchasing initiative launched last year by Sir Keith Joseph, Industry Secretary. He wants public sector organisations to work more closely with the British suppliers so that products developed in the UK can be used at home and exported.

About £1.1bn—63 per cent of public expenditure on public purchasing research and development is already contracted out to the private sector. Defence spending, at £920m, dominates the overall figures and 69 per cent of this is contracted out.

Nationalised industries and public corporations which have substantial research and development programmes asked to review their arrangements to increase the involvement of private sector suppliers. Many nationalised industries, such as the National Coal Board, already do this to a considerable extent.

## BSR introduces tape noise reduction system

BY JASON CRISP

BSR, THE loss-making record turntable company, yesterday launched a noise reduction system on the UK market which is claimed to eliminate totally background noise on hi-fi tapes. The company hopes to challenge Dolby, which dominated the noise reduction business in the 1970s.

The dbx system from BSR has already been licensed by a number of hi-fi companies including Technics, Yamaha and Trio.

Mr. Garth Wooldridge, managing director of BSR, announced at the launch that the company is negotiating to buy the rest of Astec, the Hong Kong based company which makes computer peripherals and a range of electronics equipment in the Far East. BSR currently owns 54 per cent of Astec.

BSR recently bought Cape-Tronic, a hi-fi company with five factories in Taiwan and one in Chicago. Its sales last year

totalled \$131m.

Mr. Wooldridge said the acquisitions would raise BSR's turnover by 70 per cent this year, and the majority of its business would be in electronics. Last year the company sales were £141.3m, nearly 15m lower than the year before.

Record turntables accounted for 48 per cent of turnover last year. Because of the increase in size of the business these will account for 25 per cent of sales this year. Mr. Wooldridge said turntables "were not losing, in monetary terms."

BSR bought dbx, a U.S. top range hi-fi company based in Boston, in 1979. Top range hi-fi cassette players are sold in U.S. with the noise reduction system licensed from BSR.

Separate units which can be connected to hi-fi systems using the system will be available in the UK from August. The price will be £120 or £150, depending on the number of heads the cassette player has.

## Changes at Midland Bank

BY OUR BANKING CORRESPONDENT

MR. GEOFFREY TAYLOR, chief executive of Midland Bank International, has been appointed one of the two new deputy chief executives of Midland Bank Group.

His appointment, with that of Mr. John Brooks, takes effect from July 1 and coincides with the retirement of Mr. Malcolm Wilson, one of the bank's two chief general managers.

Mr. Stuart Graham, the other chief general manager, takes over as chief executive of the group on that date.

Mr. Taylor retains overall responsibility for international operations, but will be replaced as chief executive of Midland Bank International by Mr. J. G. Harris.

Mr. John Brooks, the other new group deputy chief executive, assumes responsibility for group domestic banking and central services. Among other new appointments are D. W. Kitching to chief executive (corporate finance), at present a deputy chief general manager; and Mr. J. D. Greenwell, chief executive (branch banking).

Mr. Alan Moore, who joined Lloyds Bank International from Bahrain Monetary Authority last year, becomes the bank's treasurer. He is replaced as director Middle East and Africa by Mr. Brian Ashby, a director of LBI until recently seconded to Lloyds Bank.

## Constable fails to sell

BY ANTHONY THORNGROFT

ONE OF Constable's favourite views, of Dedham Vale, failed to attract a buyer at Sotheby's British paintings sale yesterday. The bidding stopped at £32,000 while the saleroom hoped for at least twice as much.

The top price, in an auction which totalled £421,980, was the £28,000 paid for a portrait of Sir John van Hatten painted in 1755 by Arthur Devis. It was bought by the London dealer Leggett.

The States of Alderney paid £22,000 for a portrait by John Linnell of General John le Mesurier and his wife. The general was the last hereditary governor of Alderney, releasing the patent to the Crown in 1825.

## SALEROOM

BY ANTHONY THORNGROFT

Other high prices were the £18,000 from Leggett for a pair of portraits by Constable of Thomas Lea and his wife and children; £15,000 from Owen Edgar for a view of Rouen by John Grosse; and £14,000 for an equestrian scene by Gilpin.

Sotheby's also sold the second part of the Duke of Northumberland's collection of European historical medals, mainly collected in the 18th century by the first Duchess. The two-session total was £412,082.



## UK NEWS — PARLIAMENT and POLITICS

## Proposals on role of capital allowances

By Ivor Owen

PROPOSALS for changing the conditions attaching to capital allowances — they have been made in the Finance Bill which the Government is planning to publish before the end of the year.

Mr Nigel Lawson, Financial Secretary to the Treasury, told the Commons standing committee considering the Finance Bill that the role of capital allowances will be among the issues covered by the consultative document.

At present, companies with insufficient profits to enable them to use their capital allowances to carry them forward for an unlimited period until such time as they are in a position to offset them against their tax liability.

Mr Robin Cook, a Labour Treasury spokesman, argued in favour of a time limit.

He cited the six-year term applied to the new stock relief scheme introduced in the Bill as evidence of the Government's acceptance of the principle involved.

Changes made in the Bill yesterday included the introduction of a new provision dealing with entitlement to roll over relief from capital gains tax in cases where the transferee emigrates before the asset has been disposed of.

## Residential Homes Act

A TORY MP's Bill to tighten control of private old people's homes was given a formal first reading in the Commons yesterday — but it is unlikely to have a chance of becoming law this year due to lack of time.

## Britain must stay in EEC, says Carrington

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A STRONG reaffirmation of the Government's commitment to Britain's membership of the Common Market was made yesterday by Lord Carrington, the Foreign Secretary, two weeks before Britain assumes the presidency of the Council of Ministers.

Speaking in the House of Lords, he also made an outspoken attack on Mr Denis Healey, shadow Foreign Secretary, who has been adopting an increasingly anti-EEC stance in his campaign for the deputy leadership of the Labour Party.

Lord Carrington's speech was seen as a major fence-mending exercise in the wake of the rows over Britain's contribution to the Community budget and Mr Thatcher's tough negotiations at the Dublin and Maastricht summits.

He was anxious to nail some of the "myths" about the adverse effects of Britain's membership which he believed were responsible for some of the hostility to the Market.

It was also obvious that some of his scathing remarks were aimed at the anti-Marketisers in his own party.

Lord Carrington said: "I have listened in vain over the last two months for a comprehensible account of what the Community's critics want done and what their alternatives are. What I hear is a discordant noise not a policy."

"Not one has put forward a constructive alternative to Community membership because there is not one."

He did not doubt the sincerity of the anti-Marketisers but deplored their irresponsibility. The Foreign Secretary listed reform of the Community budget as the top priority during Britain's presidency. He seemed less insistent on the need for major changes in the Common Agricultural Policy, although here too Britain would expect progress.

In addition he hoped to use the presidency as an opportunity to push ahead with removing barriers to the freer provision of services such as insurance within the Community.

"We shall hope to see greater liberalisation of the air fare regime and further easing of the barriers to free movement and employment within the Com-

munity, for example, over frontier formalities and the mutual recognition of professional qualifications."

Lord Carrington made several references to Mr Healey's difficulties following the decision of last year's Labour Party conference in favour of Britain withdrawing from the EEC. In his recent personal manifesto Mr Healey did not go as far as this but spoke of the need to "restore the sovereignty of Britain from control by the Common Market."

Lord Carrington believed that the UK had a clear choice. It could devote itself to improving the Community or, as Labour seemed to suggest, get out and leave it to others to determine our national future.

"Surely it is obvious that it is the second of these courses for which the real force of the Government's belief is."

The Government believed that the Community had brought benefits which far outweighed its disadvantages and it remained firmly committed to making a success of British membership.

As far as he could make out Labour had now turned its back



Carrington: attacked Denis Healey for anti-Market stance in Labour leadership campaign

on the policy it had pursued in office. He thought that every-thing—even Mr Anthony Wedgwood Benn—should have accepted the result of the UK

referendum in favour of remaining in the Market.

The Foreign Secretary laid particular emphasis on the economic benefits of Britain's membership and pointed out that we earned a surplus of £700m in overall trade with the Community last year.

During the presidency a permanent solution to the budget problem was the priority for Britain and he had no illusions about the difficulties involved.

The single most important task was to find a way of taking conscious decisions about the impact of the budget. We had to look at the current balance of expenditure and in particular the excessive share which went to agriculture. We had to develop new policies to shift resources into other areas such as regional and industrial development and in retraining.

He would expect progress on the agricultural question but it was a mistake to hold the CAP responsible for all the increases in food prices. Even the butter mountain was a "mere hillock" representing less than seven days' supply.

## Foot launches strong attack on Thatcher's economic policies

By JOHN LLOYD, LABOUR CORRESPONDENT

MR MICHAEL FOOT, the Labour Party leader, turned his verbal artillery from Mr Tony Benn back to Mrs Thatcher yesterday in a slashing attack on her economic policies given at the Iron and Steel Trades Confederation conference in Bournemouth.

He touched only briefly on the inner-party feuding, and then only to call for unity against the common enemy and to deny he was "witch-hunting" Mr Benn.

Later, the ISTE conference supported his call for a replacement of the present electoral system by voting—albeit by only 118 votes to 110—for a system giving 50 per cent to MPs and 25 per cent each to local parties and trade unions.

Mr Foot, picking up Mrs Thatcher's First World War symbolism of her Tuesday evening speech to the CBI, said "She is in a non-man's land or rather a non-woman's land, a fantasy all of her own."

"Her policies—monetarism—have proved to be a hopeless, unqualified, irredeemable catastrophe."

"No government in the history of this country has ever exposed the hollowiness of their policies so speedily."

Mr Foot said that Labour had to save jobs, save the Labour movement and save the country. To do this, the party had to be as "united as it possibly could."

Over a range of policies, he said, the party was already united. It must unite to fight "the main enemy—the Thatcher Government which has proved utterly unfit to govern."

He gave his new customary stress on nuclear disarmament, saying he did not regret his days in the campaign for nuclear disarmament because it had helped bring about treaties between governments.

He warned that the "military industrial complex"—in President Eisenhower's phrase—becoming stronger than government, and said that "there is only one defence for the British people and for the rest of the world, that is disarmament."

His call for a revamped electoral college giving more

power to the MPs, made in comments after his speech, got the narrowest of support from the steelworkers after a prolonged and finely balanced debate on the Labour Party.

Mr Roy Evans, the union's deputy general secretary said that the party had a deficit of £1.8m and blamed the National Executive Committee for allowing it to happen.

Defending the constitutional changes in the party, Mr Alec Nimmo, a delegate from Corby, said that "capitalism is the enemy, not just the Tory Government. If we are to defeat capitalism we must get it right."

The conference also defeated a move to throw open the choice of deputy leader to branch ballot. It will now be decided by the union's executive which means an almost certain vote for Mr Healey.

Mr Joe Gormley, the president of the National Union of Mineworkers, gave further support to Mr Foot and to Mr Healey in a fraternal address to the conference. He told the delegates that in the election of a leader, "you are not electing a leader of the party, you are electing a leader of the Parliamentary group. Why we are having all this inner party battle I don't know."

An attempt to switch the union's allegiance away from the Labour Party to the Social Democratic Party came to nothing yesterday.

Conference delegates overwhelmingly defeated a motion calling for "consideration to be given to view whether the Social Democratic Party would be a more appropriate party to support."

Mr Michael McGahey, president of the Scottish area of the National Union of Mineworkers, said yesterday that Mr Tony Benn, and not Mr Denis Healey, spoke for the burning issues of the Labour movement.

Mr McGahey gave his support for the Labour left at the opening address of the annual conference of Scottish miners in Inverness town hall.

## Oppenheim promises action on British Gas monopoly

By IVOR OWEN AND ELINOR GOODMAN

A "VIGOROUS REMEDY" for the ills which both manufacturers of gas appliances and consumers suffer as a result of monopoly practices employed by the British Gas Corporation in its 900 showrooms was promised by Mrs Sally Oppenheim, Minister of Consumer Affairs, in the Commons last night.

While insisting that the Government had still to reach a final decision, she stressed "the dominant position of British Gas in this market must at the very least be substantially reduced."

Mrs Oppenheim made only a token attempt to dissociate herself from attacks made by Tory backbenchers on the Government's recent decision to reappoint Sir Denis Rooke for a second five-year term as chairman of the corporation.

She took the unusual course of pointing out that she had not been personally responsible for the reappointment of Sir Denis. But Mrs Oppenheim added:

"It was a decision which as a member of the Government I uphold none the less."

Mrs Oppenheim kept her options open because despite lengthy discussions, the Departments of Trade and Energy are still very far apart on how to resolve the gas showrooms issue.

Cabinet sub-committee failed to resolve the problem last week and it will now probably go to the full Cabinet later this month.

At this stage, all that seems to have been ruled out is the possibility of British Gas being told to sell all the showrooms immediately.

Trade Ministers believe that the Corporation should be made to sell the showrooms in stages, with a time scale laid down in advance.

But the Department of Energy is arguing for a much less radical solution. It apparently favours the idea, put forward by the Monopolies Commission as an alternative

proposal, of establishing the corporation's retail activities as a separate subsidiary.

This would leave open the possibility of introducing private capital into the new subsidiary at a later and probably unspecified date, but this course would seem unlikely to satisfy the many Tory backbenchers pressing for privatisation.

The Department of Trade has the backing of Treasury Ministers who have become increasingly frustrated by the corporation's refusal to dispose of any of its assets.

But the Department of Industry is believed to be arguing for a cautious approach in order to give the gas appliance manufacturers time to adjust to the change in the retail market.

There is also some anxiety in the Department of Employment about the reaction of the unions to a sale.

While explaining the comprehensive range of options up for consideration by the Govern-

ment, Mrs Oppenheim ruled out the Monopolies Commission's suggestion that the Gas Corporation be required to phase out its retail sales operations over a three-year period.

She described this as "an extremely compressed period." As an alternative, she said, the Government was considering whether British Gas could be required to withdraw from the retailing of appliances over a longer period.

A further alternative still being considered was that British Gas should be required to concentrate the retailing of gas appliances into a separate subsidiary.

Mrs Oppenheim underlined the need to end the present "cosy relationship" between the Gas Corporation and the appliance manufacturers which operated to the disadvantage of private retailers, discouraged new entrants to the business and certainly harmed the interests of consumers.

Mr John Smith, Labour's spokesman on trade, argued that there could be no justification for removing the 900 showrooms from the control of the British Gas Corporation.

They provided a service to the public which was widely appreciated and he stressed that the Monopolies Commission report had not recommended an amputation on the lines which was clearly favoured by the Government.

To Labour cheers, he declared: "On safety and service grounds alone there is sufficient case for maintaining the present capacity of the British Gas Corporation."

An opposition motion declaring that in the interest of consumer safety and service, the Gas Corporation should not be forced to end or curtail the selling and servicing of gas appliances or to dispose of its gas showrooms was defeated by 55 votes (283-228).

Notice of Redemption  
ENSERCH Finance N.V.

9½% Convertible Subordinated Debentures Due 1984  
Redemption Date: August 21, 1981  
Conversion Right Expires: August 17, 1981

NOTICE IS HEREBY GIVEN to the holders of the 9½% Convertible Subordinated Debentures Due 1984 (the "Debentures") of ENSERCH Finance N.V. ("Finance") that in accordance with the terms of the Indenture dated as of December 15, 1979, among Finance, ENSERCH Corporation ("ENSERCH") and Citibank, N.A., as Trustee, Finance has elected to redeem on August 21, 1981 all of the remaining outstanding Debentures which have not been presented for conversion as of the date of this Notice of Redemption. The redemption price for each such Debenture is 105% of the principal amount thereof plus accrued interest from December 15, 1980, to August 21, 1981. Payment of the redemption price and accrued interest, which will aggregate \$1,114.92 for each \$1,000 principal amount of Debentures called for redemption, will be made upon presentation and surrender of such Debentures, together with all attached unamortized interest coupons, at the offices of the Paying and Conversion Agents set forth below.

After the date set for redemption, all rights with respect to the Debentures called for redemption, including accrual of interest, will cease, except only the right of the holders thereof to receive the redemption price and interest accrued to such date.

## CONVERSION OR SALE ALTERNATIVES

Debentureholders have, as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on August 17, 1981, to convert such Debentures into the \$4.45 par value Common Stock of ENSERCH Corporation ("ENSERCH Common Stock").

The Debentures called for redemption may be converted into ENSERCH Common Stock at the rate of 49.575 shares for each \$1,000 principal amount of debentures. In order to effect this conversion, a Debentureholder should complete and sign the CONVERSION NOTICE on the Debenture or surrender to the Paying and Conversion Agents a similar signed notice together with the Debentures to be converted. A holder who surrenders Debentures for conversion will receive a certificate for the full number of whole shares of ENSERCH Common Stock to which he is entitled. No fractional shares will be issued upon conversion of any Debentures, but in lieu thereof ENSERCH will pay in United States dollars an amount equal to the market value of such fractional share computed on the basis of the closing price of ENSERCH Common Stock on the New York Stock Exchange Composite Tape on the conversion date. If more than one Debenture shall be delivered for conversion at one time by the same holder, the number of full shares which shall be deliverable upon conversion shall be computed on the basis of the aggregate principal amount of Debentures so converted. The conversion will be deemed to have been effected on the date on which the Paying and Conversion Agents receive the Debentures surrendered for conversion. Upon conversion of Debentures, no payment or adjustment will be made for interest accrued thereon. Debentures delivered for conversion must be accompanied by all interest coupons maturing after the date of surrender.

From April 1, 1981, through June 1, 1981, the last reported sale prices of ENSERCH Common Stock on the New York Stock Exchange Composite Tape (after adjustment to reflect a three-for-two stock split effective on April 22, 1981) ranged from a high of \$32.42 per share to a low of \$25.75 per share. The last reported sale price of ENSERCH Common Stock on such Composite Tape on June 1, 1981, was \$25.75 per share. At such last sale price per share, the holder of \$1,000 principal amount of Debentures called for redemption would receive, upon conversion, shares of ENSERCH Common Stock and Cash for the fractional interest having an aggregate value of \$1,765.56. However, such value is subject to change depending on changes in the market value of ENSERCH Common Stock. So long as the market price of ENSERCH Common Stock is \$22.50 or more per share, Debentureholders upon conversion will receive ENSERCH Common Stock and cash in lieu of any fractional share having a greater market value than the cash which they would receive upon redemption.

IMPORTANT CONSIDERATION REGARDING  
SALE, CONVERSION OR REDEMPTION

As described above, based upon current market prices, the market value of ENSERCH Common Stock into which each Debenture is convertible is significantly greater than the amount of cash which would be received upon surrendering a Debenture for redemption. All rights to convert the Debentures into ENSERCH Common Stock EXPIRE as of the close of business August 17, 1981.

## PAYING AND CONVERSION AGENTS

Citibank, N.A.  
Receive and Deliver Department  
111 Wall Street, 5th Floor  
New York, N.Y. 10043

Citibank, N.A.  
Citibank House, 336 Strand  
P.O. Box 78  
London WC2R 9BB  
England

Citibank, N.A.  
Grosse Gallusstrasse 16  
Postfach 2505  
6000 Frankfurt/Main, West Germany

Citibank, N.A.  
Avenue de Tervuren 249  
P.O. Box 7  
B-1150 Brussels, Belgium

Citibank, N.A.  
B.P. 738-08  
75361 Paris  
Cedex 08 France

Citibank, N.A.  
Herengracht 545-549  
Postbus 3055-1000CB  
Amsterdam, Netherlands

Citibank, N.A.  
Seestrasse 25/27  
P.O. Box 829  
CH-8022 Zurich  
Switzerland

Citibank (Luxembourg) S.A.  
16 Avenue Marie Theres  
P.O. Box 263  
Luxembourg

Dated: June 18, 1981

## Labour to allow free vote on Bill to bar prisoners from Parliament

By MARGARET VAN HATTEN, LOBBY STAFF

THE LABOUR PARTY has backed down on the question of legislation designed to prevent IRA hunger strikers from contesting parliamentary elections.

The Shadow Cabinet decided yesterday to allow a free vote when the Representation of the People Bill is due to receive its second reading in the Commons next Monday, rather than imposing the three-line whip which many Labour MPs had pressed.

Party officials said yesterday that a free vote was being allowed because the Bill was a constitutional matter. But it was widely known that a number of Labour backbenchers, estimated at between 10 and 20, had let it be known that they would either abstain or vote with the Government.

The Bill, which would prevent certain categories of prisoners from being nominated as parliamentary candidates, is designed to prevent IRA hunger strikers in the Maze Prison contesting

elections in general and the forthcoming by-election in Fermanagh, South Tyrone, in particular.

The Government has indicated that it will oppose the moving of the writ for this by-election, necessitated by the death of hunger striker Bobby Sands in May, until the legislation has been passed.

Labour opposes the Bill because it denies constituencies the right to elect whomsoever they choose — though the party would not concede imprisoned IRA members the right to take up the parliamentary seats to which they might have been elected.

Labour backbenchers strongly opposed to the Bill insist that they do not condone the use of hunger strikers as a useful tool, we do not believe in competition for its own sake."

Mr Colegate said it was difficult to transfer the deregulation which was now taking place among U.S. airlines to Europe, where 21 countries had their own interests. Europe also had geographical differences compared with the U.S., and the UK was an island, he said.

However, Mr Colegate questioned whether this was a factor, because aircraft travelled above the surface, and could fly across seas.

The Civil Aviation Authority had rejected Laker Airways' application to run 666 new scheduled services between Britain and Europe and between cities on the continent. The authority had argued, in rejecting the Laker case, that the airline's interpretation of the Treaty of Rome articles on competition policy was not valid. Also, the CAA was unsure about how Laker would operate the services.

Nevertheless, the CAA believed lower fares could be introduced in Europe. Mr Colegate said that cuts of about 20 per cent on normal economy fares could be introduced. "I would also like to see many of the limiting conditions which restrict the sale of tickets removed," he said.

## Laker plans 50% Paris fare cut

By LYNTON McLAINE, TRANSPORT CORRESPONDENT

LAKER AIRWAYS expects to be able to cut air fares between London and Paris by as much as 50 per cent if its walk-on Skytrain services are eventually accepted by European Governments.

The airline said this yesterday in evidence to a committee of MPs who are examining European air fares.

The current air fare on British Airways "Club" class between the two capitals is £122.

Mr Christopher Brown, a director of Laker Airways, told the House of Commons select committee on trade and industry that the present controls on air transport in Europe gave "enormous scope for unfair competition."

He said that state-owned airlines would collapse without state aid.

The Civil Aviation Authority,

which also gave evidence, said its policy on evaluating applications to run air services was to "seek liberalisation of fares."

However, Mr Raymond Colegate, of the CAA, told the committee that, although he believed competition is a useful tool, we do not believe in competition for its own sake."

Mr Colegate said it was difficult to transfer the deregulation which was now taking place among U.S. airlines to Europe, where 21 countries had their own interests. Europe also had geographical differences compared with the U.S., and the UK was an island, he said.

However, Mr Colegate questioned whether this was a factor, because aircraft travelled above the surface, and could fly across seas.

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## Efficiency search 'not a criticism'

By ROBIN PAULEY

GOVERNMENT departments must learn to see that the search for increased efficiency is helpful to them and not critical of them, Lord Croham, former head of the Treasury and the Civil Service, said last night.

He told a Treasury and Civil Service select committee, which is examining the Civil Service's efficiency and effectiveness, that the primary responsibility for efficiency rested with line management within a department and they must accept and recognise that responsibility.

There could be secondary

checks from the centre and special teams making specific inquiries but line management should take the principal role in determining efficiency, effectiveness and whether what was being done in a department was worth doing. The last point was much more easily decided in the private sector than in the public, Lord Croham added.

Mr Michael English (Lab., Nottingham W.) asked Lord Croham what incentive there was for any civil servant to care about efficiency when there was no financial reward to be

gained. Lord Croham said although there were problems connected to merit money schemes they ought not to be ruled out as a supplement to the usual incentive which was promotion.

He said it was essential for ministers to take an interest in the efficiency of their departments, particularly the efficiency of senior officials.

There was also a case for having three or four more people like Sir Derek Rayner, Mrs Thatcher's adviser on waste and inefficiency in Whitehall, conducting specific inquiries.

## LEGAL NOTICES

No. 001944 of 1981  
In the HIGH COURT OF JUSTICE  
Chancery Division Group A  
IN THE MATTER OF  
M & G TRUST (ASSURANCE) LIMITED  
AND IN THE MATTER OF  
M & G TRUST (ASSURANCE) LIMITED  
AND IN THE MATTER OF  
THE INSURANCE COMPANIES ACT 1974  
NOTICE IS HEREBY GIVEN that a Petition was on the 20th May 1981 presented to Her Majesty's High Court of Justice in England by the above named M & G Trust (Assurance) Limited (hereinafter called "Tass") for the sanction of the Court as required by Section 42 of the above mentioned Act of 1974 for the transfer to Tass of all the long term business carried on by M & G Bond (Assurance) Limited (hereinafter called "Bond").

A copy of the said Petition and of the said Scheme and of the report of the Independent Actuary (as required by the said section 42 of the said Act), together with a further report prepared for the purpose of providing particulars of the proposed transfer of business of the long term business of Tass and Bond, will be open to inspection at (a) the principal offices of M & G Group P.L.C., the ultimate parent company of both Tass and Bond at Three Quayes, Tower Hill, London EC3R 9BB and (b) the registered offices of Tass and Bond at 91/93 New London Road, Chislehurst CM2 0PY during usual business hours on any day (other than a Saturday or Sunday) prior to the hearing of the said Petition.

AND NOTICE IS FURTHER HEREBY GIVEN that the said Petition is directed to be heard before The Honourable Mr. Justice Dillon at the Royal Courts of Justice, Strand, London, England, on Monday the 13th July 1981 and any person (including any employee of Tass or Bond) who alleges that he would be adversely affected by the carrying out of the said Scheme may appear at the time of hearing of the said Petition in person or by Counsel for that purpose in which case he is requested to give not less than two clear days previous notice in writing of his intention so to do to the undersigned Solicitors.

Any policy holder of Tass or Bond who dissents from the proposed Scheme but does not desire to appear on the hearing of the said Petition should give not less than two clear days' previous notice in writing of such dissent with the grounds thereof to the undersigned Solicitors.

A copy of the said Petition and of the said Scheme and a copy of the said Report by an Independent Actuary will be furnished to any person requesting the same by the undersigned Solicitors at any time before an Order sanctioning the said Scheme is made, on the said Petition on payment of the regulated charges for the same.

Dated this 12th day of June 1981.  
ROSE & MANN,  
15 DEVEREAUX COURT,  
Essex Street,  
London WC2R 3JX.  
Ref: 77/481/1  
Solicitors for the Petitioner.

## COMPANY NOTICES

**BANK HANDLOWY**  
**W. WARSZAWIE S.A.**  
  
U.S.\$30 million  
Floating Rate 1976/81  
  
Due to the fact that the principal amount falling due has not been paid, the rate of interest applicable for the six month period beginning on June 15, 1981 and set by the reference rate is 18.50% annually.  
  
QUEBEC CENTRAL RAILWAY COMPANY  
4% FIRST MORTGAGE DEBENTURE STOCK  
In preparation for the payment of the half interest due August 1, 1981, on the above Stock, the Transfer Agent will close the books on July 10, 1981 and will re-open on July 22, 1981. The above Stock will be re-opened on July 22, 1981.  
50 Financial Square,  
London EC2A 1TD.  
June 18, 1981.

**BANQUE WORMS**  
U.S.\$30,000,000  
Floating Rate Notes 1976/1985  
In accordance with the terms and conditions of the above mentioned Floating Rate Notes, the rate of interest for the interest period 17th June, 1981 to 17th December, 1981 has been set at BANQUE INTERNATIONALE A SOCIETE ANONYME Trustee  
  
NOTICE OF PURCHASE  
EUROPEAN INVESTMENT BANK  
\$4.50 Floating Rate Notes of 1979  
Due May 15, 1985  
Pursuant to the terms and conditions of the above mentioned Floating Rate Notes, the rate of interest for the interest period 17th June, 1981 to 17th December, 1981 has been set at EUROPEAN INVESTMENT BANK Trustee  
June 18, 1981

checks from the centre and special teams making specific inquiries but line management should take the principal role in determining efficiency, effectiveness and whether what was being done in a department was worth doing. The last point was much more easily decided in the private sector than in the public, Lord Croham added.

Mr Michael English (Lab., Nottingham W.) asked Lord Croham what incentive there was for any civil servant to care about efficiency when there was no financial reward to be







# Our people are our success

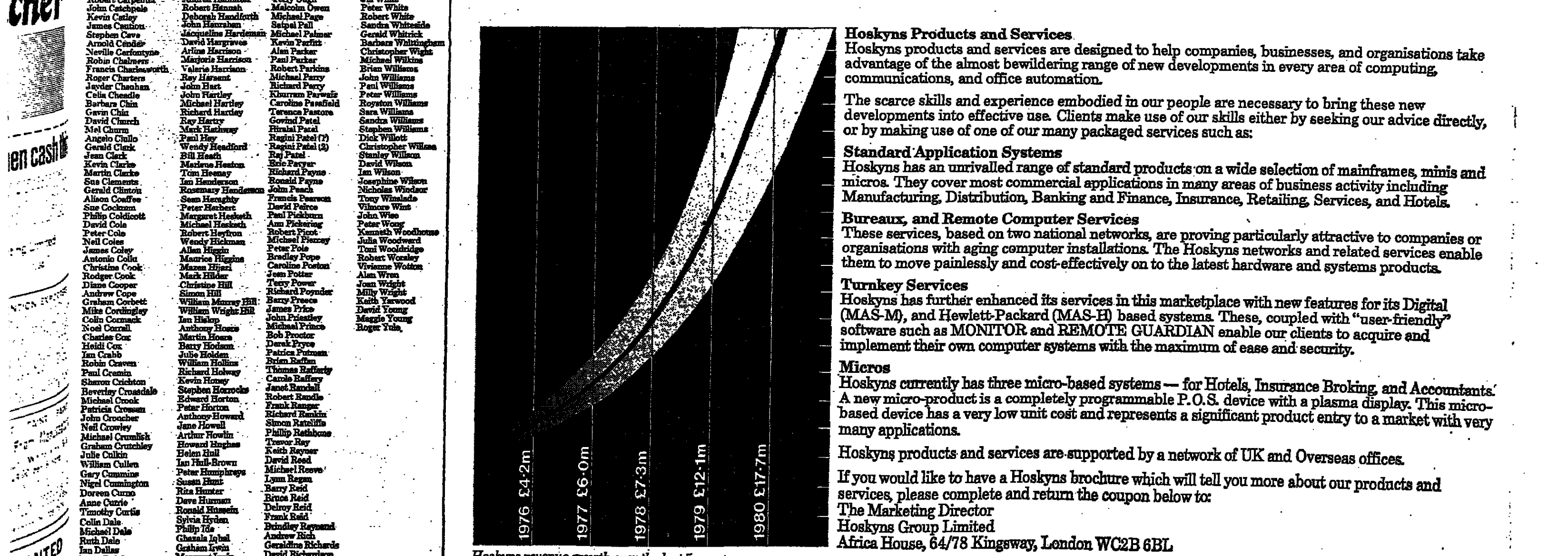
We believe that over the last five years Hoskyns has established itself as the most successful computer services organisation operating in and from the United Kingdom.

We also believe that this success is entirely due to the quality of our staff and managers and to the professional dedication which they put into their work.

We feel we have a right to be proud of our people and would like to thank them publicly and personally for the success they have brought to us and to our many hundreds of clients.

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1980 was a record trading year for the Hoskyns Group, both in terms of revenue and profitability. The first half of 1981 has seen us building even further on last year's successes.

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## hoskyns

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Hoskyns products and services are designed to help companies, businesses, and organisations take advantage of the almost bewildering range of new developments in every area of computing, communications, and office automation.

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- Standard Application Systems**  
Hoskyns has an unrivalled range of standard products on a wide selection of mainframes, minis and micros. They cover most commercial applications in many areas of business activity including Manufacturing, Distribution, Banking and Finance, Insurance, Retailing, Services, and Hotels.
- Bureaux, and Remote Computer Services**  
These services, based on two national networks, are proving particularly attractive to companies or organisations with aging computer installations. The Hoskyns networks and related services enable them to move painlessly and cost-effectively on to the latest hardware and systems products.
- Turnkey Services**  
Hoskyns has further enhanced its services in this marketplace with new features for its Digital (MAS-M), and Hewlett-Packard (MAS-H) based systems. These, coupled with "user-friendly" software such as MONITOR and REMOTE GUARDIAN enable our clients to acquire and implement their own computer systems with the maximum of ease and security.
- Micros**  
Hoskyns currently has three micro-based systems — for Hotels, Insurance Broking, and Accountants. A new micro-product is a completely programmable P.O.S. device with a plasma display. This micro-based device has a very low unit cost and represents a significant product entry to a market with very many applications.

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Company \_\_\_\_\_

Address \_\_\_\_\_

Hoskyns Group Limited, Africa House, 64/78 Kingsway, London WC2B 6BL, Tel. 01-242 1951



## ADVERTISING &amp; MARKETING

BY MICHAEL THOMPSON-NOEL

## New agency is thinking man's shop

HE IS 57 this Saturday. But any thoughts that Dr John Treasure, former group chairman in London of J. Walter Thompson, and founder of Britain's newest advertising agency, John Treasure and Partners, is somehow passé, are dispelled at first meeting.

He is that rare bird indeed: a genuine heavyweight in a profession that occasionally displays more interest in form than in substance.

But how does the new agency hope to make its way in a market that is already overcrowded by breakaways and new arrivals? There has been a rash of such formations in the past 24 months, with newcomers like Grandfield Rork Collins, and Lowe & Howard-Spink, making much of the running.

In a nutshell, John Treasure & Partners seems likely to succeed because it is already acting and sounding like the thinking man's shop.

It opened for business on Monday, and may soon bill £1m. "If we can achieve £3m to £4m by this time next year, then nothing will stop us becoming a major new force," said Treasure this week.

"All we need is lift-off. The first six months will be fairly traumatic, but we have very high hopes. I won't starve if the venture is not a success (he is a director of Rowntree-Mackintosh, and Mills & Allen) but I am determined not to look a Charlie."

The new venture comes three-and-a-half years after Treasure left Thompson's. He joined JWT's subsidiary, British Market Research Bureau, in 1952, became chairman of JWT London in 1967, and group chairman eight years later. He also joined the JWT Board in New York, and has been president of the Institute of Practitioners in Advertising and the Market Research Society.

Since leaving Thompson's, he has been dean and professor of marketing studies at the City University Business School, with which he hopes to maintain his links. He has produced a series of 16 lectures on advertising, half on its theory and practice, half on advertising and society, which he hopes to turn into a book.

His partners are John Standen, formerly vice-chairman at Footo Cone and Belding, and Donough O'Brien, who sold his stake in the Wells O'Brien agency last December.

Unusually for a new shop, Treasure and Partners has solid outside backing. Broad Street Investments, which owns Dewe Rogerson, the financial advertising and PR concern, has put up an initial £130,000, to which the partners have added £30,000 of their own. (Treasure says he had several "vast" offers to back him.)

He is in no doubt where the new shop stands. "We want blue chip business. Ideally, we'd



Blue chip look. L to R: John Standen, John Treasure and Donough O'Brien, whose new agency opened this week

like large accounts from large clients, or small accounts from large clients. What I do not want is large accounts from small clients."

He says the advertising business has become much more competitive since he left Thompson's, with "lots of new agencies, and even new people, that I've never heard of."

Have his attitudes to advertising changed? "Not fundamentally, although I've come to believe even more in the value

of strategy and planning—they are the heart of the business. The mechanics of production, the gloss and refinement, are easily come by. What really counts is understanding clients' problems and producing really strong ideas."

He forecasts major changes in the way agencies charge their clients, claiming that the impact of the end to fixed agency commissions has not yet made its mark, and adding that the new shop could well become the first to offer what amounts to a

genuine creative rate-card based on sliding rates of income.

"After all, when you're starting from the bottom, you can do things that the established agencies cannot contemplate. We're not a multinational. We don't have account conflicts because we do not yet have accounts. And we don't have any profits, we have no worries about diluting them" — a straightforward hint that growth-by-acquisition could well be on the cards.

## EXPENDITURE OF £2.74 bn PREDICTED

## Jubilation at Saatchi's as AA revises forecast

Etcetera

SAATCHI & SAATCHI, which on Tuesday announced a 20 per cent increase in pre-tax profits for the half-year to March 31, was in jubilant mood yesterday at news that the Advertising Association has revised upwards its forecast of UK advertising expenditure for the current year.

Late last year, the AA was forecasting a fall in real terms of around 12 per cent in total UK media expenditure this year, whereas Saatchi's own researchers were taking a much more optimistic view.

Now, says the AA, it has revised its figures so as to project a fall in real terms, of only 4 per cent — and this on the back of a good run for advertising last year.

In cash terms, total UK advertising expenditure in the current year is expected to reach approximately £2.741bn, against £2.562bn in 1980.

Mike Waterson, the AA's head of research, says that total classified expenditure last year fell with a thump. It was 13 per cent lower in real terms, mainly because of the slump in job advertising, and he is expecting a similar fall for total classified expenditure in 1981.

Total display expenditure, however, performed much more robustly, showing a fall last

year of only 1 per cent in real terms. A similar performance is expected in the current year.

"Quite simply," he says, "display expenditure has not been affected in the way that has been predicted. The main reason is that consumers' expenditure has performed in a manner that no-one anticipated, and has survived the recession intact. In part, this is thought to have been helped by the fact that those made redundant have been spending their redundancy payments and not hanging on to them. The pattern could change, but never before has consumers' expenditure behaved like this in the midst of a recession."

This is good news for Saatchi's, as for most of the bigger agencies, and a further indication that whatever the reasons for not bringing forward the launch of UK commercial breakfast television, as asked for by Peter Jay's TV AM, lack of advertising revenue growth cannot feature among them.

As already reported, Saatchi's half-year pre-tax profits improved 20 per cent to £1.88bn on record turnover of £48m. Earnings per share also rose by a fifth, from 6.88p to 8.02p.

In the view of Saatchi's chairman Kenneth Gill, UK advertising growth "will probably continue to exceed most other countries' growth—because the UK's per capita expenditure on advertising is still less than that of the U.S."

Major new assignments at Saatchi's, he says, include work for Black and Decker, Berger, Ronson, Cadbury Typhoo, Smith and Nephew, Procter and Gamble, Austin Morris and Allied Breweries.

● CHASE MANHATTAN third largest U.S. bank, today launches the UK salvo of an international campaign expected to cost approximately \$12m, including \$800,000 in Europe and the Middle East. The campaign is said to mark new-found aggression at Chase.

● LINTAS has been appointed to the Nuclear Power Information Group account.

● SMITHS FOOD GROUP is putting a claimed £1m behind the launch of Omega chewing gum.

● BENTON AND BOWLES has resigned the Gateway Building Society account, worth approximately £350,000.

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## Pubs: the decline of a once-mighty institution

BY GARETH GRIFFITHS

CONFIRMATION THAT the British public house has not enjoyed its customary economic cheer during the past two years was provided in part this week by the publication of an NOP Market Research opinion poll on the nation's pub going habits.

It found that there has been a drop in the number of people visiting public houses, and a decrease in the time spent there and the amount drunk compared to last year.

The survey says that in 1979, 47 per cent of the UK adult population claimed to have visited a public house during the previous month; by this year, the figure had dropped to

43 per cent. Some 30 per cent of pub goers also said they were drinking less than at the same time last year with the largest falls recorded by the DE socio-economic groups.

NOP carried out its research between February 26 and March 3, and interviewed 1,895 people at home. It examined drinking habits, attitudes towards the landlord, real ale, the strength of drinks, attitudes to licensing laws and the features available in pub premises. A similar survey is expected to be produced by the Brewers' Society in the next couple of weeks.

The NOP survey shows a decline in the occasions on which

people go to public houses, the time they spend there, and the amount they drink. These falls apply to all socio-economic groups, and to the different regions in the UK.

Some 30 per cent of pub goers say they now drink less than they did a year ago. The fall was more pronounced for single or divorced people than for married people, and 23 per cent of women said they drank less compared to 34 per cent among men.

Class differences were slightly more pronounced than regional ones in consumption patterns. Some 26 per cent of pub visiting respondents in the AB socio-

economic group said they now drank less, compared to 28 per cent in classes C1 and C2 and 38 per cent in groups DE.

Pub goers still agree with the brewers' claim that the British public house is primarily a social institution rather than a drinking shop. Some 52 per cent of them said the main reason for visiting a local pub was to meet friends, while the second most popular reason for going was that one could meet other people there. The landlord provided a reason for 16 per cent of patrons, and the facility to have a drink was given by 12 per cent.

Two-thirds of those respondents who visit a public house

once a week or more say opening hours should be left as they are, and there is a high level of hostility to proposals that children aged 10 to 15 should be allowed into public houses with their parents.

NOP's findings are on balance unlikely to cheer the buffeted drinks industry now fervently praying for a good summer to boost sales. The survey found that 47 per cent of pub goers claim they can no longer afford to drink as much as previously.

Both the Campaign for Real Ale and the Action on Smoking and Health pressure groups can draw some comfort from the NOP findings.

The decline in numbers and time spent, however, will dishearten the brewers, who are desperately trying to revive the public house's share of the British drinks market. The brewers are devoting two-thirds of their investment over the next three years to improving public houses and will spend about £770m in this way. But the trend over the past few years has been a shift away from the public houses to the clubs and the take-home trade.

Report: Pubs in Great Britain Survey 1981. NOP Market Research. Continuous Surveys Division. Tower House, Southampton Street, London, WC2.

## The Major International and National Viewdata Event in Britain this year

## Viewdata 81

Wembley Conference Centre London  
6-8 October 1981

Viewdata '81 organised by Online Conferences Ltd, will be the second world conference and exhibition of Viewdata, Videotex and Teletext. It follows a year and a half after Viewdata '80 which has been acclaimed worldwide as the catalyst which transformed viewdata from a research topic into a thriving industry.

The Viewdata '81 exhibition covering two floors at the Wembley Conference Centre, includes large sites booked by the PTIs of the major countries involved in this new technology. Britain, France, Germany, Canada and Japan will all be represented. The important manufacturers and suppliers will be there—Decca, GEC, ICL, Mullard, Plessey, Radofin, Sony and many more.

The Viewdata '81 conference comprising papers and presentations from 80 expert speakers will be presented in three parallel streams for the three day duration of the conference. In addition to the international review, sessions will report case history experiences of Videotex in business—closed user groups on a public service such as Prestel and also private in-house systems. Other sessions will consider tele-shopping and banking applications and the impact on newspapers and publishers.

Videotex '81 the highly acclaimed conference and exhibition held in Toronto in May 1981, also organised by Online, drew over 1500 conference delegates. It was at this event that AT&T announced their new Videotex standard which caused such an international stir. The North American experiences and developments will be reported at Viewdata '81 alongside those in Europe, Japan and elsewhere. Emphasis will, of course, be given to developments in the UK.

## Beware of Imitations

Since Viewdata '80 there have been many imitations with events entitled 'Viewdata' and even 'Videotex '81'. Misleading sales literature for one event has stated that it has the exclusive support of British Telecom Prestel (UK Division). The implication being that Prestel's largest UK display is at Viewdata '81. Online Conferences Ltd wishes it to be known that they are not associated with any other viewdata/videotex event in the United Kingdom this year other than Viewdata '81, taking place at the Wembley Conference Centre, London, 6-8 October 1981.

Online

For further details of Viewdata '81 Conference and Exhibition, please contact: Online Conferences Ltd., Argyle House, Northwood Hills, HA6 1TS, Middlesex, UK. Phone: Northwood (09274) 28211, Int'l Phone: 44-9274 28211, Telex: 923498

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For further information on Die Welt and other Axel Springer publications, contact George Clare, or Kristian Wentzel, Axel Springer Publishing Group, 58 Jermyn Street, St James's, London SW1 or ring 01-499 2994.

Die Welt is a publication of The Axel Springer Publishing Group.

## GERMAN DECISION TOOL.





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"I THINK MORE BUSINESSMEN  
SHOULD JUST COME AND SEE FOR THEMSELVES  
WHAT'S GOING ON IN MILTON KEYNES."

JOE LEMMENS, DEPUTY CHAIRMAN &  
CHIEF EXECUTIVE, SENTRY INSURANCE.



## JOBS COLUMN

## The rise and rise of City banking staff

BY MICHAEL DIXON

IT IS to be hoped that most who read this column are salient enough to enjoy rather than envy the good fortune of others. Unless that is so, I suspect that all but the relatively few readers employed in banking will find looking at the table alongside a somewhat galling experience.

The figures are taken from the latest survey by the Jonathan Wren recruitment company of the salaries of banking staff employed in the City of London. The survey is made three times a year and covers the full range of staff from general managers to trainee clerks and the like. Anyone wanting to know more about the less well paid posts should contact Ken Anderson of Wren's at 170 Bishopsgate, London EC2M 4LX; telephone 01-623 1266, telex 21792 ref. 1616. For all there is room for here is a selection of jobs at the top of the pay range.

The table is based on the salaries already being paid to City banking staff in the various categories who applied through Wren for other jobs between late January and May 1. The smallest salary thus discovered in each type of work is given in the left-hand column of figures, with the adjacent bracket denoting the minimum found by the survey for the corresponding period of last year. The double column of figures on the right similarly gives the maximums found in each of the two surveys.

The central double column

## SALARY COMPARISONS — PERIOD LATE JANUARY TO MAY 1

	1981 £	(1980) £	Average 1981 £	(1980) £	Maximum 1981 £	(1980) £
General Manager	25,000	(17,000)	39,819	—	44,250	—
Assistant general manager	15,000	(10,000)	29,750	—	50,000	—
Foreign exchange/money manager	18,000	(12,000)	25,500	(19,714)	37,500	(25,000)
Loan manager	17,500	(15,000)	22,404	(20,020)	37,500	(30,000)
Bond issue manager	15,000	(15,000)	22,200	(18,550)	37,500	(30,000)
Financial controller	15,000	(14,000)	20,220	(17,112)	28,000	(20,500)
Senior corporate finance executive	14,000	(12,000)	19,710	(16,547)	30,000	(24,000)
Foreign exchange chief dealer	15,000	(11,250)	19,250	(15,425)	25,000	(17,500)
Senior investment manager	15,000	—	18,750	—	28,000	—
Operations manager	14,000	(11,500)	18,478	(16,392)	25,000	(20,500)
Project finance manager	14,000	—	18,400	—	24,000	—
Syndication manager	13,500	—	17,996	—	24,000	—
Chief auditor	14,000	(12,000)	17,200	(15,333)	22,000	(20,000)
Personnel manager	12,000	(9,500)	16,675	(13,057)	21,000	(16,500)
Senior lending officer	12,000	(10,000)	16,637	(13,308)	24,000	(18,250)
Company secretary	13,000	(12,000)	16,100	(13,375)	25,000	(15,000)
Chief accountant	12,500	(12,000)	15,791	(13,360)	20,000	(14,500)
Branch manager	12,000	(10,000)	15,252	(12,100)	24,500	(13,000)
Bond marketing/sales executive	10,000	(9,000)	14,850	(12,474)	20,000	(15,000)
Bond dealer	10,000	(8,000)	14,775	(13,041)	20,000	(21,000)
Data processing manager	9,500	(12,100)	14,664	(13,564)	22,000	(17,500)
Organisation and methods manager	10,000	(9,500)	14,250	(11,379)	17,500	(14,250)
Senior foreign exchange/deposit dealer	9,000	(9,050)	14,190	(11,849)	20,000	(17,000)
Legal officer	8,800	(7,500)	14,000	(11,307)	23,000	(16,000)
Senior sterling dealer	10,000	(8,000)	13,995	(10,950)	17,500	(15,000)
Leasing executive	9,000	(9,000)	13,875	(12,445)	19,000	(18,900)
Bond administration manager	10,000	(10,000)	13,544	(12,290)	18,500	(14,000)
Project finance executive	10,500	(7,750)	13,462	(11,730)	17,000	(16,000)
Syndication officer	8,000	—	13,250	—	16,500	—
Credit department manager	10,000	(9,750)	13,165	(11,813)	17,500	(13,500)

denotes the average salary for each category in either period. And it is the 1981 average that determines not only where each kind of job is ranked, but whether it appears in the table at all.

When reporting four months ago on the previous survey in

Wren's series, I included all the jobs where the average salary was at least £13,500. But I would not have had room to do the same again this time, and so have raised the "ante" to an average of at least £13,000 a year.

This has still left 30 jobs, or

22.1 per cent of the total covered by the full survey. Had I used the same "at least £13,000 average" criterion 12 months ago, the table would have consisted of at most 20 jobs, or 14.7 per cent of the total.

In the case of six of the posts

listed this year, I have no comparative figures for January-May 1980. But among the other 24, the overall increase in average salaries over the 12-month period works out at 18.7 per cent.

Certainly there were other kinds of workers who gained larger increases in the last pay round. But I doubt that there can be any other area of employment where, if one took all its jobs from the most senior to the most junior, more than a fifth of them would be found to carry an average salary of £13,000-plus. And the Wren consultancy estimates further increases of 10 to 12 per cent for this year.

So considering that the value of perks supplied by City banks to employees averages another 40 to 50 per cent of salary, the staff concerned have surely been doing pretty nicely in spite of the recession.

## Bonds' dozen

EVEN SO various such staff continue in demand. For instance, recruiter Dudley Edmunds of Robert Half Personnel (UK) has orders from three foreign-owned concerns for a total of 12 dab-hands at marketing Eurobonds.

The need is not only for people with impressive sales-clinching records. Candidates must also be demonstrably skilled at looking beyond conventional buyers such as financial institutions and identifying other promising markets both in

the United Kingdom and overseas. Those who have gained these skills by marketing fixed-interest securities other than Eurobonds would also be considered. But knowledge of secondary as well as primary Eurobond markets would help a lot.

Salaries £15,000-£20,000. Usual City-standard perks. Inquiries to Mr Edmunds at Lee House, London Wall, London EC2Y 5AS; telephone 01-606 6771. Being unable to name his clients, he will abide by any applicant's request not to be identified to the employers without further notice. The same goes for the next headhunter.

## Explorer

HE IS John Williams of Whitehead Technical Services, and he wants someone with at least eight years' successful, post-graduate experience in exploration for oil and gas to head the said activity in a recently formed and as yet small petroleum company with interests in the North Sea and elsewhere.

Based in London, the recruit will lead a small group of specialists in assessing geological and geophysical surveys, and preparing and presenting plans for exploration and applications for licences. Salary around £25,000. Perks include car.

Inquiries to Mr Williams at 21 Wigmore Street, London W1H 9LA; telephone 01-580 0191, telex 27789.

## Unit Trusts

## Stockbroker Liaison Manager

£17,000 + Car and Mortgage

This is a unique opportunity to start-up a Broker Liaison exercise for one of the major operators in the Unit-Linked Assurance field. The job will be to promote the sales of Unit Trusts through Stockbrokers and other professional advisers in the City. Our Client is part of a major banking group and sees this as a key long-term appointment.

The preferred age range is 32-50 with a City background which will have involved considerable exposure to the Stockbroking fraternity. Qualities regarded as essential include the ability to establish and build strong relationships with Clients, a knowledge of Unit Trusts and the necessary drive and determination to generate new contacts. The person appointed must also be capable of liaising internally with Administrative and Fund Management staff.

The remuneration package will comprise a salary of around £13,000 plus a commission element which will be guaranteed in the first year to give an income of not less than £17,000. There is also a company car and mortgage subsidy.

Please ring or write with full details to Colin Barry at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP, Tel: 01-353 1884.

Overton Shirley and Barry OSB

## ABU DHABI NATIONAL INSURANCE COMPANY (ADNIC)

## General Manager City New position

An exceptional opportunity exists for a General Manager with good senior reinsurance underwriting experience to set up and manage the London representative office of ADNIC shortly to be opened in the City.

The Company's headquarters are in Abu Dhabi with offices in main cities of United Arab Emirates and Saudi Arabia; its reputation and success are of the highest order. Main business areas would be marine and non-marine with special emphasis on marine, construction and oil and gas related insurances. The London office will serve as a communications centre for developing new business in the London market, which the General Manager will actively promote.

The successful candidate will have excellent underwriting experience with a major company and will be very well connected with London brokers. Educated, personable and adaptable applicants are sought for this key position. Middle East experience, while not essential, would be an asset.

Preferred age: 35-40.

Excellent salary and bonuses and car.

Applications are invited from men and women who should write in confidence to Stewart Mitchell or telephone (24 hour answering service) for a personal history form quoting reference N/310/7.

The P-E Consulting Group Appointments Division

1 Albemarle Street, London W1X 3HF Tel: 01-499 1948



## Real Estate Commercial Director

Dubai

c.\$60,000 +

Our client, a substantial multi-million international trading company is expanding into a number of diversified fields.

Responsibilities involve managing a small professional multi-national team with particular emphasis on the commercial aspects of acquisitions, joint ventures, financial project evaluation, property development and resource financing on a worldwide basis. The majority of your time would therefore be spent in travelling. Market position, technical

proficiency and financial strength are well founded.

You will be an innovator with particular skills in strategic planning and the necessary personal qualities to work with vigorous senior colleagues. Size, challenge and opportunity abound.

Candidates, preferably MBAs and qualified accountants aged between 35-45 should have a proven record of commercial success in an international real estate company.

Please write in complete confidence, enclosing a suitably detailed curriculum vitae to:

ANTHONY NEVILLE INTERNATIONAL LTD.  
The Hague Dubai Singapore Hong Kong Tokyo Los Angeles Cape Town  
Ash House, Chert. Farnham, Surrey GU10 2NL  
Headley Down (0428) 712313/714493.

## Energy Finance—International Banking

The Grindlays Bank Group is a British based international banking organisation with branches and offices in 38 countries around the world. It offers a comprehensive range of financial services and has through its long history built up a reputation for innovation and flexibility of response to client needs.

As part of its continuing pattern of product development the group is building up its energy team based in London and is seeking a young Energy Banker with experience in either the finance department of a major oil company or the energy department of a bank. The person appointed will be in the late twenties and will have three to four years' working experience.

The job is to work as a member of the London based energy team and to assist not only in the handling of relationships with the London client base but also in the development of the group's potential with the energy industry through its branches and offices worldwide. Salary will be negotiable.

Please respond with full career details to Rodney Barker, Group Appointments Manager, Grindlays Bank Limited, 36 Fenchurch Street, London EC3P 3AS.



Grindlays Bank Limited

## TOP MARKETING EXECUTIVE

required by public company for the expansion of their audio-visual retailing division. Capable of organising the opening of 50/100 units throughout the UK over a period of 3 years. Candidates, who must have proven experience in the audio-visual field, should submit full particulars of their education, qualifications and experience when responding.

Top salary, including attractive fringe benefits, will be paid to the successful applicant for this important post offering substantial career advancement.

Write Box A.7550, Financial Times  
10, Cannon Street, EC4P 4BY



## PERSONAL ASSISTANT TO CHAIRMAN

A particularly challenging new vacancy has arisen with an EXPANDING PUBLIC PROPERTY COMPANY based in London. The successful candidate (probably early 30s) will have to be of the stature to be promoted to the Board and have a deep knowledge of property and finance. He/she will probably have a legal, accountancy or surveying background. An abundance of initiative and business sense as well as administrative capability are required and the salary offered will reflect the challenge of this outstanding opportunity.

Written application in strictest confidence together with a full curriculum vitae to:

Neill O. MacLeay AMBIM  
SCS  
109 Kingsway, London WC3B 6PP

## INTERNATIONAL BANKING

We urgently seek the following staff to complete current assignments:

GOLD TRADERS	Age open	£ neg.
for new division of major European Bank.		
EUROBOND SALES	Age 26+	£20,000+
to control small team in International Merchant Bank.		
F.R.N. TRADER	Age 28+	c. £17,500
to join rapidly-expanding Division of Foreign Bank.		
F/X DEPOSIT DEALER	Age 23-30	to £15,000
minimum of 3 years' experience essential. For European Bank.		
MARKETING OFFICE	Age 24-29	c. £13,000
good credit experience essential. For prime Banking name.		
OPERATIONS OFFICER	Age 26-30	to £14,000
excellent opportunity in major American Bank.		
E.D.P. AUDITOR	Age 27-35	to £13,000
extensive background in computer Audit work essential.		
JUNIOR LENDING OFFICER	Age 22-25	c. £10,000
Credit Analysis experience for prime U.S. Bank.		

To discuss the above positions, in confidence, please contact ROD JORDAN

RODAN RECRUITMENT LIMITED  
80 BISHOPSGATE · LONDON EC2 01-628 4704

## CORPORATE BANKING OFFICERS

A major U.S. bank seeks professionally qualified, formally trained account officers with some marketing experience to join its established London team.

A substantial remuneration package with considerable incentive for growth will be offered to successful candidates who will be able to make early and continuing contributions to the bank's marketing objectives.

Applications with full c.v. to Box A.7547, Financial Times  
10, Cannon Street, EC4P 4BY

All applications will be acknowledged and treated confidentially

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## Analyst/ Fund Manager

Accepting House Late 20s

Our client is one of the key forces in the Investment scene. Their activities include one of the largest Pension Fund portfolios in the City, Corporate Funds, Unit Trusts, Charities, Private Clients etc. They seek two Managers to join the Pension Fund area. A Joint Analytical/Management role is envisaged.

You will be 25-29, and have a minimum of two years in Investment. You will currently be with either a large Stockbroker or another major Financial Institution. Probably, but not necessarily, you will have a Degree - in Economics or a related subject. Prospects are excellent.

Remuneration by salary and bonus is in the area £12,000/£13,000. Assisted mortgage and other normal banking benefits.

Please write with full details to Colin Barry at Overton Shirley and Barry, (Management Consultants), 2nd Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley and Barry **OSB**

## Financial Controller

Central London c. £13,000 + car

Our clients, a substantial textile group (turnover £50m) seek a Financial Controller for a major subsidiary in Central London. A key member of a small profit-conscious management team, you will be responsible to the Managing Director for all accounting and reporting procedures including budgeting, monthly reporting and annual statutory accounts. The development of computer-based controls is at an advanced state.

A self-starting qualified accountant, probably aged around 30, you must have experience in a market-oriented industry where tight deadlines are met, and be capable of promotion to the post of Financial Director within a short while. Familiarity with importing arrangements, including foreign exchange, will be advantageous.

The usual large-company benefits apply including relocation assistance if needed.

Write with full personal and career details to the address below, quoting ref. R2631/FT on the envelope. Your application will be forwarded directly to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

PA Advertising

Hyde Park House, 6th Knightsbridge, London SW1X 7LE  
Tel: 01-235 6060 Telex: 27074



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## Wardley Ltd CORPORATE FINANCE

Hong Kong

Wardley Limited seek an experienced and self-motivated corporate finance executive. The appointed candidate will join an established and very successful team and will handle transactions independently. Preferred age 25-30 and a professional qualification in accountancy, law or commerce is desirable. An MBA would be an advantage.

Candidates should have appropriate experience across the full range of corporate finance functions. An attractive and flexible remuneration package will include free accommodation, a house mortgage/financing scheme, leave passage allowance, medical insurance and a generous profit sharing scheme including life cover and provident fund. (SW576)

Candidates male or female should write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London W.1, quoting reference. No identities divulged without permission.

## ASSISTANT TO GROUP PROPERTY AND DEVELOPMENT MANAGER

Applications are invited from Chartered or Incorporated Surveyors who have acquired a minimum of 3 years' post-qualification experience gained within a development company, contractor or within a commercially orientated firm. Responsibilities are widely drawn and cover the complete spectrum including Project Management, raising with all professionals and the group's legal and financial advisers, implementation and maintenance of funding agreements. A high level of commercial awareness and the ability to set and monitor priorities are important.

A high degree of autonomy will be invested in the appointee - scope to become A.G.M. in 12-18 months and to advance subsequently to a subsidiary board appointment.

Initial salary negotiable and normal fringe benefits associated with a leading national company.

Applications in strict confidence to  
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## Chief Accountant

Ship Management

City c. £18,000 + car

A substantial North American shipping group will form a London subsidiary later this year. Taking control of established operations, initial turnover will be around £10m.

Reporting to the UK Managing Director, the job takes responsibility for all accounting and submitting reports to Head Office, together with secretarial duties. An early task will be to set up computerised accounting systems. Tax planning for international capital movements will present additional challenge.

Candidates must be qualified accountants, aged around 35. Previous shipping experience is not essential. Knowledge in depth of statutory and management accounting, computerised systems, budgeting and international taxation is demanded. A strong character, with an enthusiastic and open minded attitude to work, will fit in well.

Please reply in confidence giving concise career and personal details and quoting Ref. U916/FT to P. J. Williamson, Executive Selection.



Arthur Young Management Services  
Rolle House, 7 Rolle Buildings  
Fetter Lane, London EC4A 3HL

## Executive selection consultancy



We are a large international firm of management and economic consultants. Our Executive Selection Division handles a wide variety of senior appointments at home and abroad. These assignments often include advice on organisation and remuneration policy in addition to selection.

Our special strengths in selection work are that we bring to bear the combined skills of executive selection personnel, appropriate functional specialists from our consultancy practice and a world-wide knowledge of local conditions through our 300 offices.

We now wish to strengthen our selection group by appointing an additional consultant. You should have a degree or professional qualification, be at home in the boardroom and have experience of management selection. Candidates who have a recognised accounting qualification and experience at a senior level in the financial or computer functions would be of special interest.

Please send career details and a daytime telephone number to E J Robins, Executive Selection Division, Ref. R60/29.

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Coopers & Lybrand Associates Limited  
management consultants

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London EC2V 7DQ

## Financial Services Salary Negotiable

The Sea Containers Group is an established market leader in international container, crane and containership leasing, with expanding interests in hotel and leisure activities.

Because of the growth in assets and diversification, an additional senior financial executive is required.

The principal responsibilities of the post will be to ensure that suitable finance such as bank loans, suppliers credits, export credit facilities, private placements, public issues etc. is available for all existing and new investments.

As a member of a small team you will work closely with senior management of various departments in raising new finance, finalising documentation, and providing financial advice on container purchasing, shipping and other investment areas.

The successful candidate is expected to have had previous experience in banking or international finance and preferably have an MBA degree.

Our salaries and benefits are commensurate with those of a progressive international company.

Please write with full career details to:

Mrs E. F. Donnelly, Personnel Manager,  
Sea Containers Services Ltd., 1 Hanover Square, London, W.1.

sea containers

## INVESTMENT MANAGER

Currencies and Fixed Interest

American Express Bank is seeking an additional Manager specialising in currency and fixed interest instruments to join its Investment Services Department based in the City of London.

Applicants should have at least two years experience of international and domestic fixed income and money markets, with particular emphasis on currency analysis and selection. They will be able to identify and advise on investment opportunities both for the Bank and its clients and should combine analytical ability with market judgment.

A university degree or an accountancy qualification is required. The maximum age is 30 years.

The salary and benefits offered will reflect the important contribution that the individual is expected to make.

Please send curriculum vitae to:

The Manager,  
Clients' Investment  
Services,  
Amex Bank Limited,  
120 Moorgate,  
London EC2P 2JY.



American Express Bank  
International Group

## London Gold Futures Market Floor Trader

Samuel Montagu & Co. Limited, a member of the London Gold and Silver Markets, seeks an experienced floor trader to represent it as a ring-dealer on the proposed London Gold Futures Market, which will be established in early September. The successful applicant will have a proven first-class record as a metal or commodity trader.

The importance the Company attaches to this position will be fully reflected in the salary and substantial staff benefits which, inter alia, will include: low interest housing loan, non-contributory pension scheme with free life assurance, profit-sharing and family medical cover.

Applications with full career details should be made in confidence to: T.J.B. Locker,

Samuel Montagu & Co. Limited,  
114 Old Broad Street, London EC2P 2HY.



## INTERNATIONAL OPERATIONS MANAGER

JCB, the country's leading manufacturer and exporter of earthmoving equipment, requires a senior manager to head up the International Operations department.

This important position is responsible to the Managing Director of JCB Sales Ltd. and is based at the Head Office in rural Staffordshire.

The multi-function department is responsible for export finance and credit insurance, order processing, shipping and despatch, tenders and quotations and control statistics. Applicants must have managerial experience gained in international trade, export finance and ECED work. A knowledge of any of the other departmental functions will be an advantage. We offer an attractive salary and employment conditions.

Please apply to:

Alan Fernyhough, Director of Personnel  
J. C. BARNFORD EXCAVATORS LIMITED  
Rooester, Uffoxeter, Staffordshire ST14 5JP



## Company Secretary

circa £22,500 + car

Allied Chemical (Great Britain) Limited, the UK subsidiary of Allied Corporation of Morristown, New Jersey, USA wishes to recruit a Company Secretary. The company is engaged in the exploration, production and marketing of crude oil and has interests in the Piper and Claymore Fields in the North Sea. The appointment will be based at the company's head office in London.

The Company Secretary reports to the Managing Director and is responsible for:

- Statutory company secretarial matters
- Liaison with legal counsel in contract preparation
- Co-ordinating the preparation of the corporate business plan.

Candidates are likely to offer a degree in accounting or a minimum of 8 years in contract administration in the oil industry. Experience at a senior level for the secretarial and legal functions in a sizeable international organisation will be an advantage. Age is not a critical factor, although the appointment will call for considerable maturity and outstanding oral and written communication skills.

The commencing remuneration will be negotiated at about £22,500 pa plus car. The company would contribute to the cost of removal expenses if the successful candidate had to move home to take up the appointment.

Candidates, male or female, should apply by quoting reference MCS/2116 and requesting a personal history form from Ashley S Phoenix, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

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If your talents are being wasted, or your ambitions thwarted, we can help. Our highly skilled career management consultants have all been engaged in a Top Management role. They understand your problems. After evaluating your true potential through discussion and analysis, they work with you through all stages of the job search until you find that better opportunity that is just right for you. Most of these better opportunities are never advertised.

We have an acknowledged standing in the employment market and an outstanding track record of success. That's why we're confident that after a preliminary discussion you will appreciate why we are able to offer the special sort of help that you need. So why not ring us today.

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The personnel consultancy dealing exclusively with the banking profession

INVESTMENT:  
PRIMARY MARKET  
DEVELOPMENT  
£20,000 +

Challenging opportunity to develop the capital investment market activities of a major international bank. The requirements are a proven track record in, and comprehensive knowledge of the complexities of, structuring and placing Eurobonds/Floating Rate Notes/C.D.s/other negotiable instruments, combined with the flair eventually to establish the bank amongst the market leaders. The negotiable salary/benefits package may be considerably in excess of the figure indicated.

FOREIGN EXCHANGE  
Far East  
Negotiable

Leading American bank has opportunities for Foreign Exchange experts to join its business development teams in the Far East, providing advice to institutional investors, commercial and central banks, prospective clients etc. on exchange and interest rate trends for the major traded currencies. The appointments are based in Japan and Singapore. Applications are invited from graduate bankers with Foreign Exchange expertise and fluency in a Far Eastern language.

BANK LECTURER  
Negotiable

An opportunity exists for an experienced bank Training Officer/Lecturer to join the Training School of a substantial financial institution. Primary responsibility of the appointee—who is expected to be both a university graduate and an A.L.B.—will be for graduate intake. The vacancy, based in Central London, results from expansion and a commitment to high calibre training.

For further details, please telephone David Little or Paul Trumble

First floor entrance New Street  
170 Bishopsgate London EC2M 4LX 01-623 1266



## SENIOR F/X DEALER

Our Client is a newly incorporated international merchant bank with full recognised status.

Essential priority is to be given to the development of the bank's foreign exchange trading activities and, to this end, a senior dealer is now required to make a significant contribution to the team performance.

The ideal candidate, preferably 28-32, will possess a minimum of 5 years' active dealing experience with an emphasis on foreign exchange, both spot and forward in all major currencies.

This appointment offers considerable challenge and the scope to contribute positively to a new organisation of substance where the accent is on professionalism and flexibility. Salary and benefits will reflect these factors.

Contact Norman Philpot in confidence  
on 01-248 3812

**NPA Recruitment Services Ltd**

60 Cheapside London EC2 Telephone 01-248 3812 3 4 5

## Manager Accounting and Administration

c. £15,000 + car

This new appointment is a key management position in the wholly owned subsidiary in London of a major European bank.

The following qualities are sought:-

- \* Accounting qualifications
- \* Management skills
- \* Banking experience
- \* Computerisation experience
- \* Well rounded personality

The position reports directly to senior management in London. It offers real

promotion prospects to a dynamic manager who can grow with the organisation.

Some travel is required and a knowledge of French would be welcome. The age indicator is 30 to 40. The salary is negotiable and the position pensionable with the additional benefits that are normal in banking.

For an application form, please telephone 01-236 3561 (24 hour service) or write, in confidence, to E. M. Nell, Executive Selection Division, quoting reference 4529A.



Peat, Marwick, Mitchell & Co

Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.

## Personnel Oriented Secretary

N.E. London around £12,000

An unquoted public consumer product manufacturing company with market leadership, over 400 employees on four sites and £10 million turnover, seeks a personnel manager who will also be company secretary designate. Her role will first bring personnel policy and practice up to date and then add the statutory secretarial role, reporting to the MD.

Candidates must have past exposure to both functions, ideally with some IR involvement. They should be aged over 30, with (or aiming for) IPM or ICMA membership. Corporate growth could provide prospects beyond these functions.

For a fuller job description, please write in confidence to Donald MacDonell at 78 Wigmore Street, London W1H 9DQ, showing clearly how you meet our Client's requirements, quoting FD/5045.

**John Courtis  
and Partners...**

Broad involvement with high technology data communications company...

## FINANCIAL CONTROLLER

Reading

£15,000-£17,000 + car, etc.

Our client markets a range of advanced digital communications equipment and information network systems — one of the fastest growing business sectors of the 80's — and is part of a well-established computer technology and office automation group.

Reporting to the Managing Director, a broad role is envisaged for the successful candidate including operational support to marketing, inventory control and facilities administration as well as regular performance reporting, financial management, forecasting and strategic planning.

Candidates should be qualified accountants (aged late 20's to mid 30's) with line experience in a commercial/industrial environment. Well developed financial skills, commercial flair and a high degree of commitment are prime attributes.

Written applications containing career details should be forwarded in confidence, to Anthony J. Forsyth B.Sc., 410 Strand, London WC2R 0NS, telephone: 01-836 9501, quoting reference 3292.

**DOUGLAS LLAMBIAS**

Douglas Llambias Associates Ltd.  
Accountancy and Management Recruitment Consultants



and at 26 West Nile Street, Glasgow G1 2PF (041-226 3101)  
3 Coates Place, Edinburgh EH3 7AA (031-225 7744)

## Senior Accountant Hertfordshire

c. £10,500

The personal challenge is to assist line managers control project costs, prepare financial accounts and comment on the management accounts. There is also the supervision of a major department within a large accounting function.

The Company designs and manufactures high technology products and can show real career opportunities.

Candidates must be qualified with experience in manufacturing and able to show a track record of success as an accountant and manager.

Applications should give age, qualification and work experience or contact Ian Bowers quoting client reference 3701 for further details and an application form.

**Roland Orr**

Management Consultants

35 Piccadilly, London W1V 9PB Telephone 01-734 7282

## Chief Internal Auditor

Sultanate of Oman

equivalent £19,240

Our client, a key specialist department belonging to the Government of Oman, wish to recruit a high calibre Chartered Accountant to act as Chief Internal Auditor and to be based in Muscat.

The Chief Internal Auditor will report to the Head of department and be responsible for developing audits of financial, operational and security procedures throughout the department, initiating new programmes, and expanding the audit function.

Suitable candidates aged 30 to 45 must be Chartered Accountants with a background of good audit experience and, therefore, likely to be currently employed within the profession or within a large organisational internal audit department. Analytical ability, initiative and communication skills are essential together with a strong tactful personality in order to liaise effectively with staff at all levels.

The importance of this appointment is reflected in an extremely competitive tax free remuneration (£1 Sterling = RO 666 at current rate of exchange) and package deal which provides excellent savings potential, free air conditioned furnished accommodation, car and driver, free medical coverage and fully paid UK home leave twice per annum. Married accompanied or single status.

Candidates should write for a personal history form and job description quoting reference MCS/7036 to Michael Andrews, Executive Selection Division, Southwark Towers, 82 London Bridge Street, London SE1 1SS.

**Price  
Waterhouse  
Associates**

## Financial Control

Major Financial Group

Central London

c. £12,500 + Benefits

An ambitious qualified accountant, preferably a graduate aged mid/late 20's, is sought by this well known group for an important position in its central financial control team.

The challenging work will include the appraisal of the group's diverse and worldwide activities, monitoring and reporting on the deployment of resources and return on capital. Numerous ad hoc exercises will provide wide-ranging experience vital for career development.

Future prospects are extensive, salary is negotiable and generous benefits include a subsidised staff restaurant, non-contributory pension scheme and low cost mortgage.

Contact David Tod, BSc, FCA, on 01-405 3499,  
quoting reference DT/501/FCF.

**Lloyd Management**

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

## Lending Officer

Age 27-30

c. £15,000

The London office of a European bank requires a Lending Officer with a strong credit background and the ability to develop and control banking relationships with domestic and multi-national corporations in the international capital market. The ideal candidate will be an MBA with a sound knowledge of all aspects of corporate lending and the ability to speak fluent French and German.

## Branch Manager

Age 28-30

c. £10,500

An expanding progressive banking institution has an opportunity for a manager to run one of its London branches and to act in a marketing role to develop further business. Candidates should be qualified bankers with a clearing bank background.

## FX/Deposit Dealer

Age 25-30

c. £10,000

Dealers required by our client bank specialising in FX and Deposit dealing. Candidates must have 3-5 years experience and knowledge of Scandinavian markets.

**LJC Banking Appointments Ltd.**  
178 Bishopsgate, London EC2M 4LX 01-283 9953

## EQUITY RESEARCH

AGED 23-28 YEARS

LONDON

The Investment Department of Friends' Provident Life Office has a vacancy for a Research Assistant. Applicants should be graduates with a minimum of two years' experience of equity analysis with a stockbroker's office or financial institution, or have been educated to "A" level in which case greater experience would be required.

The starting salary will be commensurate with qualifications and experience. The appointment carries the normal benefits associated with a major Life Office which include an annual bonus, a generous house purchase scheme, sick pay scheme and pensions scheme.

If you are interested in applying please write with full personal and career details to Keith Brownell or Miss Joan Campbell at the address below.

Alternatively, telephone Dorking (0306) 5055 for an application form. Interviews will be carried out in London.

**FRIENDS' PROVIDENT LIFE OFFICE,**  
Personnel and Administration Services,  
Picham-End, Dorking, Surrey.

MAKE YOUR FUTURE WITH FRIENDS'



**mca**

**INTERNATIONAL ACCOUNTING**  
FOR NEWLY OR RECENTLY QUALIFIED  
ACCOUNTANTS

London based £11,500  
We have been asked by a major public company to recommend a young, qualified accountant who, working as a team member, will provide financial support for a variety of major overseas development projects. This is a newly created position which could involve up to 90 days annual travel which would be in the form of short visits to various overseas locations. Some post-qualification experience is desirable, although not essential as is an interest in computers and foreign languages.

**Michael Chapman Associates**

7 Stratton Street London W1X 9PD  
01-499 4367/4368, 01-422 7150/7152/7254, 01-495 2702  
INTERNATIONAL RECRUITMENT CONSULTANTS

## ACCOUNTANCY APPOINTMENTS

also  
appear today  
in the

**ACCOUNTANCY SURVEY**

on Pages 33, 34, 35, 36, 37, 38.

## U.K. Equities & S.A. Mining Sales to Europe

£10,000 to £20,000 package

Our client, one of the major firms of U.K. Stockbrokers with a first class reputation internationally, seeks a high calibre individual to join their expanding European department.

The successful candidate is likely to be aged 24 to 30 with a sound understanding of U.K. equities, gilts or mining — gained in research, sales or possibly fund management. Fluent French and, ideally, German is essential.

The position will involve joining a small established team to market U.K. equities and gilts and/or mining stocks to Continental European institutions. This should appeal to an ambitious individual who now wishes to join a highly respected firm.

Please contact F.J. Stephens who will treat all enquiries in the strictest of confidence.

**Stephens Associates**

International Recruitment Consultants

35 Dover Street, London W1X 3RA 01-493 9617

## International Auditors Oil Industry

c. £13,000

London Based

This appointment is not a routine function. It is a vital element of management control, spotlighting vulnerable areas and giving a bird's-eye view of the total operations in a major multi-national oil company.

The International Auditors work closely with top American and U.K. management and have the opportunity to influence decisions. The requirement is for several ambitious ACAs, ideally under 35 and preferably single, with four years experience of Computer Systems Audit in a large international company or major professional firm. A good working knowledge of Dutch, Italian, German or French will be an advantage.

You must be an outstanding accountant for these positions which provide exceptional prospects for the future. Successful candidates will travel a minimum of 40% in Europe, Scandinavia and Africa. The package includes usual benefits associated with a major multi-national company.

Applications in confidence to Brian Lutton (Ref. 6583).

**mh Mervyn Hughes Group**

213 Cursitor Street, London EC4A 3NE

Management Recruitment Consultants

01-404 5801

## INVESTMENT FUND MANAGERS

We have several vacancies with leading Accepting Houses for Portfolio Managers.

Applicants, aged 25-35, should have had several years' investment experience dealing with Private Clients, Pension Funds, Unit Trusts or Gilts and securities. Such experience may have been gained with a stockbroker, merchant bank or similar investment institution.

Remuneration packages will be consistent with those expected of first class merchant banks, including mortgage facilities, non-contributory pension scheme etc.

Please telephone, or write enclosing a detailed Curriculum Vitae, to  
Peter S. Latham, Director.

**Jonathan Wren & Co. Ltd., Banking Appointments,**  
170 Bishopsgate, London EC2M 4LX. Tel: 01-423 1266

مكتبة المجلد



### Antony Gibbs Group

The Antony Gibbs Group which is a member of the Hongkong Bank Group is continuing to expand its activities and has the following vacancies:-

## Corporate Finance Executives

Antony Gibbs and Sons, Limited, the London merchant banking arm of the Hongkong Bank Group, is looking for qualified chartered accountants or lawyers to join its Corporate Finance Department.

Successful applicants will preferably be graduates aged 24-30. Relevant experience in the Corporate Finance Department of a merchant bank or stockbroker or with an international firm of chartered accountants will be considered an advantage.

The work will cover all aspects of domestic and international Corporate Finance and prospective candidates should be willing to travel. A substantial part of the Department's work is concerned with the Middle and Far East.

## Fund Manager

Antony Gibbs Investment Management Limited is looking for an experienced Fund Manager to be responsible for the management of its U.K. funds.

This offers an exciting opportunity for someone wishing to join a revamped and expanding Investment Management Company.

Attractive salaries, which will depend on experience, will be negotiated.

Applications, which will be treated in complete confidence, should be sent with a full curriculum vitae to:

C. E. Fiddian-Green,  
Antony Gibbs & Sons, Limited,  
3 Frederick's Place, London EC2R 8HD.

## Outstanding management accountant

Manchester



An exceptional opportunity exists for a top-flight management accountant to advance his or her career by playing a major role in the development of our consultancy practice in the North of England. As well as providing exposure to a wide range of technical and commercial problems, the position offers considerable scope for enhancing your business and managerial skills.

You would deal with management at all levels in a variety of organisations and your work would involve the supervision of other consultants, including those from disciplines such as DP, O&M and engineering in the areas of:-

- the development of management information systems
- organisation reviews
- profit analysis and improvement studies.

To meet this challenge you should be a qualified accountant in your early thirties, and experienced in more than one industry where your strong motivation and abilities will have resulted in a very successful track record to date.

Resumes to Victor Luck, quoting Ref. MAF/103.

Coopers  
& Lybrand  
associates

Coopers & Lybrand Associates Limited  
management consultants

St. James's House Charlotte Street  
Manchester M1 4DZ

BLYTH EASTMAN PAINE WEBBER  
INTERNATIONAL LIMITED

## Eurobond Sales Executives

Applications are invited from experienced Eurobond sales executives to join the Group's Sales and Trading Department in London. The successful candidates will work in close conjunction with the trading function and be responsible for marketing fixed income securities in major currencies to the firm's clients in Europe.

Ideal candidates — aged 23/30

— will have three or more years experience in Eurobond sales, possess all the necessary technical and marketing skills and be able to create and maintain client relationships.

Salary will be negotiable, depending upon experience, plus a generous discretionary performance-related bonus and BUPA.

Please write, in confidence, enclosing a curriculum vitae to:

F. Ross Walpole, Vice-President  
Blyth Eastman Paine Webber International Limited  
11/12 Finsbury Square, London EC2A 1AS

## Scrimgeour, Kemp-Gee & Co.

Members of The Stock Exchange

### Corporate Finance

Scrimgeour, Kemp-Gee & Co. wish to make an additional senior appointment in their Corporate Finance Department. Applicants must be fully experienced in the technical aspects involved, having detailed knowledge of the Companies Acts, The Stock Exchange Yellow Book, and the Take-Over Code.

However, while this background is a pre-requisite, the position will be a creative one involving direct contact with our existing corporate clients and the development of new ones. The successful applicant will be capable of making both written and verbal presentations, at Board level, to clients concerning the development of their business.

The ideal candidate will be aged 32 - 38 and a solicitor or accountant with at least three years experience in Corporate Finance with a Merchant Bank, Stockbroker or Solicitor. Remuneration will be fully competitive and prospects within the firm are excellent.

Please apply, in strict confidence, to:

Christopher Bell,  
Corporate Finance Department,  
Scrimgeour, Kemp-Gee & Co.  
20, Copthall Avenue,  
London EC2R 7JS



## Financial Director (Designate)

KWR Chemicals Limited, a member of the RTZ Industries Group, is a merchandising and trading company selling a wide range of raw materials for the chemical, pharmaceutical and food industries.

The company wishes to appoint a high calibre commercially orientated Accountant who will in due course be appointed to the Board. Preference will be given to the man or woman who can demonstrate, by experience or ability, a flair for financial strategy to ensure the achievement of the planned profitability and growth of the company.

Candidates must be qualified Accountants with a good track record in a commercial environment.

An attractive remuneration package will be offered together with a range of benefits which includes membership of the RTZ pension fund, free life assurance and company car.

Please write or telephone for an application form to The Managing Director, KWR Chemicals Limited, Kingsley House, 8 Bream's Buildings, London EC4A 3HP.

## Leasing Manager N. London

Crosfield Electronics Limited, an expanding company and part of the De La Rue Group, specialises in the design and manufacture of sophisticated electronics equipment for the graphic arts and printing industries. The growth of our worldwide business has led to the creation of the post of Leasing Manager.

Reporting to the Finance Director, the brief will be to initiate and control the development of leasing and other financing facilities, initially for European and N. American customers.

This is a key post with a direct impact on sales and therefore the successful candidate will also have a responsibility for the training of our sales force in leasing and associated finance matters. There will be a need to spend a considerable amount of time in overseas travel in order to develop new business.

Candidates, probably late 20's/early 30's, must have sound knowledge and experience of European leasing arrangements for capital goods, ideally in a commercial/industrial environment. Sales orientation and an eagerness to quickly develop this new role is essential. Knowledge of French and/or German a distinct advantage.

Salary will be attractive. Benefits include a company car (Granada 2.3 or equivalent), BUPA and assistance with relocation expenses where appropriate.

Please write with full details, or for an application form telephone: Mr. A. Tyler, Personnel Manager, Crosfield Electronics Limited, 766 Holloway Road, London N19 3JG. Tel: 01-272 7766.



## GROUP FINANCIAL CONTROLLER

Home Counties to £17,000 + Car

Our client, an unquoted Public Company, is a long established and highly successful main motor dealer based in the Home Counties, North West of London.

They wish to recruit a Group Financial Controller, reporting to the Managing Director, with overall responsibility for the total finance function. The company operates a highly sophisticated computerised accounting system and seeks an individual capable of developing and interpreting a comprehensive management information package.

The successful candidate will be a qualified accountant aged 30-40 of proven ability in an industrial/commercial environment. Experience of the motor trade, while desirable is not essential.

For more detailed information and a personal history form, please contact Richard Norman, F.C.A., 410 Strand, London WC2R 0NS, telephone: 01-836 9501 quoting reference 3295.

## DOUGLAS LLAMBIAS

Douglas Llambias Associates Ltd.  
Accountancy and Management Recruitment Consultants  
and at 26 West Nile Street, Glasgow G1 2FF (041-226 3101)  
3 Coates Place, Edinburgh EH3 7AA (031-225 7744)



£500m OIL & GAS CO.  
ACA/ACCA/ACMA  
25 to 30 Central London  
From £10,000 + free benefits  
+ mortgage  
ELECTRICAL AND  
ENGINEERING GRP.  
Financial Controller  
ACA/ACCA/Luton.  
£6,500 + 24-hr car  
We always wish to speak to  
qualified accountants aged  
25 to 35 looking for a new  
challenge or planning a career change.

THE UNIVERSITY  
OF MANCHESTER  
CHAIR IN ACCOUNTING  
The University invites applications for a Chair in Accounting, which has become vacant on the resignation of Professor Carberg. The other Chair in the Department is occupied by Professor John Arnold. Salary will be within the normal professional range, with superannuation benefits. Applications (one copy suitable for photocopying), giving full details of qualifications and experience and the names and addresses of three persons to whom reference may be made, should be sent, not later than July 25th, 1981, to the Registrar, The University, Manchester M13 9PL from whom further particulars may be obtained. Please quote ref. 109/61/FT.

## FUND MANAGER INVESTMENT ANALYST

Unusual opportunity to gain experience of Direct Property Investment from a leading firm of Surveyors

Weatheralls, International surveyors and property advisors, act for major institutional and pension fund clients in the development, acquisition, sale, valuation and management of property investments.

They require a Fund Manager Investment Analyst for the period of one year. The successful candidate will have a wide practical experience of the main fields of investment and a desire to discover more about property. This is a rare chance to obtain valuable experience in that area, in exchange for which the Fund Manager Analyst will contribute to the broadening of the firm's research facilities. With the right person, the year's term could be of great mutual benefit.

Written applications, in confidence to E B D Walby

Weatherall  
Green & Smith  
22 Chandsey Lane London WC2A 1LT  
London Leeds Paris Frankfurt Munich New York

### INTERNATIONAL SECURITIES

Our client, a major American financial institution participating actively in the primary and secondary markets, has a requirement to increase the strength of its team by one or two, to handle an increasing volume of business.

Applicants should have several years' experience in the bond and securities markets and be in a position rapidly to assume responsibility for running their own book.

Excellent terms and conditions of employment apply, including mortgage facilities, non-contributory pension scheme, etc.

Please telephone or write to Brian Good

Jonathan Wren & Co. Ltd, Banking Appointments,  
170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

## A UNIQUE OPPORTUNITY FOR MATURE SALES EXECUTIVES AND MANAGERS

An International Marketing Organisation offers ambitious, successful negotiators a chance to join a Company with the world at its feet. We could change your life for the better. If you can convince us that you have energy, ability and, above all, a strong desire to succeed, in return, we will offer you an unrivalled opportunity to substantially increase your earnings.

The successful candidates, who should be capable of negotiating at the highest level, will market a revolutionary concept connected with a rapidly expanding sector of the International Freight Container industry.

Write to me now in confidence:  
John French, UK Marketing Manager  
TRANSCONTAINER SERVICES (MARKETING) LTD.  
4th Floor, Barnett House, 53 Fountain Street,  
Manchester M2 2AN.  
Or Telephone: 061-228 1587.

## A LEADING FIRM OF STOCKBROKERS

ACTIVE IN INTERNATIONAL MARKETS REQUIRE AN

## AUTHORISED CLERK

with a minimum of two years' house experience. The appointment will carry a competitive remuneration and there is a non-contributory pension and life assurance scheme. Please write giving age and full details of experience to:

Box A7517, Financial Times, 10 Cannon Street, EC4P 4BY.

## FOREX APPOINTMENTS

Why not discuss your Exchange/Treasury requirements with a skilled specialist who has 22 years' active experience in markets here and overseas.

CEDRIC MASTERMAN

13/14 Little Britain London EC1A 7BX Tel: 01-406 6834

## EXECUTIVE APPOINTMENTS

Top level executives on the move use Europe's most effective Career Planning and Executive Placement service. Our access to unadvertised vacancies, dynamic marketing, and knowledge of the employment market ensures success. Only Comnaught offers a success-related fee structure to executives of proven competence.

Contact us for a confidential assessment meeting.

Comnaught Executive Management Services Limited

73 Grosvenor Street, LONDON W1 — 01-493 8501

### BULLION DEALING/SETTLEMENTS

Our client, a major and respected European bank, is currently establishing a Bullion Department at its London Branch.

Within this new department, there are 'ground floor' opportunities for experienced Bullion Dealers and settlements staff. Terms of employment will be extremely attractive.

If you are interested, please telephone or write to Brenda Shepherd

Jonathan Wren & Co. Ltd, Banking Appointments,  
170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

### INTERNATIONAL BANKING

SENIOR ACCOUNTS ASSISTANT c. £8,500

The key requirement for this appointment (embracing financial and management accounting) is sound relevant experience in international banking, preferably in an effectively computerised system.

CREDIT ANALYST £7,000 - £8,000

We have recently been asked by two or three smaller international banks—obviously with future development in mind—for young credit analysts with some training and lots of potential.

FOREIGN EXCHANGE £5,000 - £6,000

Extremely active consortium bank is very keen to secure the services of an equally energetic young person with a sound introduction to F/X support procedures.

Please telephone Ann Costello or John Chiverton A.I.B.

JOHN  
CHIVERTON  
ASSOCIATES LTD.  
31, SOUTHAMPTON ROAD,  
LONDON, W.C.1.  
01-242 5641

## "PRIVATE CLIENT EXECUTIVE"

There is a vacancy at our Bournemouth office for a person with relevant experience and a proven record of initiative in developing private client business. Ideally, applicants should have an existing client connection with genuine investment business. Please apply in writing to the Senior Partner.

STOCK BEECH & CO.  
Bristol & West Building, Broad Quay, Bristol BS1 4DD

## GROUP ACCOUNTANT

c.£13,000

The credit terms that can be offered to finance increasingly complex world trade, are often of prime importance in securing contracts. New and imaginative techniques are constantly required to ensure prompt receipt of funds by the manufacturer. Our client specialises in bridging the funding gap, and their service is complemented by their worldwide associates. A qualified accountant (A.C.A. or A.C.C.A.) with a proven record in Export finance is now sought to complement this highly successful organisation to be based in the London office. The opportunity offered to the right candidate is excellent and the total benefits package will include mortgage subsidy.

For further details apply in the strictest confidence to, Miss M. Smith, Tel: 626 0271.

Albany Appointments  
Banking Division

We are seeking an enterprising and self-motivated person, well connected with stockbroking and investment circles of the City, to promote and raise investment funds for property investment co-ownership trusts. Contact:

Ian Lerner  
MEADE LERNER  
Salisbury House, London Wall, London, EC2  
Tel: 01-638 2909



# International Appointments

## International Real Estate INVESTMENT MANAGER

### Far East location

One of the most prestigious government financial institutions in the Far East is seeking to appoint a widely experienced manager for its extensive international real estate investment portfolios.

The manager in this senior position should preferably have had 15 years broad experience in identifying, assessing and undertaking successful international real estate investments, particularly in the North American market. A recognized professional with a notable track record is sought.

Given the importance of the appointment and the calibre of individual required, our client will pay an excellent salary and provide a full range of overseas benefits including furnished accommodation, car and financing of children's education. An initial renewable three year contract is envisaged and the location is probably the most attractive in the Far East.

Please write in confidence to:

St. James's Corporate Consulting,  
Box FT/683, St. James's House,  
4/7 Red Lion Court, Fleet St., London EC4A 3EB.

## Management Accounting Saudi Arabia

c.\$40,000 tax free  
plus car & benefits

Attractions include some two years in a financially advantageous climate, full expatriate benefits, excellent living conditions and facilities (especially for married couples) and good schooling and holiday arrangements. Furthermore, our client is a large US multinational corporation, which is committed to a policy of developing staff for promotion on satisfactory performance to world-wide locations. Based in Dammam, duties will include the development and monitoring of financial reporting procedures, the preparation of the business plan, forecasts and revisions, costings and project evaluations, fixed asset analysis and the computerisation of procedures. It is essential to be a professionally qualified

accountant with at least two years' post-qualification, industrial experience in management accounting in a computerised environment. Knowledge of Arabic would be useful, but not essential.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to Alan Crompton quoting reference 984/FT on both envelope and letter

**Deloitte Haskins & Sells**  
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

## LUXEMBOURG

Qualified Chartered Accountant required for well established audit practice. This is an opportunity to work in an international environment in which a knowledge of banking law and some French/German would be an advantage. Salary c. £17,000.

Please reply to:

F. N. Hoogewerf

P.O. Box 1622

43 Rue Goethe

Luxembourg

Tel: (019352) 27381

## ACCOUNTANCY APPOINTMENTS

also appear today

in the

## ACCOUNTANCY SURVEY

on Pages 33, 34, 35, 36, 37, 38.

## International Banking

### NIGERIA

ASSISTANT TREASURER — OPERATIONS £50,000 plus free accommodation etc.

Our client, a respected international bank currently undergoing considerable expansion, seeks to strengthen its finance team by the appointment of an Assistant Treasurer. A sound accountancy background within a banking environment is required.

The prime responsibilities will be to monitor cash flow in a multi-currency environment, to establish an efficient transmission service, to develop and implement the necessary reporting techniques relative to correspondent banks and to develop the necessary associated infrastructure including provision of

cover etc.

Candidates, preferably aged 30-34, should have at least five years' appropriate experience gained within an international bank, and possess the ability to manage and train local staff. Our client would expect a minimum commitment to Nigeria of four years, after which a long term career within the parent group is envisaged. Fluency in French, although not essential, would be an advantage.

The usual expatriate benefits will be provided, including free housing, utilities, car etc.

Please telephone, or send a detailed curriculum vitae in confidence to Roy Webb, Jonathan Wren & Co., Ltd., International Division, 170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266. No identities divulged without permission.

**Jonathan Wren**  
Banking Appointments

## GENERAL INSURANCE COMPANY IN INDONESIA REQUIRES

### GENERAL MANAGER

To take charge of all departments of the company, technical, marketing and administrative.

## CONSUMER ELECTRONICS MANUFACTURING/ASSEMBLY FACTORY IN INDONESIA REQUIRES

### GENERAL MANAGER

to take charge of production/marketing and general administration.

## PLANT PRODUCING VARIOUS TYPES OF TEXTILE FABRICS IN INDONESIA REQUIRES

### GENERAL MANAGER

to take charge of production/marketing and general administration. Applicants must have experience in textile industry, with thorough knowledge of weaving, knitting, printing and processing of fabrics. Production experience in flocking and velvet fabrics will be additional qualification.

## POLYPROPYLENE/POLYESTER FILM PRODUCING PLANT IN INDONESIA REQUIRES

### GENERAL MANAGER

to take charge of production/marketing and general administration. Applicants must have thorough knowledge of various applications and end uses of the films.

## FISHNET AND ROPE MAKING PLANT IN NIGERIA REQUIRES

### GENERAL MANAGER

to take charge of production/marketing and general administration. Candidates should be between the ages of 30 and 50 years, and must have 7-10 years' experience in their respective fields.

The positions offer exceptional growth opportunity for candidates seeking to upgrade their career prospects and have confidence of assuming responsibility over the entire organisation of the company.

An attractive package of remuneration and perquisites will be offered to deserving candidates, including chauffeur-driven car, housing, etc.

Applicants must provide full details of qualifications, experience, age, current earnings, contact telephone number and enclose a passport size photograph.

Please address your application to:

Dr. R. C. Cooper

25 Gallop Road, Singapore 1025

## EMPLOYMENT CONDITIONS ABROAD LIMITED

An International Association of Employers providing confidential information to its member organisations, not individuals, relating to employment of expatriates and nationals world-wide.

01-637 7604

## REGIONAL VICE PRESIDENTS IN-FLITE MARKETING

in Hong Kong Lisbon London  
Mexico City Rio De Janeiro

Marriott Corporation is an internationally recognized diversified leader in the hospitality industry. Aggressive plans to increase our airline catering leadership in strategic international markets have created three NEW POSITIONS in our International In-Flite Division. These individuals will be responsible for planning and achieving marketing objectives within their geographic areas.

Ideal candidates will have at least 10 years broad-based international marketing experience. Preference will be given to those individuals currently in the airline catering, airline passenger or contract food service industry. Strong cross-cultural sensitivity and local linguistic fluency will be essential in each area. The positions also require experience and demonstrated effectiveness in the following areas:

- New business development.
- Senior management contact, both internal and external.
- Pricing analysis.
- Proposal development and presentation.
- Contract negotiation.

Our success in meeting the International In-Flite Division's growth objectives for the 80's will depend on the abilities of these Vice Presidents. Future compensation potential will likewise reflect their success. Current package is fully competitive and includes complete overseas benefits.

All replies will be held in strict confidence and acknowledged. Please include salary history and requirements with your curriculum vitae.

**Marriott Corporation**

Employment Department-RVP  
Marriott Drive  
Washington, D.C. 20058 U.S.A.

An Equal Opportunity Employer m/f

## EUROPEAN AUDIT FOR U.S. ENTERTAINMENTS GROUP

Chartered Accountant, Age 25+ c.£12,000+ December Review

Due to promotion to the European Management Team in Paris an opportunity exists to join this London based Corporate function which reports directly to New York. The Group is a world leader in the Entertainment Industry and has extensive operations in the U.K. and Continental Europe.

You will perform reviews of both marketing and manufacturing operations, spending 50%-60% of your time in Europe completing reports to provide assurance to senior management and to assist in improving the control of operations. Accommodation is at top class hotels and you will generally return home each weekend. You will also attend the annual conference in the U.S.

Applications are invited from Chartered Accountants, aged 25-30, with fluency in French or German; familiarity with E.D.P. techniques would be an advantage. Career development is offered in both Head Office and Line Management roles within the U.K. and European Operating Companies.

Call Bill Curteis on 01-248 6321 or write to the at:

**Personnel Resources Limited**

HILLGATE HOUSE, OLD BAILEY, LONDON EC4A 3HS. 01-248 6321  
LEADING SPECIALISTS IN FINANCIAL APPOINTMENTS

## INTERNATIONAL OIL COMPANY

requires for its crude oil refinery in the West Indies a

### FINANCE MANAGER

This senior position calls for a mature, well-qualified financial man (chartered accountant or equivalent) with refinery experience to head up the finance division of an expanding refinery.

Attractive salary and usual big company benefits offered

Reply with detailed curriculum vitae and telephone number to:

THE PERSONNEL DEPARTMENT (REF. DW)

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## GENERAL MANAGER Banking

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Applicants should ideally possess experience of overseas profit centre management and of negotiation with senior government officials and have the ability to analyse problems and develop suitable solutions. Since an important part of the Regional Managing Director's role is to isolate and develop new business opportunities, an entrepreneurial outlook is considered important.

The candidate will be located in Hong Kong and must be prepared to travel extensively. The employment package comprises full expatriate benefits including free housing.

Please write in confidence to Michael R. Andrews, Executive Selection Division, Southwark Towers, 33 London Bridge Street, London SE1 1SY. Quoting MCS/787.

**P. Price Waterhouse Associates**

مكاتب التوظيف



## TECHNOLOGY

EDITED BY ARTHUR BENNETT AND ALAN CANE

## How to see to the bottom of an oil well

THE SALTIER language in the North Sea is heard when oilmen go "fishing." Not for herding, but for broken parts of drill bits or drill strings lost 10,000 or more feet down the bore hole.

The operators have to search "blind" the drilling process has to be eased by chemical mud which is pumped down the centre of the bit and returns to the surface via the annulus between the drill string and the wall of the bore hole.

This mud cools and lubricates the drill bit but it also makes visual inspection of the lower reaches of the bore hole an impossibility.

Miniature television cameras, the simplest method of investigating bore holes visually, simply cannot see through the sludge.

Now a retired industrial chemist, Mr Edward Sington of Saffron Walden, Essex, has secured British and U.S. patents for a method of clearing a window in the sludge so that television cameras can be used to direct the hunt for broken parts.

His method essentially involves the formation of an area of clear liquid between the lens of the camera and the object it is looking at, which cannot be invaded by the mud.

The trick is to use a liquid which is immiscible with the opaque sludge but of a similar density. If the difference in density between the clear liquid and the sludge is too great, the clear bubble of liquid around the lens will be unstable. It will break up into smaller bubbles and float away in the sludge.

Mr Sington argues that a mixture of clear compatible liquids gives the best chance of success. He says that carbon tetrachloride mixed with hydrocarbons of various densities is particularly appropriate.

In practice, the Sington system uses a feeder tube attached to a ring manifold around the lens of the television camera with a series of needles around the ring-pointed at the lens.

The camera is lowered to the right depth—a procedure that still requires guesswork—and the clear liquid forced down the tube and out around the lens.

Careful adjustment of the density of the liquid should result in the lens being cleaned of residual mud and a "fluid lock" formed within which everything is visible to the electronic eye.

More on 0279 350272.

In 1979 there were 910 electronic typewriters in the UK. By the end of last year there were 23,648.

## The office looks for a humbler revolution

SPECTACULAR growth in sales of electronic typewriters is upsetting preconceived notions of how the "electronic office revolution" will develop.

While the thunder of publicity rolls around sophisticated screen-based typing systems it is becoming clear that the real market battle is taking place at a humbler level.

Figures from the research organisation BIS - Pedder, which records annually the number of computers and computer-based machines in the country, show the full extent of the change.

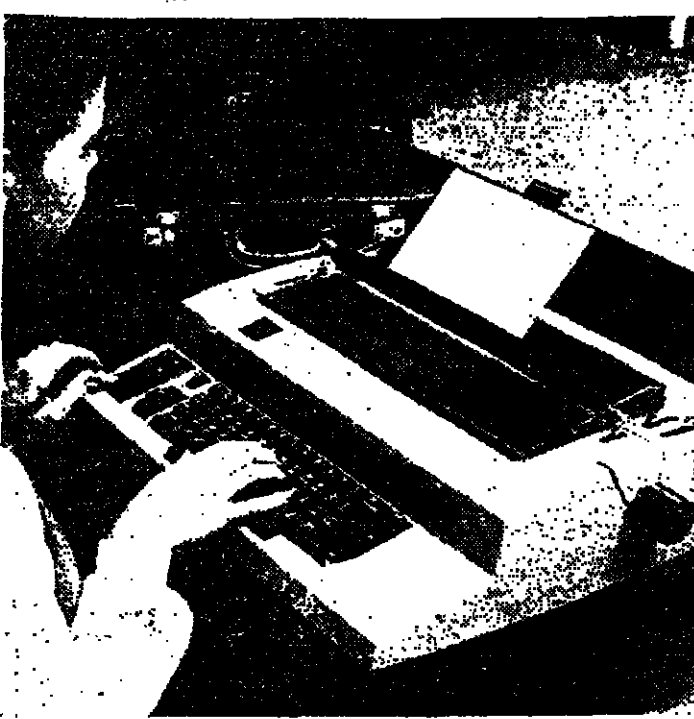
## Survey

It shows that at the end of 1979 only 100 electronic typewriters were installed in the UK. (Mr. Derek Pedder, who masterminds the surveys, defines an electronic typewriter as a typewriter with a silicon chip to decode the keyboard instructions, a stepper motor to drive the print head, limited editing and storage functions and less than 48,000 characters of internal storage.)

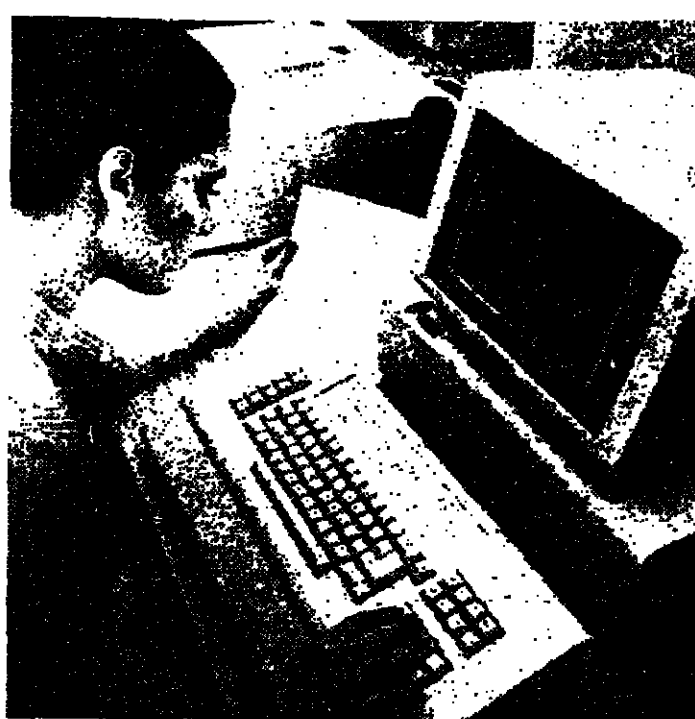
By the end of 1979, the installed based had risen to 910—and by the end of 1980 the figure was 23,648.

Mr Pedder believes that by the end of this year, the number installed will be close to 50,000.

This phenomenon is borne out worldwide. According to Creative Strategies Inter-



IBM is hedging its bets in the future office market; on the left, the Model 75, flagship of its typewriter range. On the right, the Displaywriter which offers low priced screen typing



national, a leading U.S.-based industry analyst: "The infant electronic typewriter segment of the market will grow rapidly, supplanting a good part of the standard electric market and most of the printer-based word processor market by 1984."

In the UK, the market leaders are Olympia and

Olivetti, well established in the office equipment business. In the U.S., Qyx, an Exxon subsidiary, and IBM introduced electronic machines in 1978 and a host of other manufacturers are now following suit.

According to Olivetti, it has sold 16,000 of its ET range of electronic typewriters in the

last 18 months alone.

The reason that electronic typewriters have now become the "new, hot market" as Creative Strategies puts it, is partly availability—the IBM 50 and 60 and the Qyx became available only in 1978, the Olivetti ET 201 and 221 in 1979 and the IBM 75 in 1980.

It is also the fact that many

customers seem happier dealing with machines with a method of operation they can understand and a price in their compass than with the new-fangled, screen based machines.

A number of studies have shown—that customers are nowhere nearly as familiar with the principles and prac-

tices of word processing as the manufacturers would like to think.

The electronic typewriter sales figures, in fact, give added weight to the views of those who believe the office revolution will start at the bottom—with the humble typewriter—and grow in complexity, rather than at the top with a sophisticated system of communicating, computer-based word processors.

Pedder's figures for that market place show there were 847 word processing stations installed in 1978, 1,987 in 1979 and 4,170 in 1980.

There was, therefore, substantial growth in the market for these very sophisticated word processing systems, but not to be compared with the growth in electronic typewriters.

What has made this new market possible is the manufacturing economies possible in building electronic, as opposed to electromechanical, systems.

Inside a typical electric typewriter such as the IBM Selectric is a mass of mechanical parts and electrical wiring. Inside a typical electronic machine is a mass of empty space.

The market is becoming segmented into those companies offering only electronic word processing systems such as Wang, AES or Wordplex, those offering principally electric or electronic systems such as Silver Reed or SCM,

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Contact Dept. PFR: 01-560 5166



Answers for the 80's

and those hedging their bets with a full range of equipment.

These include Olivetti which has just enhanced its electronic typewriter series with a machine with twin floppy discs in an external drive, and IBM—which still continues to make and sell its typeball electric in vast quantities.

On balance, Olivetti believes that its customers will opt for the evolutionary approach and is backing its bet with a hierarchy of electronic typewriter-based equipment.

## Integrated

Wang, with 15.5 per cent of the market for screen based systems is looking to a much more integrated future. IBM with the Model 75 and with the very cheap and effective Displaywriter has hedged its bets both ways.

The compromise view is that electronic typewriters will continue to grow spectacularly in sales for a few years until the market is sufficiently sophisticated to accept screen based systems as the building block of the electronic office.

Alan Cane

## POINTERS

## Tractors

THE MOST advanced tractor for farmers to be produced by International Harvester goes on the market today.

There are 16 models in the 52 to 145 hp range and most of these incorporate what the company describes as the XL control centre which "insulates" the driver from engine vibration. There is also a seat for a passenger, an unusual innovation on a British farm tractor.

The doors, which are connected to a central pillar, are kept open by hydrogas cylinders and closed by double door catches.

To improve safety, a limited-slip differential system is now a standard range feature on 4WD versions, as is a dual hydraulic disc-braking mechanism to give positive stopping power. There is full engine braking at all times with the optional torque amplifier. An auxiliary braking system has been allowed for to be added to trailed equipment, which anticipates possible future legislation on this subject.

## Touch input

A COMPUTER terminal in which data is put in to the system by touching the video screen with a finger rather than

through a conventional keyboard has been launched by Touch Technology.

Touch sensitive screens have been used in a number of systems, notably Control Data's "Plato" teaching system, but the Touch Technology device is one of the first to be offered on a commercial basis.

The screen senses the position of the finger through infra-red detection. Beams of infra-red light cross the screen in a matrix of invisible light. The beams are broken in horizontally and vertically when a finger touches the screen and the point of contact calculated by a microprocessor system.

The company suggests the terminals can be used for a

number of specialised applications including finance and medical interviewing. More information on 0206 298181.

## Lab pump

HORSTMANN MEDICAL and Laboratory Equipment of Bath has introduced a 30 channel peristaltic pump which, it claims, ameliorates the problem of tube wear.

The new pump, designed for routine analytical operations in hospitals, research clinics, chemical and pharmaceutical laboratories and quality control divisions, has an impregnated glass fibre sheet placed between rollers and tubes. Frictional

wear is virtually eliminated, according to the company, and tube life is limited only by the elasticity of its walls.

Leaks in the system can be detected by an optional electronic monitor—there are visual and audible warnings and the pump can be set to switch itself off or to complete critical read-outs.

More information on 0225 21141.

## Fuel watch

WITH THE accent on performance these days, a new fuel monitoring system with mileage input and mpg computational facilities should prove interest-

ing to fleet operators.

The new device is made by Fuelmonitoring Systems of New Malden, Surrey (01-949 5521) and provides control and monitoring facilities when refuelling trucks from bulk fuel supplies. The device, the Fuelmonitor 8200, can service up to eight pumps simultaneously from four outstations.

The system involves a machine-read card which identifies the vehicle and which switches on the fuel pump.

After fuelling, the amount drawn is indicated together with the previous total for that vehicle. If the vehicle mileage is entered, it is a simple matter to calculate the fuel consumption of the individual vehicle.



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## International Banking

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**Jonathan Wren**  
Banking Appointments

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Personal qualities of drive and enthusiasm are most important, as is the ability to motivate junior members of the development team. Fluency in English, French and German is essential.

If you are interested in these or other opportunities please write in confidence enclosing a detailed curriculum vitae to Roy Webb, Jonathan Wren & Co., Ltd., International Division, 170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266. No identities divulged without permission.

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## PROFESSOR AND DIRECTOR OF INSTITUTE

Brunei University  
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For further particulars contact Personnel Secretary, Brunei University, Uxbridge, Middlesex UB8 3PH, or telephone Uxbridge 37188, extension 49, to whom applications may be sent.

The closing date for applications is July 7, 1981.

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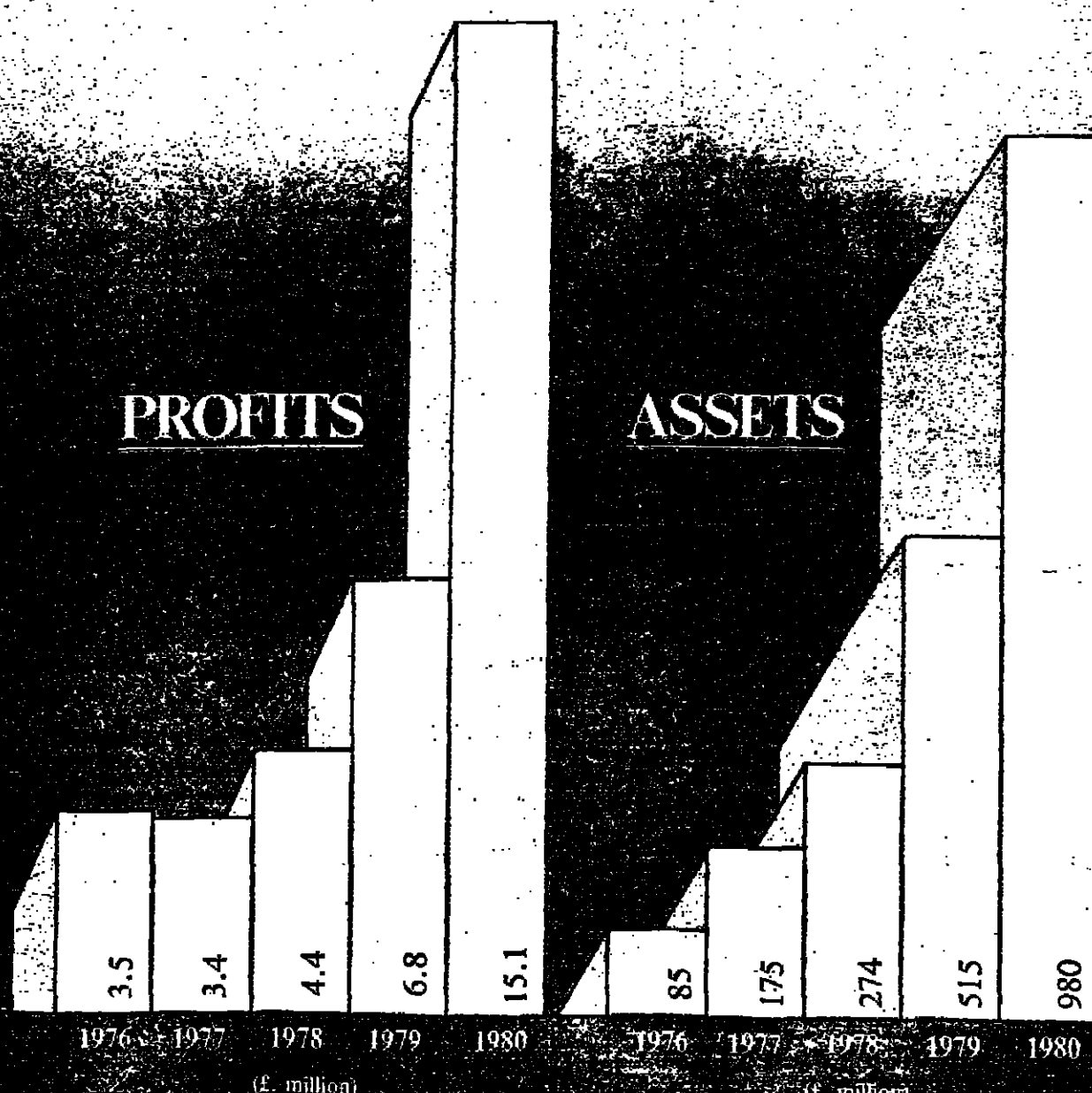


If you think you can meet the challenge, write with career details to:

The Personnel Controller, Wardley Limited, 5th Floor Hutchison House, Hong Kong.

## PROFITS

## ASSETS





LOMBARD

# The French sing a new tune

BY JOHN WYLES IN BRUSSELS

CAUTIOUSLY, but with increasing conviction, people can be heard talking of a new voice being heard in the European Community. A voice which calls for more active Community initiatives to attack the effects of recession and which urges changed attitudes to the Third World. It is articulating not so much a classic Europeanism but a Community-mindedness which implies that on many issues EEC member states should think first of resolving problems in a Community context rather than seeking purely national solutions. To every one's growing fascination, the voice is French.

The public and private approaches of ministers such as Claude Cheysson, external affairs, and Jacques Delors, finance, have until now been so distinctively different from that of their predecessors that EEC diplomats and politicians are blinking with disbelief. Grandiose expressions of France's historic leadership role in Europe have been replaced by an almost humble acknowledgment of France's relative economic and social weaknesses. Bravura declarations of French independence have given way to beguiling admissions that France can achieve much more with the help of her EEC partners. Scornful criticisms of the efforts of the European Commission have been abandoned in favour of sympathetic recommendations of policy proposals which have been languishing and gathering dust for lack of attention.

## Credibility

It is no exaggeration to say that last week's "junior council" of EEC ministers gained a totally unexpected credibility and usefulness from the contribution of M. Delors.

He, however, sparked a discussion that the Chancellor of the Exchequer, Sir Geoffrey Howe, admitted afterwards had been "surprisingly useful". M. Delors' contribution was to create an atmosphere in which the discussion by means of a new approach and carefully prepared policies, he said, "we can show those who live in our cities, who work in our factories, offices and farms, that Europe is doing something positive."

More specifically, M. Delors

called for closer EEC economic co-operation in three areas. The first was to develop a common approach to the U.S. over its interest rate policies, drawing Washington's attention to the effects of current policies on European economies. Second, the French finance minister urged the more effective use of Community loans through the European Investment Bank to stimulate economic revival in the EEC and further development in the Third World. Third, France wanted much closer industrial co-operation at Community level both in research and development and innovation. France, asserted M. Delors, could not face alone the technological challenges from the U.S. and Japan.

Is this new French voice a temporary phenomenon, springing from a new government's natural desire to seem as different as possible from its predecessors? Much depends on the attitudes of President Mitterrand, whose inevitable early preoccupation with domestic affairs has allowed his ministers unusual scope to articulate policy.

Significantly these ministers, M. Cheysson, M. Delors, Mme Edith Cresson (agriculture) as well as prime minister Pierre Mauroy, have an experience of the EEC which seems to have bred a conviction that the Community is suffering too much from inertia and fragmentation. After eight years in the European Commission, M. Cheysson viewed the difficulties from one perspective while the other ministers mentioned above observed as members of the directly elected European Parliament. France's new approach will not guarantee a new era of sweetness and light in the EEC. There remain, after all, national interests to defend in fisheries, agriculture and budget reform which have not been changed by recent election results. But the way in which the defence is conducted and the framework in which agreements are made can be all-important.

Taken at face value, statements by Messrs Cheysson and Delors suggest that France may wish to push forward the frontiers of Community authority and decision-making. If this is to be the new French refrain, then the UK in particular may find it a strain to stay in tune.

THE research-based pharmaceutical companies have been engaged for many years in a war with "parallel importers" who buy their products in countries where they are cheaper and undercut the local appointed distributors.

The distributors used to be protected against cheap imports by patents and trademarks, but this barrier was whittled away in a series of battles lost by the companies in the European Court.

Another such battle is now in progress in Luxembourg and if the Court follows the opinion which the Advocate General delivered earlier this month, the companies will lose again. This defeat could be particularly painful because it would open the door to "parallel" imports even from countries where pharmaceutical products cannot be patented—the only situation in which patent protection was still believed to be effective.

The dispute, which was referred to Luxembourg by a Dutch court, concerns Moduretic, a drug for the treatment of hypertension, manufactured and marketed in all member states of the Community by Merck and Co., the large American pharmaceutical company. It holds patents for this drug in all the member states except Luxembourg and Italy.

The Italian patent law of 1939 excluded the possibility of patents for pharmaceutical drugs and their manufacturing processes. But this was declared unconstitutional by the Italian Constitutional Court in 1978, so that since that time it has been possible to obtain such patents.

However, by the time the Constitutional Court decided this issue it was too late for obtaining a patent for Moduretic as its priority date had by then long expired.

Nevertheless, Merck manufactured and marketed the drug in Italy, though it sells there at a lower price than anywhere else in Europe, probably as a consequence of a lack of patent protection with the UK price coming a close second.

The price obtainable in the Netherlands is the highest in Europe and as a result Moduretic purchased in Italy, or for that matter in Britain, can be imported into the Netherlands with a 150 per cent mark up. This opportunity was seized by Stephan, a Dutch importer, who buys Moduretic in Italy and re-sells it in the Netherlands at prices lower than those charged by Merck.

Merck brought summary proceedings, for infringement of its patents under Dutch patent law, against Stephan and its director. There is little doubt that if Dutch law alone were decisive Merck could obtain an injunction, but Stephan argued that such use of the Dutch

patent law would be contrary to the EEC rules protecting free circulation of goods and the Dutch court referred the case to Luxembourg asking whether this was so.

As a result of several judgments given in disputes with pharmaceutical companies and parallel importers, it is now well established that a patent owner must not use his patent rights to stop imports of a protected product from another

However, there is a substantial difference between *Parke Davis* and the present case. In the former the drug was produced by an Italian importer without the consent of the pharmaceutical company. In the latter the drug was manufactured by the pharmaceutical company which is trying to stop its imports into the Netherlands.

Supporting Merck, the British Government referred to the

view the territory to be taken into account is not any national territory but the whole Common Market. As soon as the product is placed on the market by the patent owner or with his consent, it should no longer be possible to prevent the importation and marketing of the product in another member state with the help of patent laws.

The Commission restated its view that it is not the purpose of patents to guarantee to the patentee a higher profit than can be obtained from the market place. With reference to Article 81 of the Community Patent Convention, cited by both the British and French Governments in support of Merck, the Commission stated that this was a political compromise which, in its view, was not meant to cover the present situation.

The first Advocate-General, Herr Gerhard Reisch, elaborated further on this view when expressed by the EEC Commission. Article 81 of the convention, he said, was adopted only after the Commission and the German Government pointed out that the case law of the court would not allow the use of patent law to bar imports of goods from a third party without its consent.

The Commission took this occasion to expand on its theory of exhaustion: in its

Turning to the fundamental rights derived from a patent, Herr Reisch said that the exclusivity of production and marketing was not an end in itself, but was meant to provide the patent owner with the possibility of obtaining a reward for his inventiveness. However, the patent provided only a chance of obtaining such a reward. Its realisation depended on market factors.

The Advocate-General thought that an one forced Merck to produce and market the product in Italy. But once Merck produced in Italy, it could not have the cake and eat it by trying to stop the importation of its product to the Netherlands.

A careful reading of the court's *Centrafarm* judgments suggests it will come down against Merck and in favour of the parallel importer.

Correction: We regret that the meaning of the fifth paragraph in Justinian's article on *Exxon* (Monday, June 15 1981) was reversed by a printing error. The authors of the word *Exxon* were able to obtain an injunction to restrain the passing-off and an order removing the defendant's corporate name from the register.

\* Case 187/80 *Merck and Co v Stephan BV*, unreported.  
\* Case 24/81 *Parke Davis and Co v Probel*, (1980) *COML* 47.

## BUSINESS AND THE COURTS

BY A. H. HERMANN, Legal Correspondent

member country where the product is put into circulation by him or with his consent. The theory was that once the patent owner put the product on the market he exhausted his patent rights.

The rationale behind this theory of exhaustion was the idea of a patent was to give the patent holder a reasonable return for his invention, and that he received such a return as soon as he sold the product. This was the conclusion drawn from the *Parke Davis* case, when the European Court upheld patent protection against drugs imported from Italy where they could not be patented.

Community Patent Convention's Article 81.

In the view of the British Government this sentence was inserted into the Convention to provide for the protection of the patent holder in the type of situation which is now before the Court.

The EEC Commission took the view that Merck could obtain exemption from the general principle of free circulation of goods only if the product was also manufactured by a third party without its consent.

The Commission took this occasion to expand on its theory of exhaustion: in its

## Fool's Dance looks a safe bet

FOOL'S DANCE and Ardross look bankers at Royal Ascot this afternoon and there could be a Ladie's Day if there is no rain. Although Ardross failed on three occasions to deal with Le Moss in big cup races last

home brushing aside Nicholas Bill and company in the Group 2 Yorkshire Cup.

Ardross's victory led handler Henry Cecil to say: "There was practically nothing to choose between them (Le Moss and Ardross) last season. But I think Ardross may now be a much better horse as he's let down all round and strengthened a lot."

An outstanding bay with looks almost to match Ardross should not be hard pressed to deal with his three opponents. The best of them is likely to be Shoot A Line, whose slim chance rests on a dawdle during the first mile and a half.

Guy Harwood praised Fool's Dance after seeing his own colt, Red Sunset, lift Tuesday's Coventry Stakes. Fool's Dance had proved the master when the pair met at Kempton. This afternoon, Fool's Dance, an inexpen-

sive Gay Fandango colt trained at Bechampton, can unseat the Hawking champion by outclassing eight rivals. The best of them may be Ireland's Arctian chestnut Day is Done. The two colts are the only unbeaten runners in the Norfolk Stakes.

Clear Verdict has never been a great favourite of mine but I shall be siding with him for the King Edward VII Stakes. He is apparently back to his best. Clear Verdict may be followed home by Centarus who does not appear to relish a struggle once off the bit.

## ROYAL ASCOT

2.30—Columist\*

3.05—Fool's Dance\*\*

3.45—Ardross

4.20—Clear Verdict\*\*

4.55—Mubbed†

5.30—Nethine

SCOTTISH

1.30 pm News and Weather.

1.30 Out of Town Sports.

1.30 Daily Mirror Sports.

1.30 Scottish Sports.

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## TV/Radio

† Indicates programme in black and white

### BBC 1

6.40-7.55 am Open University (Ultra high frequency only).  
9.47 For Schools, Colleges, 11.25 Cricket—First Test: England v Australia from Trent Bridge. 1.12 pm Regional News for England (except London). 1.15 News. 1.30 Chuka-a-Block. 2.00 You and Me. 2.15 For Schools, Colleges. 3.00 Cricket: First Test (further coverage). 3.53 Regional News for England (except London). 3.55 Play School (as BBC 2

### BBC 2

6.40-7.55 am Open University. 11.00 Play School. 1.30 pm Royal Ascot and Tennis (the BMW Championships). 4.35 Tennis and Cricket. 6.35 Open University. 7.00 Cartoon Two. 7.15 Mid-evening News. 7.25 Daily Smith's Cookery Course. 7.50 The Pursuit of Power: Robert McKenzie talks to the Rt Hon David Owen, MP. 7.50 Battlefront: "Went The Day Well" starring Leslie Banks and Mervyn Johns. 10.00 Royal Ascot (highlights of Ladies' Day). 10.15 Cricket: First Test (highlights). 10.45 Newsnight. 11.30 Tennis highlights.

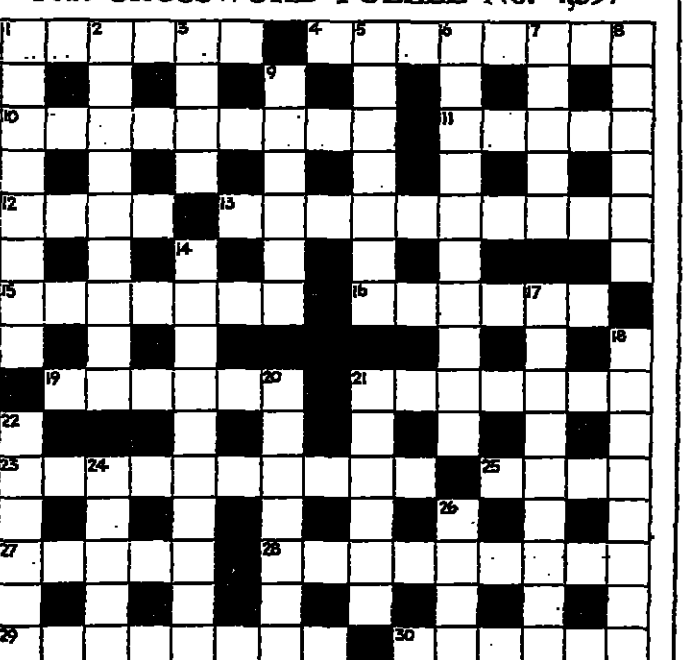
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## F.T. CROSSWORD PUZZLE No. 4597



- 1 Arrived with soldiers in vaulted room (8)  
2 Readers surgical appliances (8)  
3 Award to feline—a large award (9)  
4 Animal the Cockney says is warmer (5)  
5 Dance-tune needing a drum (4)  
6 One fish? (8-4)  
7 Sole who jers at money-holder from the south (7)  
8 Sailor, when full, should provide a good hold (6)  
9 Give to the finest Warrant Officer returning (6)  
10 Agree to yield and comply (7)  
11 Without deception as the chairman is (5-5)  
12 Cut down on church work (4)  
13 Soft journey with a family of lions (5)  
14 Changing loc on unit without interruption (9)  
15 Control and adjust by rule (8)  
16 Story of a foot? (6)  
17 Include small competition to get up (3)  
18 Coral from insane salesman with ore (9)  
19 Draw a line and govern (4)  
20 Become connected with chap, one who holds the
- items of a programme together (4, 3)  
What lifeboat men and boaters do (5, 1, 4)  
Go in and record (5)  
Writer producing plagiarism in the South-east (6)  
Article in vessel of one dimension (6)  
As a moving picture goes, without hesitation (3, 3, 4)  
Unlock the door to give hospitality to all comers (4, 5)  
Pole drank to become dotty (8)  
Engraving from lots of trees felled (7)  
Being inclined to make accountant telephone (6)  
Fuel for each cigarette (8)  
Outstanding duck flight (5)  
Fit belonging to me (4, 5)  
Solution to Puzzle No. 4596

### Radio Wavelengths

- 1 105.3kHz/255m  
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**ALFRED THE PRESIDING**  
**BARMAN AT LONDON'S**  
**CALEDONIAN CLUB**

Is usually surrounded by ex-patriate Scotsmen who have formed their own ideas on their favourite Scotch whisky.

But he will remember one occasion when a visiting Texan asked him for a glass of the best whisky in the house. Alfred poured his best and moved along his bottles like an alchemist making the Philosopher's Stone.

Finally he stopped, extracted a bottle full of a deep amber-gold elixir and poured a generous measure for the fortunate American.

"There it is," he said. "A 15-year-old Macallan malt. I don't yell 'find better'."

"Well, thank you very much," said the American. "And I'll have an American Dry Gin and Tonic to go with it."

"To my taste, Alfred," blurted the Texan groggily. He reached for the English whisky. But when he had finished, he took the glass from the astonished waiter's hand, poured him an ordinary blend and dined in the offhand after-dinner conversation.

"There you are," he said. "I may as well have one. I'll be happy to defend historic moments."

**THE MACALLAN THE MATT.**

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## THE ARTS

## Record Review

## Wagner and Berg

by DAVID MURRAY



"Much Ado About Nothing" returns to the Open Air Theatre in Regent's Park with a new director, Ian Talbot, but substantially unchanged from last year's production. A first world war setting, with fine attention to detail, proves neutral enough for a spirited if unbalanced rendering. Kate O'Mara's somewhat soulless Beatrice is less than a match for Gary Raymond's solid but finely tuned Benedick. Men outshine women throughout. Even Claudio, a difficult part, has a sensitive interpreter in Christopher Baines. The one exception is Bill Butler's Don John whose painted scar is a poor substitute for the force of evil, without which the whole cast, including Dogberry's crew, must suffer. ROSALIND CARNE. (Picture are Janet Spencer-Turner (Here), Muriel Barker (Ursula) and Kate O'Mara (Beatrice).)

## Wigmore Hall

## Elizabeth Harwood

by MAX LOPPERT

In the uniquely sympathetic ambience of the Wigmore Hall, Miss Harwood's soprano seemed a somewhat fuller, surer instrument than it has in my recent experience of it. Her recital on Tuesday awoke more than one memory of the golden period when her was this country's most enchanting soprano voice. The top of the voice still retains something of its wonted glow, and in the items of a carefully chosen programme, in which it could be most freely released—Strauss's "Schöne Mädchen"—"Delius's setting of "It was a lover and his lass," Musetta's song as an encore—a charmed note briefly settled on the music.

Most of the songs had also, it is true, phrases—especially those phrases calling for weight and spin in the middle range—where the tone thinned out or trailed away, where support was unreliable and pitch passingly inexact. The intimations of vocal "management" that now inform so much of Miss Harwood's singing also conferred a slight but persistent suggestion of artifice upon her performance, of style having to do duty for content. "As when the dove" (Missa Harwood's way of reminding us of her radiant Handeliana Balatona), at the start of the evening, was hooped, bowed, and ringleted, not warm, clear, and sensuous.

In a Mozart group, "Vo che sapete" had a similar effect; but then, with Donna Elvira's "Mi tradi" (another memento of Miss Harwood's operatic career), the attack took on a refreshing directness, even a new freedom.

The Poet's Echo, the bleakly beautiful Pushkin song cycle that Britten wrote for Galina Vishnevskaya, formed the most substantial section of the programme. Its centrepoint is "The Nightingale and the Rose" in it, Shostakovich, Chalkovsky, and even, faintly, Glazunov seem to join hands with Britten in one of the most striking of all his later lyrical inventions, a secretive, quickly evocative romance described by each one of its vocal curves. Miss Harwood sang the Pears English translations—and disclosed in them a surprising quantity of dark dramatic intensity, given the sometimes fragile character of her vocalisation. The pianist, Geoffrey Parsons, made rather too little of the repeated notes that prick through the final song, "Lines written during a sleepless night"; in general, this seemed to be one of Mr Parsons' merely well-groomed recital contributions, rather than one of those occasions when his playing catches fire.

Wagner: Parafal, Peter Hofmann, Dunja Vejzovic, Kurt Moll, José van Dam, Siegmund Nimsgern, Victor von Haem, Karajan/Berlin Philharmonic and Chorus of the Deutsche Oper Berlin. Deutsche Grammophon 2741 002 (five records).

Alban Berg: Wozzeck, Eberhard Waechter, Anja Silja, Heinz Zednik, Alexander Malta, Hermann Winkler, Horst Laubenthal, Alfred Sramek, Franz Waechter, Gertrude Jahn, Walter Wendig, Christoph von Dohnányi/Vienna Philharmonic and Chorus of the Vienna State Opera. Decca D231 D2 (two records).

Both operas have been recorded by the digital process. The considerable difference between the results is proof that technology has not supplanted practical imagination and sensitive ears. Karajan and his engineers have produced a Parsifal with vistas of breathtaking depth, miraculously detailed and subtly distanced. The Decca Wozzeck is generally round and vivid—but Berg's much more intricate demands get no new solutions. No major opera makes such play with varied soundscapes (on- and off-stage bands, radical shifts of perspective between bleak wastes, middle-distance conviviality and microscopic intimacy), but for the most part they are simply not realised here. We remain studio-bound, hearing a creditable concert performance.

The Karajan phenomenon often inspires critical mistrust: it must be said at once that his Parsifal is anything but a one-man super-spectacle. It fields a superb cast of singers, with whom Karajan is if anything too generous. José van Dam, his Amfortas, is a baritone of seemingly unlimited power, which he is allowed to display—always with sharp intelligence—over broad-stretched tempi in his anguished monologues: the vulnerability of the character has to be taken on trust, and indeed the desperate outbursts become something like measured oratorio arias. Comparably treated, Kurt Moll's magnificent Gurnemanz hardly seems a servant of the action, but rather a God-like narrator. No doubt Gurnemanz is a sort of Evangelist figure, but those of us who hold that Parsifal is first and last an opera do not want the parallel so unambiguously drawn.

Direct dramatic involvement is kept up by the Parsifal and Kundry Peter Hofmann and Dunja Vejzovic. Hofmann has done nothing better: not only has he recovered fully from the vocal difficulties that marred his recorded *Fidelio* with Soliti, but this recording permits his mezzo voice singing to tell expressively, full of committed detail that scarcely carried across the footlights at Covent Garden last year. Perhaps his youthful earnestness still doesn't answer fully to the mature Parsifal of Act 3; while the performance goes on, one doesn't notice. And Miss Vejzovic (about whom I know

nothing) is an exciting discovery, ready to fling herself passionately into the darker stretches of her role but able also to adorn the grand lyrical passages with sheerly beautiful tone (again, in Act 3 we are encouraged to admire her timbre at too-indulgent leisure). The sound of Siegmund Nimsgern's magician Klingsor is anything but emasculate: granted the healthy defect, his is another sterling performance. As often before, the Berlin Philharmonic offers marvels of finesse, unanimous delicacy and smooth power at Karajan's bidding. The chorus is of a somewhat lesser calibre (a tendency to drop in pitch can be detected), but the solo knights, squires and flower maidens are a distinguished young crew, and the aural interplay of solos and ensembles in Klingsor's garden is entrancing. Both the apparitions of the Grail are hypnotically static for the ear: the new precision of the sound reproduction makes possible a quite hallucinatory range of distance and focus.

And are there no plain Karajan excesses? Well, someone has certainly allowed the monstrous temple bells to swamp the final interlude of Act 3: one hears one of Wagner's strongest orchestral struggles to surmount the sonorous waves. Twice at least, a slightly shocking string portamento is added to the score, and there is a Karajan penchant for making everything so interestingly aggressive that the essential peaks must compete for attention against the richly coloured foothills. They have been great performances which thrust home more decisively making a willing sacrifice of luminous expansion to dramatic urgency (here, even fierce brass interjections have a ripe aural patina). But Karajan knows the score immensely well: the performance retains conviction where it is most sumptuously drawn out, altogether, this Parsifal is a stunning production.

It is hard to guess whether the relative fitness of Dohnányi's Wozzeck is the effect of unimaginative recording—though many opportunities are plainly just overlooked—or of the prevailing impression of the actual performance. It is a performance which would make a substantial impact in the opera house, and for a variety of particular virtues it is worth preserving. Some listeners may find it more persuasive than the existing Wozzeck recordings, and there is a great deal of instrumental detail—some of it important—that I have not heard elsewhere so clearly before. Much also is lost, however: sometimes through doubtful balance (which in any case never captures the acoustic proportions of a staged performance), sometimes through sadly approximate orchestral ensemble (to the point where one suspects under-rehearsal). The Vienna strings are clear plus, the Vienna trombones a decided minus.

Eberhard Waechter and Anja Silja are justly sympathetic as Wozzeck and his Marie, but they are astonishingly cavalier with Berg's notes. Line after line is rhythmically exact, but bears only faint resemblance to the prescribed melodic shape (or pitch-pattern, if you prefer). It is a besetting sin of Dohnányi's cast: the least offending singer is Sramek as the First Apprentice, singing with much poise but rudimentary theatrical sense. Contrariwise Zednik's Captain, almost as inaccurate as the principals so often are, cuts an eccentrically bright figure to excellent effect. By and large, the most gratefully romantic passages receive the most scrupulous treatment, with scruples audibly failing where the music is more aggressively dissonant. That is lazy; from a modern recording under an admired conductor—Dohnányi's incomplete Lulu is justly esteemed—one expected more.

## Rozhdestvensky's BBC contract extended

Russian conductor Gennadi Rozhdestvensky's connection with the BBC Symphony Orchestra is being extended for another year. His contract as the orchestra's chief conductor was due to expire in September. But the Soviet Ministry of Culture has agreed to a 12-month extension.

Rozhdestvensky will conduct 20 concerts between October 1981 and September next year, including several Proms—he opens this year's Promenade season on July 17.

Next spring he will join the orchestra's chief conductor elect, John Pritchard, on a tour of Australia and Hong Kong.

Melvyn Bragg to chair TV symposium at Ilkley Festival

In the Symposium on Writing for Television which is being organised by Yorkshire Television for the Ilkley Literature Festival next month. Two games have been added to the members of the panel: Melvyn Bragg, who will chair the symposium, and Colin Welland, who will be joining the already announced Brian Glover and Alan Plater.

and could not. Well, says he undiminished. Rep together and v's are safe



## A Victorian romance

The Victoria and Albert Museum has just acquired a six fold screen by the Victorian artist Sir Lawrence Alma Tadema, famous for his classical scenes. The screen, part of the last panel of which is shown here, has a romantic history. It depicts Alma Tadema's love for Laura Epps, who is depicted third from left with the bearded Alma Tadema admiring her. Alma Tadema fell in love with Laura Epps at a dance given by Ford Maddox Brown in 1869 and to pursue his suit offered to teach her to paint. He created the

screen, which shows members of the Epps family, while living with them and giving Laura lessons. Eventually she became an eminent painter of flowers and it is believed that the flowers on the right are her first work. On another panel Laura's brother, in-law Rowland Hill is depicted peering around a door. Originally he was painted in the foreground but he was involved in a Stock Exchange scandal and had to flee the country; hence his demotion. A.T.

## Boardroom view of the arts

by ANTONY THORNCROFT

Cob Stenham sits on the board of Underiver, he also spends a great deal of his time sorting out arts organisations. In the U.S. one recognised and successful way in which business helps the arts is by loaning their skilled executives. A marketing expert advises a ballet group on promoting its activities; an accountant sorts out the financial problems of a community arts project. In the UK business is more passive—it increasingly gives sponsorship money but is reluctant to assist with knowledge. Cob Stenham is an exception.

He is coping with one success and one failure. Four years ago he became chairman of the Institute of Contemporary Arts, that champion of the avant-garde inconspicuously housed in The Mall. He quickly changed the entire staff, bar the doorman; almost doubled ICA box office revenue, to 6 per cent of income; succeeded in raising Arts Council aid fourfold; brought in industrial sponsors, and persuaded two new organisations, the Greater London Council and the British Film Institute, to support the ICA financially. The look of the place had been transformed, and its reputation enhanced, without any slackening in its commitment to the adventurous in contemporary arts.

On the other hand Stenham, with five other council members, has just resigned as chairman of the Royal College of Art. His attempts to shift the country's most established post-graduate art school towards closer links with industry, with the aim of improving the quality of British industrial design, failed, in his view, with the appointment of new rector, Lionel March. At the ICA Stenham's first move was to bring in a tough new administrator in Bill McAlister; a similar ambition was frustrated at the RCA; hence the resignations. As Stenham says: "We had responsibility but no power."

It is pertinent that the council members to leave with him were the businessmen, including Terence Conran and Michael Grade. And while the group may have lost the battle for their choice of administrator as rector they have allies in defeat in the Department of Education and Science which has criticised the RCA in two successive visits for not integrating its departments so that those with an industrial bias are brought into greater contact with the fine artists and for not improving its links with industry. To spur on such developments the DES has cut the College's grant.

The impasse at the RCA does highlight one of the problems of businessmen helping out the arts. The businessmen think they know how to run things; they get frustrated when their advice which is acted on promptly in their professional life is ignored by what they consider to be out of touch academics. And an institution like the RCA, the Oxbridge of fine art, is even more likely to

resent opinions from outsiders. Stenham views the RCA more in sorrow than in anger. He believes it has great potential but only if it broadens out, perhaps devoting a third of its activity to fine art; a third to crafts; and a third to industrial work. At the moment, like most colleges of art, a majority of the students come out with a bias towards fine art. Little knowledge of the needs of industry, and poor job prospects. Only in the fashion department at the RCA is there a tradition of moving on to a business career.

Stenham's advice was that the RCA should concentrate on its strengths, dropping some departments to build up an international reputation, based on research, in others with obvious practical applications. In this way it might attract money from industry and safeguard its financial future. The RCA has coasted on a reputation and is finding the suggestions of outsiders hard to take. Stenham who admits—"I like sorting out things that are in trouble and enabling things to take off"—has made his gesture at the RCA. Perhaps his resignation, and those of the commercial men, together with the warnings shots from the DES, will enable the new rector the more easily to force changes on this respected British institution.

Stenham has not lost his relish for the arts. He is perhaps more typical of a British tradition, the interested amateur as patron and activist, rather than the way American business supports the arts. This is often done for social reasons, bringing some sparkle into deprived neighbourhoods. Exxon, for example, with other companies, has set up a theatre in Harlem which is the home of various arts groups, such as the New York Gilbert and Sullivan company.

The Arts and Business Council in New York adds members in two—each new corporate member joining along with an arts organisation. More than 70 companies now have a local arts group that it supports, mainly through cash and contacts but also with advice. There are over 250 business specialists in finance, corporate relations and marketing, in particular, who spend time helping their adopted arts groups. Their enthusiasm rubs off on their fellow executives, linking the arts and mammon through many levels.

So far, in the UK, companies have trod the establishment path through the Association for Business Sponsorship of the Arts which makes contacts at the sponsorship level. Perhaps the committee set up by Mr Norman St John-Stevens last year to suggest ways of encouraging industrial aid, and which has been rather silent to date, might pursue the idea of bringing in businessmen rather than companies just handing over cash. For, in the long run, arts organisations can only survive if they are well managed: a little support at the organisational level is worth a hundred last minute appeals for cash—or else we close.

## Festival Hall/Radio 3

## Ozawa, Pogorelich

This exhilarating concert, in the Philharmonia's du Maurier series, was conducted by Seiji Ozawa. Its centrepiece, Prokofiev's third piano concerto, was originally to have been played by Martha Argerich; but she was indisposed, and her place was taken by Ivo Pogorelich (the 21-year-old Warsaw Competition prize-winner from Yugoslavia whose remarkable London debut I reviewed here a fortnight ago). There was a nice dramatic irony in the substitution—for it was Argerich herself who led the storm of protest in Warsaw against Pogorelich's exclusion from the competition's final round by resigning from the jury.

And it was, as Argerich's would surely also have been, a sensational performance: as unpredictable as it was commanding, sparkling with invention and energy, fraught with danger, but every hurdle triumphantly overcome. The first movement's hair-raising tempo threatened all kinds of disaster: but in every measure, as accelerating followed accelerating, soloist and orchestra held unswervingly together. There was a wealth of delicate, pungent exchange; from Pogorelich much fine and aristocratic phrasing; and from the Philharmonia strings especially much quick, precise attack. As accompanist, Ozawa was a joy to watch, following attentively but never lagging, quick as a flash to spot, and correct, the minutest potential divergence (as often before the event), his left hand virtuoso counterpart of cueing and cross-cueing, unerringly on target.

Ozawa framed his programme with a showy and brilliantly effective account of the *Romeo and Juliet* overture, gripped by an electrifying sequence of tempo gear-changes—the metaphor is intentional, for the basic pulse was inexorable throughout, only shifting as it were from mesh to mesh—and ended with the sixth symphony. Both were notable, against Pogorelich's very forward brass—invigorating to hear such meticulous attention for once to dynamic detail and phrasing (and even to such mundane matters as note-values) in a section too many conductors, especially in Chalkovsky, leave to its own devices. Only once or twice the brass gained the upper hand unfairly, swamping the strings in their blazé; but that was small price to pay for the delight of hearing, from every Philharmonia section, such splendid unanimity and finish. All paths led, as they should, to the adagio finale (a momentum halted only by the usual dumb outburst of applause after the third movement): in Ozawa's hands wonderfully, massively lamenting, cut with huge shafts of darkness.

DOMINIC GILL

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Prod.	Output	Eng. order	Retail vol.	Retail value	Unemp.	Vacs.
1980							
1st qtr.	110.0	100.1	100	110.2	158.6	1,379	193
2nd qtr.	106.6	96.8	98	109.2	164.3	1,498	159
3rd qtr.	102.9	93.2	84	108.9	170.3	1,699	120
4th qtr.	100.4	89.2	78	109.0	205.2	2,020	98
Oct.	100.5	90.2	78	109.7	179.1	1,935	125
Nov.	100.7	89.4	83	108.2	192.8	2,030	96
Dec.	99.7	87.3	79	108.4	236.0	2,137	99
1981							
1st qtr.	98.7	87.3	88	112.7	174.4	2,304	100
Jan.	98.3	87.2	88	114.0	177.6	2,228	104
Feb.	98.1	87.9	91	112.9	170.1	2,304	98
March	98.7	88.9		111.5	175.4	2,582	97
April				111.4	181.6	2,482	97
May				111.0		2,515	92

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invest goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Housing starts
1980							
1st qtr.	104.5	101.0	123.5	98.9	56.4	92.2	13.3
2nd qtr.	98.1	96.2	123.2	93.1	53.9	85.6	15.2
3rd qtr.	97.0	95.0	117.1	91.2	78.1	82.5	12.5
4th qtr.	93.7	90.1	116.9	85.3	70.3	77.0	10.1
Oct.	95.0	92.0	116.0	87.0	67.0	77.0	11.9
Nov.	94.0	90.0	118.0	85.0	74.0	79.0	11.2
Dec.	93.0	88.0	117.0	83.0	70.0	76.0	7.1
1981							
1st qtr.	93.2	84.4	117.2	80.8	75.4	77.4	10.6
Jan.	94.0	84.0	118.0	81.0	78.0	78.0	11.0
Feb.	93.0	83.0	118.0	80.0	78.0	77.0	10.7
March							10.7
April							12.7

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance, current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1980						
1st qtr.	123.0	126.9	-388	+54	-95	101.0
2nd qtr.	128.2	132.2	-320	+88	-11	103.4
3rd qtr.	125.1	118.7	+616	+870	-137	105.5
4th qtr.	126.5	111.8	+1,289	+1,885	+222	105.6
Sept.	121.9	114.8	+344	+429	+39	105.3
Oct.	124.5	106.3	+506	+711	+133	105.3
Nov.	129.4	114.6	+410	+615	+84	105.3
Dec.	125.7	114.5	+353	+559	+35	105.1
1981						
1st qtr.	123.9	101.3	+742	+1,042	+210	106.4
Jan.	121.7	114.3	+314	+614	+231	105.1
Feb.						106.4
March						105.1
April						105.1
May						105.1

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, net credit; all seasonally adjusted. Minimum lending rate (end period).

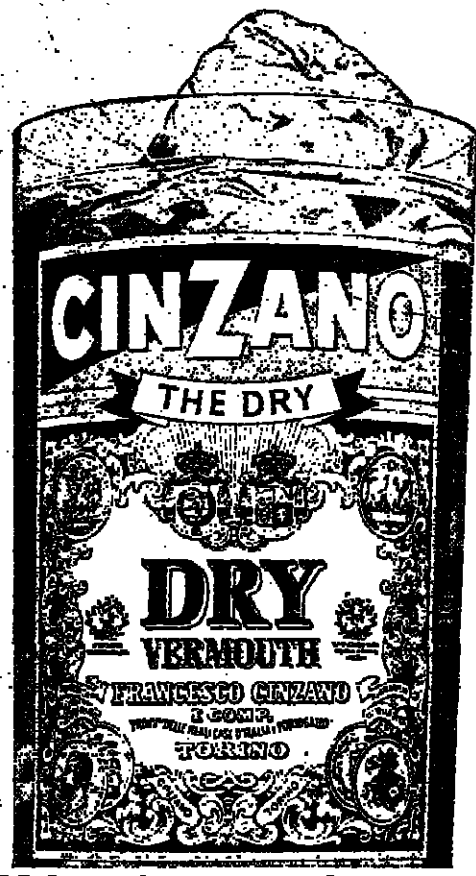
	M1	M3	Bank advances	DCE	BS inflow	HP	MIR
1980							
1st qtr.	-4.0	7.2	21.9	+1,725	634	2,049	17
2nd qtr.	-1.5	10.7	23.3	+3,472	697	1,964	17
3rd qtr.	11.8	36.1	45.2	+6,325	1,090	1,933	16
4th qtr.	8.8	20.0	11.2	+3,207	1,253	1,793	14
Oct.	4.3	21.4	19.3	+1,338	520	1,629	16
Nov.	6.7	18.6	7.7	+964	285	1,559	14
Dec.	15.6	20.0	7.0	+905	448	1,605	14
1981							
1st qtr.	7.0	9.5	12.4	+1,596	1,061	1,834	12
Jan.	5.9	11.9	10.1	+420	445	1,620	14
Feb.	12.7	8.6	12.9	+201	366	1,638	14
March	16.4	8.1	14.3	+975	269	1,636	12
April	25.5	13.9	3.9	+1,864	296	1,637	12
May					436		12

INFLATION—Indices of earnings (Jan 1976=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earnings	Basic mfgs.	Wholesale mfgs.	RPT	Foodst	FT commodity	Strg.
1980							
1st qtr.	167.7	197.2	191.4	246.8	247.5	284.47	93.0
2nd qtr.	178.9	201.3	199.0	263.3	255.9	267.45	94.5
3rd qtr.	188.4	201.9	203.6	268.9	259.3	275.13	96.7
4th qtr.	193.3	203.2	206.1	273.9	260.7	269.25	100.2
Oct.	189.9	201.4	205.3	271.9	259.3	274.65	99.2
Nov.	192.2	203.4	206.2	274.1	260.0	270.56	101.1
Dec.	197.3	205.1	206.7	275.6	262.7	262.53	100.2
1981							
1st qtr.	195.3	213.8	212.2	280.4	268.7	287.79	101.3
Jan.	193.3	209.7	209.9	277.3	266.7	281.58	102.9
Feb.	194.8	214.0	212.0	279.8	268.9	281.58	102.5
March	197.8	217.5	214.7	284.0	270.6	281.56	99.7
April	199.5	221.2	217.3	292.2	274.2	258.61	99.2
May		226.0	219.0			255.14	98.5

\* Not seasonally adjusted

# Have a dry run before Ascot.





## FINANCIAL TIMES

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## Iran's third revolution

IRANIAN President Abolhasan Bani-Sadr is unlikely to be able to cling to office for long. Even if Ayatollah Khomeini intervenes to save him from the consequences of the impeachment proceedings soon starting in parliament the President will be reduced to a purely ceremonial role. This has always been the aim of his fundamentalist enemies. With control of the Cabinet, parliament and most of the revolutionary government institutions, the clergy leading the Islamic Republican Party are now close to turning Iran into a one party state. Whether they can eliminate opposition to their rule rather than merely drive it underground remains an open question.

Mr Bani-Sadr's problem since he was elected early last year has been his inability to turn his general, if diffuse, popularity into an organised movement. Though he is billed as a moderate in the western press, his policies have always been vague and imprecise. His early efforts to secure the release of the American hostages soon after he was elected go nowhere and did him political damage in Tehran. He failed to get the prime minister he wanted.

## Crucial error

As commander-in-chief of the armed forces the President's power was increased by the outbreak of the war with Iraq. Much of his time was spent at the battlefield. Unfortunately for Mr Bani-Sadr the inability of the Iranian army to launch a successful counter-offensive diminished his military prestige. His attempt earlier this year to agree a truce with Iraq came to nothing and compounded the damage.

His crucial error, however, was to fall out with the Ayatollah Khomeini. The leader of the revolution, enjoying quasi-divine status in Iran, has always supported the fundamentalist clergy but he has also restrained them in their attacks on the President. The fundamentalists, for their part, need to secure all the levers of political power before Ayatollah Khomeini dies. The fall of Mr Bani-Sadr will leave the opposition to their rule without any real focus.

As the clergy closed in for the kill over the last month the

President made a number of tactical errors. Following the dismissal of a close political ally as governor of the Central Bank and the closure of his newspaper Mr Bani-Sadr has threatened "resistance" without ever specifying the form such opposition should take. Such vagueness is in keeping with his character but it is hardly surprising that his speeches have been portrayed by his enemies as an attempt to launch a coup d'état. Inevitably he was dismissed as commander-in-chief.

## Demonstrations

So far the repercussions in the streets of Tehran to the fall of the President have been limited. Demonstrations in support of his cause have been small and easily broken up. The army, already heavily purged, is unlikely to do anything in support of their former leader. Opposition to the rule of the clergy, which will probably not attain any success until Ayatollah Khomeini dies, is likely to move underground.

In the immediate future the fall of Mr Bani-Sadr may increase the chances of a peace agreement with Iraq. While power was divided the fundamentalist clergy of the Islamic Republican Party needed to show they were more militant than the President.

They pursued a similar strategy over the American hostages last year. Initially this issue was used to destroy moderate politicians. But once the clergy had obtained control of the Cabinet and had a Prime Minister of their choice, they rapidly reduced their demands.

In the wake of the Israeli raid on Baghdad the Iraqis are more eager than ever to talk peace and will be receptive to any conciliatory signs from Tehran.

## Repression

The fundamentalist clergy have spoken of the overthrow of President Bani-Sadr as Iran's third revolution, the others being the overthrow of the Shah and the taking of the American hostages. In relying on ever increasing repression to secure their power they should be careful not to lay the seeds of a fourth revolution against themselves.

## Discordant note from Delhi

BURYING the hatchet can be harder than digging it up. Both the West and China have an interest in the rapprochement that looks possible between India and Pakistan. Mr Huang Hua, the Chinese foreign minister, is expected in Delhi on June 26 to further the process, as well as trying to improve China's own relations with the Indians. He, like the West, would like a stronger barrier between Soviet forces, at present mired down in Afghanistan, and the Arabian Sea.

## Intention

After a promising start at the recent meeting between the Indian and Pakistani foreign ministers, discordant noises are now coming from Delhi. The Indian Government has taken exception to the intention of the U.S. administration—which still requires approval from Congress—to supply Pakistan with \$300 million of arms, including 15 F-16 fighters.

An arms build up is potentially dangerous always, but the Indian case is not entirely convincing. The two foreign ministers did agree that both countries were entitled to arm for self-defence. But precisely where does one draw the line between offensive and defensive weapons? The F-16 can be used for attack—as shown by the Israeli strike against the reactors in Baghdad. But it can also be used as an interceptor, in other words for defence.

The Indian Government is not unreasonably wanting a rapprochement with Pakistan. Some military advisers have taken a distinctly hawkish line towards their unloved neighbour. Mistrust sown by three armed conflicts lives on. It is aggravated by fears of each other's nuclear potential. India has already exploded a device, which it says is for peaceful purposes only. Pakistan is working on nuclear technology, and also protests that the intention is not bellicose. Against that background it is easy to understand why the realisation is slow to gain ground that better relations could be mutually beneficial, especially in the light of the invasion of Afghanistan.

Unhappily the task is arduous. Mutual suspicions verging on the psychotic will take years to overcome. But at least a start has been made.

to Pakistan. Pakistan faces the possibility of Soviet air strikes against guerrillas operating from its territory. Better relations with Delhi would permit Islamabad to shift military forces from its Indian border to the threatened region.

There is little doubt that many diplomats in Delhi share with their counterparts in Islamabad the feeling that the Soviet Union has moved too close for comfort. They have begun to accept the argument that a threat to Pakistan is a threat to the whole sub-continent.

Diplomats in Delhi are also conscious that India's carefully fostered standing in the non-aligned movement has been seriously undermined by its reluctance to criticise Moscow openly. Rapprochement with Pakistan would be a clear signal of disapproval directed at the Kremlin and would silence many of India's critics in the non-aligned countries.

There would also be important practical gains: India and Pakistan are natural trading partners. Persistent hostility over 30 years has retarded the growth of what could be a mutually valuable trading relationship.

## Climate

It is impossible to ignore the Chinese hand in the game. Peking seems keen to mend fences with India and has openly advised Pakistan to do the same. It probably feels that the Soviet invasion of Afghanistan offers a good opportunity to woo India from Moscow. It has a deep fear of encirclement along its southern borders by countries sympathetic to the Soviet Union and it has been worried by the increasing economic and military links between Moscow and Delhi.

The West should encourage an improvement of relations between the traditional enemies on the Indian sub-continent, especially if Delhi distances itself from Moscow. There may be little that can be done to get the Russians out of Afghanistan, but a better climate between Islamabad and Delhi must make further Soviet encroachments less likely.

STRINGENT times have arrived at British Petroleum with notable suddenness. Less than a year ago the giant oil group was splashing out more than £400m on a diversification move, the acquisition of the mining group Selection Trust. Now the emphasis is on cut-backs, especially in BP's vulnerable downstream oil refining and marketing operations in Europe.

When BP bought Selection Trust it did not even appear to care very much whether it paid in shares or in cash. But the fact that most Selection Trust shareholders took the cash, for a total outlay of £263m, is something that the oil giant may now be regretting.

For BP is now plagued by rumours of an imminent major fundraising exercise designed to offset the threat of a marked deterioration in its balance sheet over the next year or two. Not only has the recession exposed BP's known downstream weaknesses, but major imbalances have developed in the group's structure.

In the UK it has been seriously hit by tax problems arising from the "ring fence" erected around its highly profitable but highly taxed, North Sea oil production interests. At the international level, meanwhile, its immensely valuable 53 per cent stake in the U.S. company Standard Oil of Ohio is of little help in offsetting the cash drain on the rest of the group.

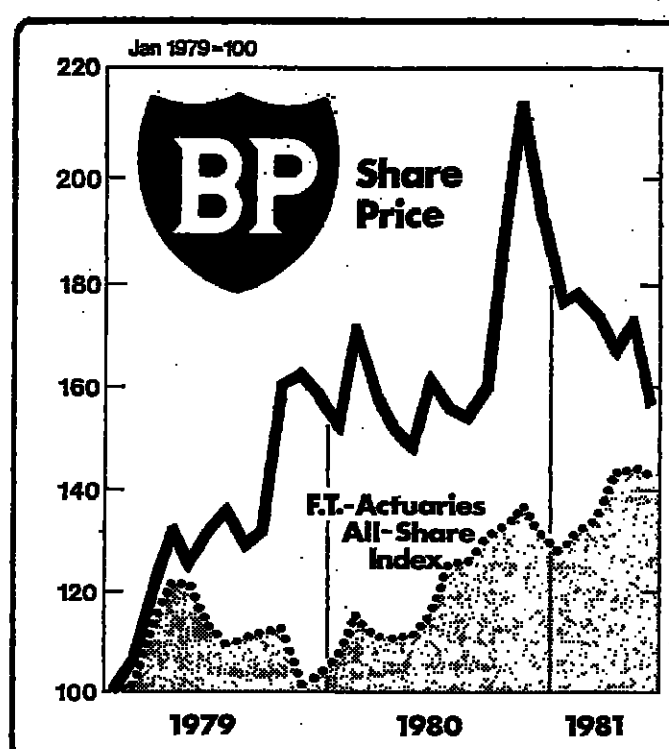
Sohio is generating huge cash flows from its Prudhoe Bay field in Alaska, but only comparatively small dividends are available to the parent company. Much of the \$2bn-plus in cash and marketable securities accumulated by Sohio has recently been spent on its own minerals diversification, including the \$1.7bn cash takeover of the U.S. copper producer Kennecott, and the \$0.7bn purchase of coal properties.

Traditionally BP has been very strong at the production or upstream end of the oil business. At one time this meant Iran and Nigeria, more recently the North Sea and Alaska. And although BP has for some years been criticised for the fact that the vast bulk of its profits have come out of two pipelines—one deep under the North Sea from the Forties Field, the other snaking over the mountains and frozen tundra of Alaska—it has been hard to argue with the sheer volume of profits at a time of rapidly rising crude oil prices.

Between 1977 and 1979 group net income jumped from £358m to £1.62bn, and eased only to £1.435bn in 1980. Against this background BP was rich enough to maintain, and even expand, downstream operations which were widely believed to be making serious losses.

The group has never, until this year, officially disclosed the breakdown of its profits between upstream and downstream activities, but it did announce an operating loss of £108m in 1980 for its chemicals division alone (with a further deficit of £32m in the first quarter of 1981).

Many other chemical groups have been making losses in the exceptionally difficult trading conditions of the past year or so, but BP's losses are worse



than most. It would appear that the group has not satisfactorily been able to absorb its past acquisitions, such as the chemical plants in Europe which it bought from Union Carbide and Monsanto several years ago.

This relative failure of past expansion moves outside oil casts a shadow over the prospects for Selection Trust, which was bought for around 80 per cent more than the previous stock market price. The argument was that it would enable BP to expand in minerals much faster than could have been achieved through BP's own modest existing minerals exploration arm. But BP's minerals operations showed a small loss for 1980, and with metal prices adversely affected by the world recession, this is very much of a longer term venture.

The pressures threatened to build up sharply during 1980, but the Iran-Iraq war postponed the worst of the problems by causing a sharp rise in the price of crude oil, generating stock profits—although this did little to improve BP's cash position.

Already during 1980 the group accounts showed that capital spending of £2.17bn was roughly £200m more than net cash flow, and although the gap was more than accounted for by the amount spent on Selection Trust, it was also true that the position of the parent company was much less healthy because Sohio's cash was not directly available.

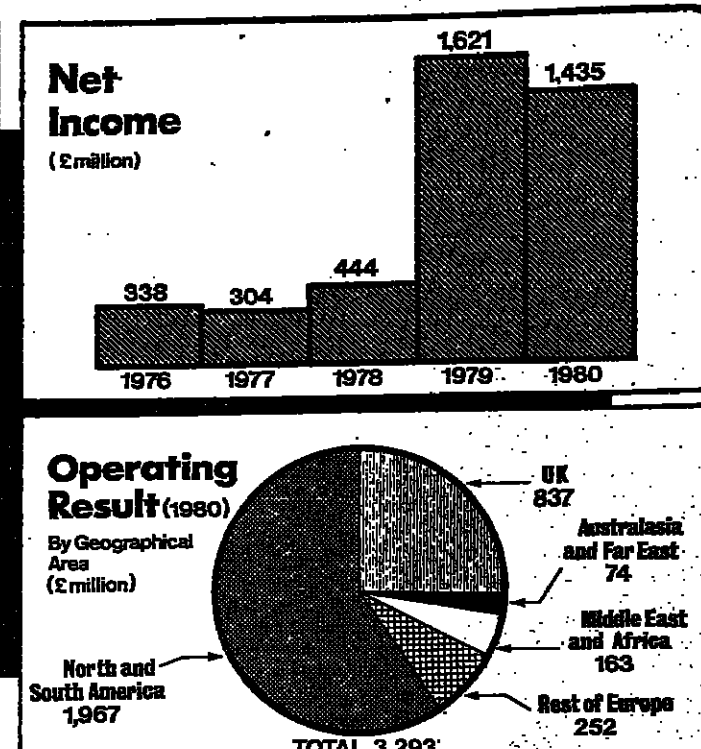
Meanwhile the tax take both in the North Sea and Alaska was building up rapidly, and in the case of the Forties Fields the problem has come to something of a head in the past few months. At the end of February BP handed over £854m as its half-yearly instalment of petroleum revenue tax, but the rising price of North Sea oil was starting to rebound on its downstream interests.

Between January 1 and Monday this week, the official price of Forties crude set by the British National Oil Corporation

was \$39.25 a barrel. This was the price at which BP has had to buy back 51 per cent of the oil—the subject of state participation arrangements—in order to sell it on commercial markets, or to use it within its own operations. In view of the tax rules, BP was also forced to sell its own oil to group affiliates at this top price.

The high price has generated extra profits on Forties production, which is, however, liable to taxes which can reach a marginal rate of 91 per cent. And the increasing glut of oil on the market has meant that in the early months of the year it has been suffering losses of something like \$4 a barrel on the bought back oil.

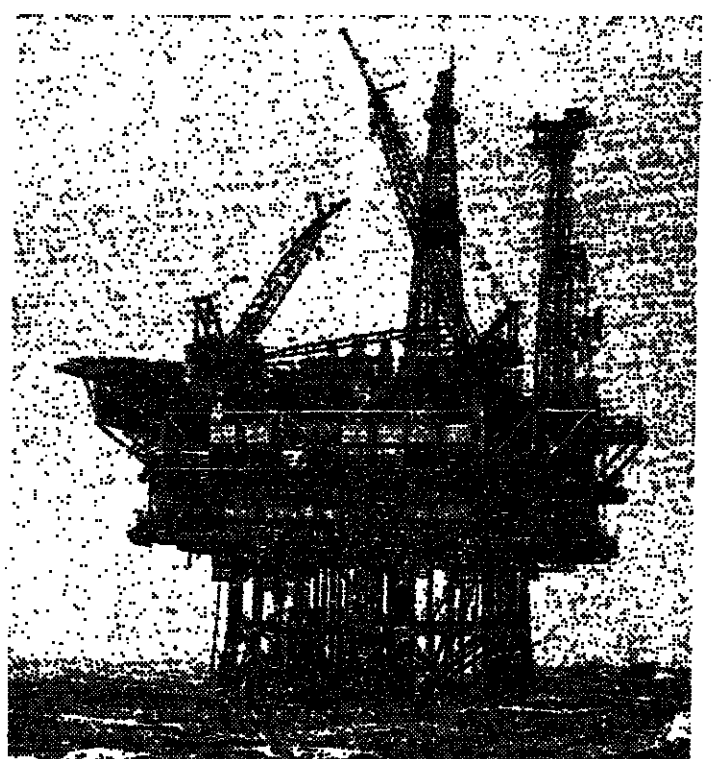
This has embroiled BP in a tax tangle, because it cannot seek to relieve these losses against the profits generated within the "ring fence" which



have been swollen because of the artificially high tax reference price.

BP has shown its anger at this situation by cutting output from the prolific Forties Field. For reasons of field management it wanted anyway to ease production from the 500,000 barrels a day of the first quarter to 485,000 b/d in fact the second quarter level has been set at only 430,000 b/d which will have a significant impact on the Treasury's North Sea revenues.

This week, under intense pressure from BP and other oil companies operating in the North Sea, BNOC has agreed to drop the reference price to \$35. However, BP argues that the market price for Forties crude has softened still further to around \$32, so the underlying problem has not been fully solved.



The Forties Field—the North Sea jewel in BP's crown. Highly profitable, but highly taxed

This North Sea exposure explains why BP last week led the way in an attempt to force up UK petrol prices, by between 6p and 10p a gallon. But although many companies have followed suit, there is still no guarantee that the price rises will stick, given the degree of overcapacity which persists.

BP's first quarter net income fell from £505m to £395m, but the figure was buoyed up by exceptional stock profits arising from the crude oil price rises at the turn of the year, since when conditions have changed for the worse. Most City analysts are projecting a sharper fall in the group's net income for the full year.

For instance, one of BP's own brokers Hoare Govett are suggesting a 40 per cent drop to net income of around £285m for 1981. This is far from being an official forecast, because company brokers are not privy to internal projections. Other analysts are warning of a much sharper fall still.

Even the Hoare Govett projection would mean halved net income in the remaining three quarters of the year. And because the net income of Sohio is expected to hold up, together with other North American income from Alaska and Canada, the implication is that profitability elsewhere will collapse.

In the face of a worsening climate in the oil sector, BP has been responding in a way unheard of during the years of plenty. In April the group began to talk of running down stocks of crude oil and products, a move that was unrelated to generate some \$400m during 1981.

At the same time, BP announced its intention to let go market shares in unprofitable areas. By the time of the first quarterly statement early this month, it reported that trade was being shed in areas where there was no prospect of making a positive contribution. "Urgent action is continuing to reduce the fixed cost burden and to increase the efficiency

of operations," claimed the board.

But it is plainly more difficult for an apparently rich and successful company like BP to impose closures and redundancies upon its employees than it is for groups like ICI which have at times been making losses and have cut their dividends.

For instance, BP has recently still been running TV commercials boasting of its achievements as one of Britain's few great corporate success stories. This would hardly set the climate in which to begin winding the clock.

Meanwhile BP introduced sweeping changes in its organisational structure designed to reflect the increased diversity of the group. But there would be no redundancies among its 113,000 worldwide staff, including 38,000 in the UK.

Now, however, the group is faced with the prospect of a permanent reduction in the output of many of its downstream operations. Some UK refineries have been operating at only 50 per cent of capacity, and already a number of chemical plants have been closed.

So it is in difficult circumstances that major changes are taking place among the top positions of BP's management. It was announced last month that Sir David Steel will retire at the age of 65 next November, to be replaced by Mr Peter Walters, aged 50.

The senior deputy chairman, Mr Christopher Laidlaw, has left to become chairman of the troubled computer group ICI, recently aided by £200m of Government loan guarantees.

Mr Walters will inherit a corporate strategy aimed at a long-term diversification of BP's activities out of oil and gas. Sir David Steel has announced the group's target of expanding into other areas, such as minerals and nutrition, so as to leave oil and gas representing no more than half of assets within 10 years.

The more urgent priorities, however, concern the group's weaknesses in its structure and downstream efficiency. It is against this background that the stock market has been buzzing for the past ten days or so with rumours of an imminent new issue.

Compared with a peak level of around 500p last year, the share price has been bumping along recently at 350p or so. Short-term prospects are distinctly unexciting, and the stock market would take a dim view of any issue aimed at paying for so far unprofitable acquisitions like Selection Trust.

Meantime, the UK tax environment is a reminder that politically safe crude may not always be entirely economically safe. BP has been energetically lobbying for a change in the tax structure, but the oil companies have had the ball thrown back in their court by the Government, which has suggested that they come up with an alternative which produces the same total revenue.

BP's problems will be in persuading the other oil majors to shoulder some of the disproportionate burden which it bears under the present structure.

## MEN AND MATTERS

## Euro-kippers smoked out

The European Parliament—no stranger to petty scandal—is now being rocked by the Great Bedroom Farce. As many as 100 of the 434 MEPs are allegedly claiming their full £50 a day expenses for hotel and food while in fact sleeping free of charge in the buildings whose offices provided for them this year by Strasbourg's mayor, Pierre Pflimlin.

Piet Dankert, a campaigning Dutch socialist member, has complained of the alleged fraud to the parliament's governing quorum, who have promised a report on the matter by September—the quorum wheels grind slow. It is said that the offending parliamentarians bring sleeping bags and coffee-makers with them on each trip to Strasbourg, thus transforming their spartan places of toil into cosy little bedrooms complete with lavatories and showers.

## Case history

Wine merchants, are by the very nature of their trade, well connected. But Dolamore, favoured by the young bloods of Oxbridge and a recent winner of a Royal Warrant, seems better connected than most.

At a tasting given by the company in Belgrave's Halkin Street yesterday, Dolamore's chairman, Simon Bradley dispensed further evidence of his firm's influence among the rich and powerful.

Shortly after Bradley took over the company in October 1979, time and motion men at Customs and Excise introduced rigorous new regulations limiting bonded status to warehouses holding a minimum of 125,000 cases of drink or 85,000 cases with an annual throughput of 300,000. As Dolamore's Paddington Green stock amounted to a mere 26,000 cases, the company's coveted bond was under threat.

Enter (over lunch) long-time customer Geoffrey Pattie, a Junior Defence Minister and a former fellow officer of Bradley's in the Green Jackets. Pattie at once offered to take the matter up with Treasury Junior Minister, Peter Rees. And when his appeal failed, he bravely approached the Prime Minister herself. After delibera-

tions, Mrs T arranged a deal allowing Dolamore to keep its bonded warehouse if the company fulfilled one-third of the Custom's criteria.

An example of the perennial power of the old boy network, or simply pragmatic aid for a small business? Pattie, unsurprisingly, favours the latter interpretation.

"The correct way to see it," he insisted, "is that the Government—in the shape of the PM—was big enough to intervene when it was seen what the effect of the regulations was going to have on a small business with export potential."

The Green Jackets, he later added, were known in the army as the Black Mafia.

## In the market

If you think that butterfly spreads are sold at Fortnum and Mason alongside the chocolate-covered bees, or that short hedges are pleasant things to have in the garden, then Michael Jenkins is the man to put you right.

Eighteen months after resigning as a joint managing director of the European Options Exchange, which he helped to set up, Jenkins has been appointed chief executive of the London International Financial Futures Exchange, which hopes to open its doors in spring.

Quite where those doors will be is uncertain. Finding a home for the market is the most important outstanding decision for its organisers. Three sites are now short-listed, with the prospect of sharing Billingsgate an unlikely one. For the time being, Jenkins will set up shop in the Cannon Street offices of Moneybroker, Mercantile House, whose chairman, John Barkshire, also chairs the Life steering committee.

The spreads and hedges are all part of the exotic jargon used to describe the highly technical manoeuvres which make for success in futures trading.

Around 150 brave souls have already applied for seats on the exchange, at £20,000 a time, with applications for the first tranche of memberships due to close at the end of this month.

The exchange reckons on filling the 200 membership places now on offer. A similar success with the planned second tranche of memberships to be offered later at £30,000 apiece would put a total of £10m into the Life coffers—an initial budget which compares comfortably with the £3m on which Amsterdam's European Options Exchange was opened.

Jenkins, whose background also includes five years with IBM and a spell as managing director of the Information Systems and settlements department of the London Stock Exchange, spent two years in Amsterdam. Originally charged with setting up the market's clearing mechanisms, he stayed on to help manage EOE for two years.

## Sting in the tale

Seated between president Sir Ray Pennock and director-general Sir Terence "Bareknuckles" Beckett at Tuesday night's CBI dinner, the Prime Minister was in waspish form. Early in his speech, Pennock recounted how, when Mrs Thatcher was interviewed for a job at his old firm ICI, the interviewer scribbled down an assessment which the aspirant young chemist managed to glimpse. "This young woman has a strong personality," read the note, "I doubt whether she will fit here."

Yes, said Mrs Thatcher, the story was true, and she herself had told it to the ICI Board. But, she teased Pennock, had things gone differently, she herself might have been sitting in his seat as the first woman president of CBI.

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# Public spending: a confusion of issues

IT IS too often assumed that everybody who is in favour of the Government's medium term anti-inflationary strategy must be in favour of fresh public spending cuts and vice versa. Arguments about Mrs Thatcher's success or lack of it, very often get at cross purposes because one person is talking about the anti-inflationary policy and the other about the failure to cut public spending. Speculation about yesterday's economic Cabinet meeting has been bedevilled by a confusion of the two issues.

An anti-inflationary financial strategy involves control over the total level of spending in the economy. The key to achieving it is control over the money supply and the public sector borrowing requirement (PSBR). But a given PSBR target can be struck at very different levels of expenditure with low public spending and low taxes, high spending and high taxes or medium levels of both.

The issue has been confused because most—although by no means all—supporters of an anti-inflationary financial strategy favour public spending cuts as well. On the other hand politicians and economists who are sympathetic to high public spending tend to be opposed to tight monetary and fiscal policies.

But the connection is not a necessary one. It is quite possible to be a socialist or social democrat monetarist with quite different attitudes to public spending to those of Mrs Thatcher and President Reagan. One of the pioneers in the U.S. of the constant money supply growth rule was the late Senator Paul Douglas, usually classified as a left-wing Democrat.

Equally it is possible to favour government spending cuts while being totally opposed to the anti-inflationary financial strategy. Many business leaders

Public spending is neither the root of all the economic troubles of the U.S. or Britain or Germany. Nor is it obviously desirable for its own sake, as even a Labour "revisionist" like Tony Crosland used to argue.

and rank-and-file Republican or Conservative supporters take this view—either because they want to tackle inflation by controlling wages or because they are not in practice all that keen on tackling it at all.

The distinction is far from academic. The Prime Minister and Treasury Ministers want (a) to continue the anti-inflationary strategy and (b) to cut public spending sufficiently to reduce the basic rate of tax (which incidentally is by no means the same as the total tax burden) from 30 per cent towards the proclaimed goal of 25 per cent.

Treasury Ministers may say to friends whose chief interest lies in (a) that cuts in the basic tax rate are politically necessary to buy support for the financial strategy (at any rate in the Conservative Party). Some of their economic advisers may on the other hand fear that the basically non-partisan thinking behind the financial strategy is being put in jeopardy by being linked too closely with the goals of a single political party or wing of it.

Those of us who have the good fortune to be outside the

Cabinet debate have however some duty to think about the public spending issue on its own merits. Unfortunately the attempt to do so leads to no resounding headline conclusions. Public spending is neither the root of all the economic troubles of the U.S. or Britain or Germany. Nor, on the other hand, is it obviously desirable for its own sake, as even a Labour "revisionist" like the late Tony Crosland used to argue.

Public expenditure covers a great variety of categories, which need to be distinguished. There is:

(a) The hard core of goods and services provided by the public sector, such as defence, public health and educational services which are not put through the market. These amounts, according to the London Business School calculations, to nearly 14 per cent of the GDP at factor cost.

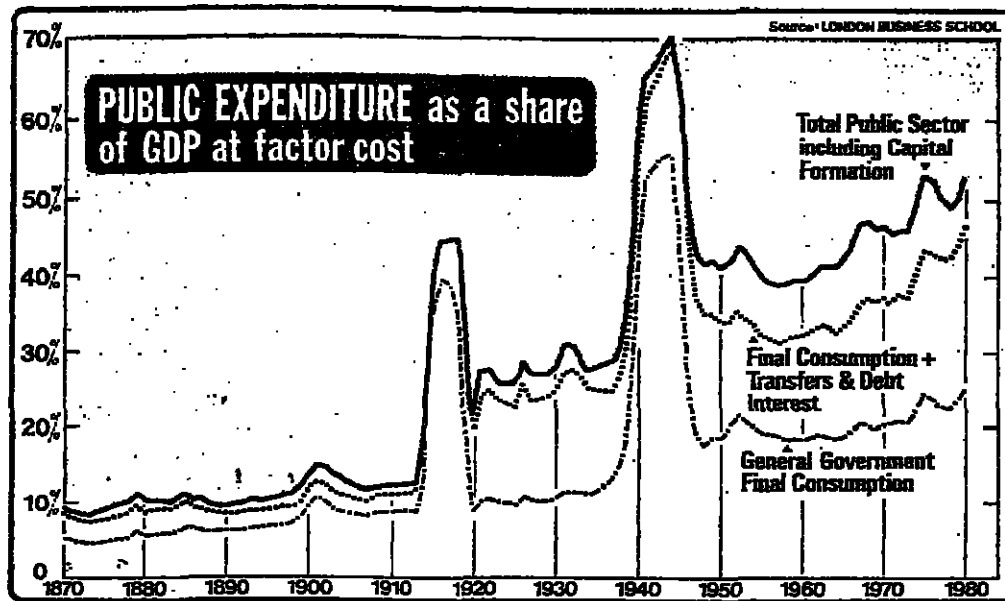
(b) Purchases by the public sector of marketable products, mostly from private sector. The total, covering both current and capital spending, amounts to another 12 per cent of GDP.

(c) Public sector provision of marketable output. This category, which includes the nationalised industries, is not normally considered as part of public spending, but is relevant for many purposes.

(d) Private consumption or investment financed by government transfers and subsidies, such as pensions or welfare benefits. This comes to about 15 per cent of GDP.

If one is concerned with the effects of public provision or freedom of consumer choice it is categories (a) and (b), comprising together about 26 per cent of GDP which matter.

If one is concerned with the effects on productive efficiency—or excessive state power—then it is the sum of (a) and (c) that matters. The best approximation



Bob Hutchison

is provided by the share of the public sector in total employment; which rose from 24 per cent in 1961 to 31 per cent in 1979 (excluding the armed services). It would be quite consistent to favour selling off or giving away all the nationalised industries which would take 7 percentage points of that total, even if one is opposed to further cuts in public services provided by central and local government.

If one is concerned with the tax burden and disincentives then it is the total of (a), (b) and (d) that matters. In other words all public services and purchases plus transfers. This total amounted in 1979 to just over 41 per cent of GDP, although it rose substantially in 1980.

The chart on this page, based on figures prepared by Mr David Smith of the London Business School brings out very clearly:

● that there has been a long-term rise in public spending (however measured) as a proportion of GDP over the last century;

● that this has been achieved mainly as a result of increases in the two World Wars, which have not been completely reversed in the ensuing peace and

● that there has been a rising trend since about the early 1960s, which may or may not have levelled off since 1975, if one disregards short term variations.

The spurt in public spending since the early 1960s has been almost universal among advanced industrial countries. The UK does not rank as a particularly high spender among these. Britain ranked fourth among 16 countries whose spending was compared by the OECD in 1961, but had slipped to ninth position by 1978.

The cynical reason for supporting public spending cuts is that unless an attempt is made to enforce them, public spending will actually increase (after allowing for inflation) and not fall gradually as the last Public Expenditure White Paper predicted. The UK, as a low growth country, with a medium public spending ratio, and with a trade union population strongly resistant to sacrificing real after-tax income, is certainly in no position to withstand a steep increase in the public spending ratio—whatever one may think about the urgency of a reduction.

Unfortunately it is all too easy to have an increased cost of public spending but a reduction in the quantity or quality of public services. Aggregate public spending statistics throw little light on such developments. The old "funny money" or volume terms defined cost increases out of existence. The

present fashion for cash can on the other hand hide a deterioration or reduction in services if wage bills are rising more quickly than in the private sector.

The root of the trouble is thus not public spending as such, but wage determination methods in the public sector. The Social Democrats would try to tackle this by more decentralised organisation and bargaining. It may, however, be that centralised wage bargaining dominated by union monopoly is endemic to the public sector. But that would be an argument for returning some activities to the private sector, not for chipping away at an unchanged structure. Axiomatic without fundamental change has been the rule ever since the IMF visited Mr Healey in 1976. The limits of that process have been reached.

If a compromise is wanted between returning some activities to the private sector and leaving them alone, it is to be found in the principle of charging, so often put forward by Mr Arthur Seldon of the Institute of Economic Affairs. Charges are often wrongly treated by financial writers and macro-economists as disguised taxation. But they do not have to be, if they bear any relation to the cost of providing the service—which the prescription charge for instance does not. It is surely better to charge for special lessons for artistically gifted children or for marginal libraries rather than cut them out altogether—even though in an ideal world it would not be necessary to do either.

The case for demeritisation has little to do with public expenditure as such. If the major state industries were put into the private sector (and there are ways of doing so) it is far from clear that taxes could be cut. The PSBR would be lower, but if the industries borrowed

on the market instead, the Government would have to aim for a lower borrowing requirement to achieve its monetary and interest rate objectives. The case for demeritisation is the case against monopoly on both the labour and the managerial side—monopolies which have enabled nationalised industry costs and prices (and not just in the energy field) to rise twice or three times as fast as private ones in a severe recession.

A compromise stopping short of demeritisation would be to end the monopoly power of the state industries—a chess at which British Ministers have scarcely more than muddled. The monopoly of the Post Office for normal letters and telephones remains. Private buses cannot compete with London Transport and it requires a minor revolution to open the gas showrooms to competition. But removing monopoly franchises—although a big step towards reducing state control—does not directly take a single penny off public spending.

These few and abbreviated examples are designed to underline a simple conclusion at which arrived during the "Seldon" phase of the Heath Government and which was reiterated on pages 138 to 141 of *The Economic Consequences of Democracy*. This is that "public spending cuts" will no longer do as a short-cut slogan for those who want to make more use of market forces or reduce restrictions on personal freedom. These goals have to be urged directly. A social market economy and crude public spending cuts are far from being the same thing. But only "wet" who thinks he has derived comfort from this article has wholly misunderstood it and should begin again at the beginning.

Samuel Brittan

## Letters to the Editor

### Investment in roads

From the Economics Director, The Association of British Chambers of Commerce

Sir—Mr Carr's hysterical attack (Letters, June 18) on proposals to construct an adequate road network alleges that "only the irresponsible 'passers-by' have an interest in such grandiose schemes."

Unless the United Kingdom has an adequate road network, the increase in transport costs caused by congestion and delay will inflict serious damage on industry's ability to compete in the European markets. Since the prosperity and employment of a substantial proportion of the population depends on our improving our competitiveness, the construction of the necessary road infrastructure is not simply to the benefit of "passers-by."

It is a matter of the utmost importance to industry and all who work in it that the necessary investment is made. This is not an argument for ignoring environmental considerations. It is a cogent argument for balance between the industrial benefits and the environmental costs and against excessive delay in implementing plans for new roads.

J. R. S. Egerton, Sovereign House, 212a, Shaftesbury Avenue, WC2.

### Pensions competition

From Mr A. L. Ferguson

Sir—Much time, energy and correspondence has been recently given to the subject of pensions. Perhaps the time is coming when the Company pension is redundant. Most of these were introduced to attract and retain employees. As a consequence of enlightened attitudes, there is now a very big debate on how to make pensions "transferable" rather than a very good paid-up deal with the retained money perhaps buying a gallon of petrol on retirement date.

Perhaps the whole basis of pensions is wrong. Being a rather simple soul, it seems to me that the competition between the State and private pension schemes is somewhat out of date. It would seem a relatively simple matter for everyone to have a basic State pension and, as many firms are quite free with their money, they could attract employees by an added contribution to a policy held in the individual's name which could be taken from Company to Company and would continue as long as the premiums were paid. Where a firm was generous, the individual would pay very little, and vice versa.

If all the contributions to such a policy, within sensible limits, were open to tax relief, perhaps the policy would escalate fast enough to provide early retirement and perhaps make retirement date optional. While there are problems, this approach must surely ensure that the person who changes his job later in life, perhaps through no fault of his own, does not suffer such an onerous pension penalty for so doing. Unfortunately the pensions business seems to be very

conservative and the interested parties may be reluctant to change practices that are often profitable at the expense of the person they are meant to serve.

A. I. Ferguson, 4 Burns Court, Marine Parade, Dawlish, Devon.

### Doubts about Israel's actions

From Douglas Garbutt

Sir—In his letter of June 13, Mr Melliss takes you to task for expressing doubts about the path Israel is taking. I wonder if I am alone in sharing your doubts? In the same issue, your reporter writes in terms which may well appeal to Mr Melliss of the "Old Lion of Israel." Mr Menachem Begin, who feels, like De Gaulle, that "la France, c'est moi... a self righteous man of many certainties and few doubts... who believes that if people do not agree with him... they do not understand the problem or they are simply anti-semitic."

From all reports, it is clear that Mr Begin expects to win the forthcoming election on the basis of his recent tactics. He has blooded the nose of the enemy and confounded the opposition at one blow. The strong man, the saviour of the nation, has countered the external threat... who dare criticise him? The next step is—is it really necessary to hold the election, since the outcome is foregone? Why not have a few referendums?

To someone like myself, born in the twenties, raised in the thirties and in the forties it all has a familiar ring.

How Arabs, or their supporters, can be accused of being anti-semitic defies me. The only Semitic language which has an unbroken history in use is Arabic. But, of course, as Mr Begin says, we either don't understand the problem or... Mr Begin's excuses for his unprovoked aggression are redolent of hypocrisy and double-think. For instance, the attack on the Iraqi reactor was justified because, had they left the attack until later, thousands of innocent Iraqi citizens might have been killed by nuclear fallout!

Mr Melliss is not quite in the same league, but even he criticises the French and demands that they become signatories of the Non-proliferation Nuclear Treaty, without mentioning that Israel is not a signatory but Iraq is! Is the real argument that Israel may have whatever pleases her, and do exactly what the whim of the moment and the vagaries of internal politics dictate, but that others have no right to criticise?

Is the fear of being branded an anti-semitic to silence all criticism or comment on the policies and actions of the Zionist State? Is the real argument that Israel has the right to be judged by standards different from those which are applied to others?

Where does Israel's right to the "pre-emptive strike" (aggressive attack if from anyone else) end? As far East as Pakistan? And West to Libya? Will it go further South beyond Uganda? (Surely not to friends in South Africa.) May it go

north to Syria, or to France or West Germany? Or to Dundee, with its town twinning with Nabbus?

I share the fears you express. I hope that those who love justice will recognise that it is indivisible... and may even extend to Arabs.

Douglas Garbutt, 3, Hill Road, Broughty Ferry, Dundee.

### Repeal of the Corn Laws

From Mr J. P. Pickering

Sir—Although I agree with John Cherrington's (June 12) gloom and doom outlook for British agriculture, in the long run, I do not think that his comparisons with the 1879 and 1921 situations are at all comparable with the situation today.

In those far off days the catastrophes resulted from repeal of what were simply Corn Laws or their equivalent. Today we are in a totally different ball game. Today we have what are in effect corn laws, beef laws, sheepmeat

laws, milk laws and all manner of subsidies and grants for agriculture.

Today agriculture cannot slim down labour as other industries have done. All harvesting operations are so highly mechanised that a harvesting season occupies only days whereas in the past they took weeks, or even months in a bad season.

The danger to agriculture today is the 70 per cent of the EEC expenditure on the CAP. Now there is so much unemployment that even the commissions must pay more attention to social problems like this one. Apart from the social problem of unemployment each vote from this depressed class is as important to the politicians of Europe as is the farmers' vote, and the total of unemployed is probably much greater than the total number of farmers and in the last instance votes do dictate policy.

The rising costs in agriculture will choke off the profit margin of agriculture and I cannot see the prices of agricultural produce being raised sufficiently to keep up with the costs.

J. P. Pickering, Orchard Place, Hexham, Northumberland.

### Lessons from Japan

From Mr Frank Price

Sir—It is a pity that the CBI feels it necessary to ask Mr Melliss the Trade Secretary to implement a protectionist policy against Japanese imports into the UK (FT June 10) which are "... running higher than last year..."

Japanese products outsell ours because they represent better value for money, in a word, better quality.

Japanese industry has not achieved this pre-eminence as a result of mere chance, or happy accident of inherited social attitudes, or access to esoteric oriental philosophies. The achievement stems directly from the assiduous application of straight-forward, easily understood, well-proven techniques of statistical quality control, which the Japanese learned 20 or 30 years ago from the Americans and ourselves; and which are freely accessible to any industrial company anywhere in the world, including the UK.

So why, with a few notable exceptions such as Marks and Spencer and their suppliers, the Mars group, Pilkingtons, and a few others, does British industry so consistently fail to deliver good quality? Part of the answer lies in the attitudes and degree of awareness of the men in the upper reaches of our corporate pyramids. Consider...

We have now installed quality control claimed the MD of a sizeable British manufacturing company when all they had done was to set up a formal product inspection function consisting of one untrained man, grown old in the service of repetitive machine minding, who now spent his days scrabbling through packed product looking for duds. This MD, this captain of industry, custodian of the fortunes of his workers and shareholders, was so incredibly and inexorably ignorant of the true potential of quality control as a profit generator that he sincerely

believed that QC was what he had really got, and wondered why it did not work.

Compare that with "Reliability and Quality Control are important and indispensable managerial factors for the growth of our business. Company-wide R and QC policy and procedures have been established throughout each division of Nippon Electric Company, and executed as follows." There follows a detailed organisation chart for quality, heading into the President's office.

Industrial production is, by definition, a big-numbers game, and there is no way to play it successfully except through the application of statistical analysis to process data. Once this elementary truth is appreciated and diligently acted upon the outcomes can be breathtakingly rewarding. Like a pioneering company known to the writer which in the past two years has attained leadership in an innovative technology by supplying more than 2,000 tightly-specified components to the UK plant of an American organisation renowned (some of its failed suppliers say "notorious") for the uncompromising rigour of its quality control demands, with zero rejections. This company pays handsome wages and makes good profits, which have been achieved quite simply by the enforcement of disciplined QC. The Japanese could not do any better.

And there lies the lesson. Instead of capitulating to the foreign threat, and seeking legislative protection from legitimate competition, the CBI could better serve its members by renouncing such defeatist attitudes and trying instead to improve quality, and hence total, organisational performance. Starting at the top.

Frank Price, Fellow of the Institute of Quality Assurance, 39, Maden Bank, Stanton Hill, Sutton-in-Ashfield, Notts.

## Today's Events

on performing and circus animals.

Overseas: European Parliament discusses abolition of the death penalty; agricultural frauds. EEC Transport Ministers discuss Commission report on European air fares.

PARLIAMENTARY BUSINESS House of Commons: Debate on the multi-fibre arrangement. House of Lords: Transport Act 1962 (Amendment) Bill, second reading. British Telecommunications Bill, report stage.

OFFICIAL STATISTICS Bank of England publishes

first quarter UK banking sector statistics; Financing of the Central Government borrowing requirement; Money stock: UK banks' assets and liabilities and the money stock (mid-May); London dollar and sterling certificates of deposits (mid-May); Department of the Environment issues figures for new construction orders for April.

COMPANY MEETINGS Automotive Products, Grosvenor House, Park Lane, W. 12.00. Beraft Tin and Wolfram, 100 Old Broad Street, EC, 12.00.

Boustead, Westbury Hotel, New Bond Street, W. 12.00. Bulmer and Lumb, Victoria Hotel, Bradford, 3.30. Futura Quarry Street Mills, High Street, Stalybridge, Cheshire, 12.00. Industrial and General Trust, 2 Puddle Dock, EC, 12.45. Kwik-Fit (Tyres and Exhausts), Great Eastern Hotel, Liverpool Street, EC, 12.00. Lamont Holdings, North British Hotel, Princes Street, Edinburgh, 10.45. Portsmouth Water, West Street, Havant, 12.00. Scottish Mortgage and Trust, 3 Glenfinlas Street, Edinburgh, 10.30. Usher-Walker, Connaught Rooms, Great Queen Street, WC, 12.00. Yule Catto, Brown's Hotel, Dover Street, W. 12.00.

## What's all this digital talk leading up to?

It's leading to lower overall telephone costs in the future and to much improved business communications.

Because now there is a private business telephone system—fully approved by British Telecom—that talks the same digital language as the computer. And that's the language the world's communications networks will be using by the turn of the century. The system we mean is Plessey PDX; the first of its kind in Britain.

Already more than 200 businesses in Britain and abroad have Plessey PDX installed or on order. For two main reasons: First, it gives them complete, programmable telephone cost-control and a range of new facilities into the bargain.

Second—and even more important—Plessey PDX is one of the exchanges that offices of the future will depend on for integrated speech and data communications.

As British business communication advances, it's Plessey that's helping it happen.

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## Second half increase checks Tesco setback

A SECOND half increase from £19.45m to £24.16m at Tesco Stores (Holdings) offset most of the interim setback, and for the 53 weeks ended February 28 1981 the group's taxable surplus was just behind at £35.59m, compared with £36.53m for the previous year.

The performance in the second six months was achieved by higher margins and substantial cost pruning, primarily associated with improved productivity, the directors explain.

There was a marked improvement in stockturn, they add, in both grocery and Home 'n' Wear. Profits at halfway had fallen to £11.43m (£17.04m), but directors anticipated a satisfactory second half trading.

Including VAT of £95.75m (£70.83m), turnover for the 53 weeks amounted to £1.92bn, against £1.8bn, and trading profits advanced from £54.35m to £71.56m.

Interest payable, however, surged to £15.73m (£2.21m), and depreciation took £20.24m, compared with £14.64m, and after a minority loss, last time, of £31,000, the pre-tax surplus came to £21.00m (£25.59m) net, or nearly £1m behind.

After much higher tax of £5.45m (£1.37m) at February 28 earnings per 5p share are 9.04p (10.53p), but the final dividend is lifted to 1.55p (1.45p) making a total of 2.59p (£2.59p) net.

During the 53 weeks 22 new stores were opened—mostly in the second half—along with several major extensions, and

### HIGHLIGHTS

Lex looks at the full year figures from Tesco where a better than anticipated second half left the pre-tax figure only a shade lower at £36m. Yesterday's annual meeting of BAT Industries gave a reminder of the benefits flowing from the pound's fall, with a forecast of better profits from the tobacco giant this year. Moving on to the textile sector Dawson International has produced a 13 per cent pre-tax rise with a strong recovery in bulk textiles and further growth from the more up-market lines. Cash balances remain strong at 37p a share. The column then considers the news from the jobbers who are rationalising their equity books and dropping certain unprofitable stocks. On the bids front Camrex announced it was entering talks with Hawley Leisure that may lead to an offer from the leisure group which has been building up a significant stake in Camrex.

added 790,000 sq ft to total selling area. The directors say this expansion was the largest in the group's history in one year. Twenty smaller stores were closed, they add.

For the current year the development programme includes the opening of 17 new stores, together with major extensions adding some 600,000 sq ft to selling area.

The group has arranged a committed UK medium-term facility with six banks amounting to £100m, the directors state. Borrowings under this, as at February 28, were £50m, replacing short-term borrowings, which are in addition to substantial overdraft facilities.

There was a £19.94m (£367,000) surplus on the sale of properties, and after an extraordinary credit, last year, of £72,000, and dividends, £5.6m (£5.16m), the retained balance came out well ahead from £27.44m to £41.58m.

The proceeds of sale of investment properties, during the period, and sale and leaseback operations generated £29m, and since the current year started further property sales have been contracted amounting to £10m.

A revaluation of the group's property portfolio gave rise to a reorganisation of its capital to facilitate dividend payments.

It proposes to reduce the par value of each ordinary share from 25p to 5p and to cancel the share premium account, which at June 30 1980 stood at £34,403.

This will reduce the ordinary capital from £1.04m to £206,000 and release some £88,500 to eliminate a deficit on reserves.

It is also proposed that holders of first and second preference shares should waive their rights to arrears of past dividends in return for the issue to them at par of new ordinary shares approximately equal to the net amount of such arrears.

This would involve the issue to preference holders of 486,836 new ordinary 5p shares on basis of three for each preference share held.

The proposals will enable the company to resume preference dividend payments as soon as it returns to profitability. Ordinary holders could expect to receive dividends much sooner than would otherwise be the case.

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## Bell & Sime in the red

FOLLOWING a fall from £119,669 to £29,556 at midway, Bell and Sime, timber importer and sawmiller, dropped into the red and finished the May 2 1981 year with a taxable loss of £241,994, compared with a £158,769 surplus.

The final dividend is cut by 50 per cent from 5p to 2.5p reducing the total to 2.5p (6.75p) net per 25p share.

After a tax credit, however, of £380,533 (£1,334) there was a net profit of £138,539 (£180,103) giving earnings per share of 34.27p (39.59p).

Turnover was down slightly from £4.58m to £4.35m and the pre-tax figure was after depreciation of £34,286 (£35,073) and interest up from £158,661 to £201,514.

On a CCA basis taxable loss is increased to £261,000 (£390,000 loss).

## Five Oaks to reorganise its capital

Five Oaks Investments is to seek High Court permission to reorganise its capital to facilitate dividend payments.

It proposes to reduce the par value of each ordinary share from 25p to 5p and to cancel the share premium account, which at June 30 1980 stood at £34,403.

This will reduce the ordinary capital from £1.04m to £206,000 and release some £88,500 to eliminate a deficit on reserves.

It is also proposed that holders of first and second preference shares should waive their rights to arrears of past dividends in return for the issue to them at par of new ordinary shares approximately equal to the net amount of such arrears.

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## Johnson Matthey climbs to £46m and lifts payout

IN THE year to March 31 1981 Johnson Matthey, platinum, gold and silver refiner, increased its pre-tax profit by £6.98m to £45.6m, on sales—excluding Johnson Matthey Bankers—of £801.45m against £823.73m.

At the half-year stage Johnson Matthey made taxable profits of £19.64m (£11.46m) and sales stood at £483.37m (£326.27m).

The final dividend is to be increased to 6.5p net (6p adjusted for a one-for-one scrip issue) per 21 share making a total for the year of 8.5p (7.5p). A final of not less than 6p was forecast.

The pre-tax profit was struck after debenture and other interest charges of £5.43m (£9.34m), and depreciation of £5.21m (£6.41m).

The surplus attributable came out £32.97m (£26.46m) after a credit of £2.01m (£29,000 debit) for exchange rate variations. The earnings per share are stated at 27.4p (£23.5p).

Turnover was down slightly from £4.58m to £4.35m and the pre-tax figure was after depreciation of £34,286 (£35,073) and interest up from £158,661 to £201,514.

On a CCA basis taxable loss is increased to £261,000 (£390,000 loss).

It is also proposed that holders of first and second preference shares should waive their rights to arrears of past dividends in return for the issue to them at par of new ordinary shares approximately equal to the net amount of such arrears.

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The proposals will enable the company to resume preference dividend payments as soon as it returns to profitability. Ordinary holders could expect to receive dividends much sooner than would otherwise be the case.

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### DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corre. Total	Total last year
Baker's Stores	0.85	Aug 7	0.52	3.78
Bankers Inv. Tr.	1.98	Aug 28	2.21	3.58
Bell and Sime	2.5	—	—	6.75
Blaich Tia	0.85	—	0.5	0.85
Brooke Tool	0.75	July 18	1.45	3.5
Dawson Int.	5.25	Aug 27	4.5	8.25
Dowling Surplus	0.8	Oct 5	0.5	1.5
Johnson Matthey	8.5	—	6	8.5
Ernest Jones	1.4	Aug 19	1.4	3.9
Nottingham Brick	2	Aug 14	2	6.32
Scott's Restaurant	3.52	July 27	3.2	3.52
Tesco Stores	1.55	Aug 7	1.45	2.59
Dividends shown pence per share net except where otherwise stated.				
Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Includes special payment of 0.47p.				

after a 15p rise yesterday to 285p, are trading in comfortably new ground for calendar 1981. The fourth quarter was always going to look somewhat dull against its 1980 comparison but trading in those months was still so charged by bullion market fever as to make comparisons almost meaningless. JM is down 3.2m pre-tax in the final three months but the rate of annual growth has beaten most outside forecasts to reach 45.6m. The notional bonus—implicit in market price valuations—is now declining but the group should be set for further profit advances this year. The tradi-

recession being experienced by the machine tool cutting tools divisions the company is carrying out extensive new product development, factory rationalisation and plant replacement schemes.

The directors have increased the group's market share in some areas, and its new distribution venture in the U.S. is showing some promise. They say the balance sheet remains strong and the company is well-placed to resume earnings growth when the general level of trading improves.

Interest charges were £12,900 (£107,300) and tax took £34,800 (£241,500). After extraordinary items of £64,600 (nil) the net loss emerged at £43,500 (£278,000 profit).

Brooke Tool's first half has been every bit as difficult as the chairman warned at the AGM in March. Turnover is down 17 per cent, with the main problems being at the machine tool, lathe factory and at Whiteley. The machine tool division as a whole is in loss because of poor home demand and the loss is likely to increase slightly in the second half, but the tool side was also in the red but is now back in profit. The mining tool subsidiary has increased its share of a reduced market.

Brooke has charged £200,000 for product development and reorganisation above the line in the first half and there will be more, but smaller, charges in the second half. Profit for the year is not likely to exceed £1m but the group is confident of improvement next year. Assuredly a half dividend, the prospective yield is 3.3 per cent at 47p, down 3p yesterday.

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# BLOCKLEYS LIMITED

(Facing Brick Manufacturers)

Investment ensures Company well placed for economic upturn

The Annual General Meeting of Blockleys Limited was held on 17th June, 1981 at Wellington, Shropshire. The following is the circulated report of the Chairman, Mr. T. J. B. Wright, B.Sc. (Eng.), M.I.C.E., M.I.W.E.S., dated 17th June 1981.

1980 has proved to be a year in which profits were hard to come by and I am pleased to present to you figures which show that your Company has more than held its own. Our investments last year in new machinery greatly contributed to a higher level of production and improvement in quality. In my Review 12 months ago I referred to the industry's forecasts for 1980 and 1981 showing no improvement over 1979; indeed the recession in the construction industry has during the past 12 months clearly deepened and this will undoubtedly affect our results for this year. However, when the inevitable upturn occurs, we will be ideally placed with stocks of high quality facings and specials.

I retired as Managing Director on 18th March, 1981, handing over to Mr. B. J. Taylor, who is a qualified ceramist with much experience in the brick industry. I am, however, continuing as Executive Chairman. Our Financial Director, Mr. J. H. Purslow, who joined the Board at the same time as myself, retired on 31st March, 1981; we will greatly miss his close involvement in the Company's affairs. Mr. K. F. Kinnear, who had been Mr. Purslow's Deputy, was appointed to the position of Financial Director from the date of Mr. Purslow's retirement. Mr. Kinnear has been closely involved in the Company's affairs for the last two decades and I feel sure that we can look forward to the same successful financial guidance in the future that we have received in the past.

During the last year we have made a substantial change in our marketing approach, and introduced various new products, with particular emphasis on our chambered pavers. These new products were presented at the opening of our new London Showroom and Open Week Exhibition in March, 1981.

We know that 1981 will be a difficult year. There are as yet no clear indications of a substantial improvement in the demand for clay products. Many share prices on the Stock Exchange have already largely discounted the recovery we are all awaiting and I am hopeful that this recovery will not be long delayed.

## Companies and Markets

### E. Jones midterm downturn

PRE-TAX profits of Ernest Jones (Jewellers) slipped from £1.21m to £1.06m, for the six months ended March 28 1981, on turnover of £53.4m against £56.7m. VAT included.

The directors say that turnover has been continuing at a reasonable level, but in the present economic climate it is difficult to make short-term predictions.

The interim dividend is maintained at 1.4p net per 10p share - last year's final was 2.5p paid from a taxable surplus of £1.48m (£1.62m).

In February the directors said that first quarter figures produced record sales, but consideration had to be given to the recession and its effect on retail trade.

Shopping contracts for the new branches at Oldham, Cardiff and Guildford are proceeding well and these will be open and trading as scheduled.

The policy of selective expansion is being maintained and negotiations are well advanced for a further four new branches.

Tax for the six months to March takes £561,000 compared with £581,000 leaving an attributable balance behind from £583,000 to £518,000.

### Heron Motor 24% advance

PRE-TAX profits of the Heron Motor Corporation rose by 24 per cent to £12.4m in the year to March 31 1981. This has continued the company's unbroken record of progress, says Mr. Gerald M. Ronson, chairman.

The net assets of this petrol station, vehicle distribution, property and insurance group, increased to £133m, partly arising from a revaluation of properties producing a surplus of £48m. As at the year-end properties were valued at £175m.

Cash in hand and on short-term deposit increased from £14m to £19m.

Mr. Ronson says that during the year the restructuring of the group's property and trading interests was completed. Property interests in the UK and continental Europe have been established under a main holding company, Heron Property Corporation. All trading activities have been integrated under the Heron Trading Corporation.

Heron's U.S. oil and gas interests have now started to produce a cash flow and another North Sea block has been licensed for exploration.

Heron Motor Group, 68 per cent owned subsidiary, made a trading loss of £145,000 (£1.31m profit), and after interest, tax and extraordinary items the net loss came out at £235,000 (£745,000 loss).

Mr. Henry Crossman, managing director of Heron Motor Group, says that the year was the worst for the motor trade since 1945, with dealers "engaged in marketing practices that drastically reduced margins" in order to cut stock levels.

The fleet leasing and truck and van rental companies were the areas that created the

greatest difficulties, Mr. Crossman says. The fleet leasing companies have been the subject of a major reorganisation which will be completed before the middle of the current year and the truck and van rental company will be reduced to a smaller and more viable unit.

Heron Corporation is wholly owned by Heron International.

At the interim stage, Heron Motor's branch rationalisation programme seemed to be paying off: pre-tax losses dropped to £677,000 from £883,000 in the second half of 1979-80. However, the severity of the recession in the motor industry last winter sent the second half loss up to £745,000.

The truck and van rental company suffered most, as hard-pressed industry in the North East and in Scotland had little need for daily hires. The Glasgow office has just been closed and the three others are only breaking even. Heron's financial position remains strong.

Closure costs continue to be more than compensated by surpluses on property disposals.

Vehicle stocks have been cut by about 40 per cent in the past year and borrowings are negligible. Demand for cars is improving but from intolerably depressed levels, and the best hope for the current year is probably a nominal pre-tax profit. Meanwhile, the group has decided there is scope for growth in leasing and is investing in a computer system to handle larger volume. At 29p unchanged, the shares trade at little more than half net asset value but are unlikely to show much improvement in the near future. The yield on the halved dividend is less than 4 per cent.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or final and the sub-divisions shown below are based mainly on last year's timetable.

**TODAY**  
Interim - English China Clay, Fazel & Co. and W. & A. Kinnear.

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### BAT chief says profits will rise

SIR PETER MACADAM, chairman of BAT Industries, forecast a "material improvement" in attributable net profits this year, compared with 1980's £234m, provided that "present exchange rates still hold at the end of 1981."

In his speech at the annual meeting, Sir Peter said that he expected the group's overall trading profit to exceed that of 1980 in local currency, although world tobacco sales continued their upward trend in volume.

Improvement in local profits should be enhanced by translation into sterling at more favourable dollar-rates than were ruling last December, although other currencies have remained weak. BAT's trading profits in 1980 were £467m after translation at year-end rates.

In response to a written question from the anti-smoking group Ash, which is seeking to have the matter raised in Parliament, Sir Peter admitted that senior civil servants would be among the group's guests at Wimbledon. It was important to maintain good relations with Government officials and overseas visitors and very much in the interests of shareholders.

Sir Peter said that senior managers in BAT did not accept that there was a causal relationship between smoking and cancer. BAT was making no provision against possible damage in lawsuits alleging damage to health from smoking the group's products, as more than 100 cases fought so far had ended in favour of the cigarette manufacturer.

Sir Peter announced the appointment of Mr. Patrick Sheehy as his successor, with effect from October 1982.

facturers. Sir Peter said that an ultra-low tar cigarette called "Barclay", which has been launched nationally in the U.S. had already achieved wide acceptance and was now establishing itself in an important and growing segment of the American market.

The U.S. was once again the strongest part of BAT's retailing interests, with particularly good results from Saks Fifth Avenue, and improved results from all four divisions of Gimbels. This performance had continued into 1981.

Sir Peter said that 1980 had been a poor year for the UK business as a whole and 1981 was not proving any easier. Although much destocking might have come to an end, there were few signs of an upturn and BAT "must now look to recovery later rather than sooner."

Viewing BAT's paper interests overall, Sir Peter said it would be difficult to match the 1980 success. The revival of the dollar and weakness of the £-Mark still encouraged imports from the Continent at uncompetitive margins.

Sir Peter said there were long term prospects for international growth at Mardon Packaging, but much of Mardon's profits were closely tied to the fortunes of UK customers. Nevertheless, there should be some improvement this year.

Sir Peter announced the appointment of Mr. Patrick Sheehy as his successor, with effect from October 1982.

## NOTICE OF REDEMPTION

### Nabisco International Finance Company

5 1/4% Guaranteed Convertible Debentures Due 1988

by Nabisco, Inc.

(successor to Nabisco International Finance Company)

REDEMPTION DATE: JULY 1, 1981

CONVERSION RIGHT EXPIRES: JULY 1, 1981

NOTICE IS HEREBY GIVEN to holders of the 5 1/4% Guaranteed Convertible Debentures Due 1988 (the "Debentures") originally issued by Nabisco International Finance Company (the "Company") that, pursuant to the provisions of the Indenture dated as of March 1, 1968 (the "Indenture") and Morgan Guaranty Trust Company of New York, Trustee, the Guarantor, as successor to the assets and liabilities (including, by supplemental indenture dated as of April 1, 1978, the obligations under the Indenture) of the Company, has elected to redeem all the outstanding Debentures on July 1, 1981 (the "Redemption Date") at a redemption price of 101 1/4% of the principal amount thereof, together with accrued interest from March 1, 1981 to the Redemption Date. Payment of the redemption price and accrued interest, which will aggregate \$1,032.50 for each \$1,000 principal amount of Debentures, will be made upon presentation and surrender of the Debentures, together with all coupons appertaining thereto maturing after the Redemption Date, at the offices of the Paying and Conversion Agents set forth below.

The Debentures will no longer be outstanding after the date fixed for redemption. The redemption price will become due and payable upon each Debenture on the Redemption Date and interest thereon shall cease to accrue on and after the Redemption Date.

Holders of Debentures have, as alternative to the redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on July 1, 1981, to convert such Debentures into the Guarantor's Common Stock.

The Debentures may be converted into Common Stock of the Guarantor at the current conversion price of \$25.25 of principal amount of Debentures for each share of such Common Stock. In order to exercise the conversion privilege, the holder of any Debenture to be converted shall surrender such Debenture, together with all coupons appertaining thereto maturing after the Redemption Date, during regular business hours to the Guarantor at one of the offices of the Paying and Conversion Agents set forth below, accompanied by written notice to the Guarantor that the holder elects to convert such Debenture. Such notice shall also state the name or names (with address) in which the certificate or certificates for shares of Common Stock issuable upon such conversion shall be issued. A holder who surrenders Debentures for conversion will receive a certificate for the full number of whole shares to which he is entitled. No fractional shares of Common Stock will be issued upon conversion of any Debentures, but in lieu thereof the Guarantor will pay in United States dollars an amount equal to the market value of such fractional shares computed on the basis of the market price (as defined in the Indenture) of the Guarantor's Common Stock on the New York Stock Exchange on the last business day before the conversion date. If more than one Debenture shall be surrendered for conversion at one time by the same holder, the number of full shares which shall be issuable or deliverable upon conversion shall be computed on the basis of the aggregate principal amount of Debentures so surrendered. Such conversion shall be deemed to have been effected immediately prior to the close of business on the date on which such notice shall have been received by such office of any Paying or Conversion Agent and such Debenture(s) shall have been surrendered as aforesaid, and at such time the rights of the holder of such Debenture(s) as such holder shall cease and the person or persons in whose name or names any certificate or certificates for shares of Common Stock shall be issuable upon such conversion shall be deemed to have become the holder or holders of record of the shares represented thereby. In accordance with the terms of the Indenture, no payment or adjustment shall be made on any conversion on account of any interest accrued on a Debenture or on account of any dividends on the shares of Common Stock issued on such conversion.

From January 1, 1981 to May 1, 1981 the reported New York Stock Exchange-Composite Transactions prices for the Guarantor's Common Stock ranged from a high of \$33 1/4 per share to a low of \$26 1/4 per share. The last reported New York Stock Exchange-Composite Transactions price of the Guarantor's Common Stock on May 1, 1981 was \$29 1/4 per share. As such last price per share, the holder of \$1,000 principal amount of Debentures would receive upon conversion shares of the Guarantor's Common Stock and cash for the fractional interest having an aggregate value of \$1,163.25. However, such value is subject to change depending on changes in the market value of the Guarantor's Common Stock. So long as the market price of the Guarantor's Common Stock is \$26.00 or more per share, holders of Debentures upon conversion will receive Common Stock and cash in lieu of any fractional share having a greater market value than the cash which they would receive upon redemption. In addition, the annual aggregate dividends on the number of whole shares of Common Stock into which \$1,000 principal amount of Debentures would be converted, based on the most recently announced quarterly dividend, would be \$70.20 as compared with annual interest on such principal amount of \$52.50.

Delivery of Debentures to the Paying and Conversion Agents after the close of business on July 1, 1981, regardless of the instructions in any notice, will result in the redemption of such Debentures at the redemption price of 101 1/4% of their principal amount together with accrued interest to July 1, 1981.

## IMPORTANT INFORMATION

As described above, based upon current market prices, the market value of the Guarantor's Common Stock into which the Debentures are convertible is significantly greater than the amount of cash which would be received upon surrendering the Debentures for redemption. All rights to convert the Debentures into the Guarantor's Common Stock expire at the close of business on July 1, 1981. Holders of Debentures who exercise their conversion privilege before June 5, 1981, the record date for the next quarterly dividend on the Guarantor's Common Stock, will also be entitled to receive such dividend of \$4.5 per share payable July 10, 1981.

On April 22, 1981 the Guarantor announced that it had entered into a definitive agreement with Standard Brands Incorporated, a Delaware corporation ("Standard Brands"), to combine their respective operations under a new corporation named Nabisco Brands, Inc. Under the agreement, if the proposed combination is consummated, each share of Common Stock of the Guarantor outstanding on the date of consummation would be converted into 1.04 shares of the Common Stock of Nabisco Brands, Inc.

The proposed combination is subject to a number of conditions, including approval by the shareholders of both corporations at special meetings currently scheduled to be held on July 1, 1981, and the obtaining of certain regulatory clearances. The record date for holders of Common Stock of the Guarantor as to its special meeting was May 15, 1981, and, accordingly, holders of Debentures who exercise their conversion privilege after such date but before July 1, 1981 will not be entitled to vote on the proposed combination but will be entitled to participate in such combination as holders of Common Stock of the Guarantor if it is approved by the shareholders of both corporations and all other conditions to consummation are satisfied. Notwithstanding the satisfaction of any or all conditions, the parties to the agreement may by mutual agreement terminate the reorganization at any time prior to its consummation.

## PAYING AND CONVERSION AGENTS

Morgan Guaranty Trust Company of New York  
Corporate Trust Department  
30 West Broadway  
New York, New York 10015

Morgan Guaranty Trust Company of New York  
Bockenheimer Landstrasse 8  
Frankfurt am Main, Germany

Morgan Guaranty Trust Company of New York  
14, Place Vendôme  
Paris 75001, France

Banque Internationale a Luxembourg S.A.  
2 Boulevard Royal  
Luxembourg, Luxembourg

NABISCO, INC.  
as successor to  
NABISCO INTERNATIONAL FINANCE COMPANY

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### Baker's Stores rises to peak £0.52m halftime

PRE-TAX profits of Baker's Household Stores (Leeds) improved from £397,152 to a record £522,538 in the half year to March 28 1981 on turnover of £58,991 higher at £3.1m.

Sales in the first two months of the second half have increased, but not at the same rate as in the first half mainly because of the adverse weather conditions of spring and early summer, the chairman points out.

However, he says three new stores will be opened over the next few months which together with the first half profits should enable the group to report satisfactory results for the year.

The interim dividend is being effectively increased from 0.52p to 0.56p net after allowing for the one-for-four scrip issue - last

year's final equal to 0.5p, was paid from taxable profits of £572,181.

The pre-tax profit for the half-year was struck after interest received of £117,174 (£73,278).

The year's profit included the surplus on the disposal of fixed assets of £236,000, against nil in 1980.

On a CCA basis pre-tax profits were reduced to £23.2m.

Since the year end the company has made two acquisitions in domestic steel distribution. In January it purchased a small trading company in the Midlands and in April bought an 80 per cent stake in Anderson Brown and Co., an old established steel stockholding company based in Edinburgh.

The company, which operates self-service stores selling non-food merchandise, is hoping to complete the acquisition of two freehold properties, one of which is a unit in Retford, previously held on a lease. The other is a replacement for a smaller branch at Mexborough.

### British-Borneo invests £1m in oil and gas

A TOTAL of £980,000 has been invested in Western Canadian oil and gas ventures by British-Borneo Petroleum Syndicate, and of that total £355,000 was expended during the year to March 31 1981. Mr. C. L. Nelson, the chairman, told the annual general meeting.

He said the main expenditures were in the Ochoire area of Alberta. The company had not been successful in its drilling to date, but there remained a number of prospects in the three areas - Ochoire and Meekway in Alberta, and Boundary Lake in British Columbia. These would require further study before deciding upon a work programme, he said.

The company's expenditures in Western Canada for the current year were expected to be in the region of £250,000.

The company had recently taken steps to invest in oil and gas ventures and related activities in the U.S. This investment would be partly equity interests in a number of the smaller companies engaged in the business and partly direct participations

in ventures. Expenditure for the current year was projected at £1.2m.

Mr. Nelson said the company had consistently taken, and continues to take, a favourable view of investment in the oil industry and held listed oil company shares which at March 31 1981, had a Stock Exchange value of nearly £12m, of which over £10m was unrealised profit.

For the current year, he said the company could expect a higher income from its investments, and continuing profits on realisations to give it a good result for the year.

As known, pre-tax profits for the year to end-March were down from £1.59m to £1.1m.

General Consolidated Investment Trust has repaid out of existing U.S. balances, the remaining \$823,000 of its multi-currency borrowings.

General and Commercial Investment Trust has repaid out of existing U.S. balances, the remaining \$400,000 of its multi-currency borrowings.

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## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## Former Pan Am chief to establish new airline

BY IAN HARGREAVES IN NEW YORK

MR DAN COUSSEY, a former president of Pan American World Airways, plans to start his own airline based on Dulles Airport between Washington and Baltimore.

Initial plans for the venture, to be called Columbia Air, were filed with the Civil Aeronautics Board. Mr Coussey said he would seek to raise finance to buy four DC9 aircraft in order to serve between Dulles and New York's La Guardia airport, Boston, and Detroit.

A few months ago, Mr Coussey was the strategist behind a surprising attempt by UNG Resources, a uranium producer, to take over Western Airlines. The attempt failed, although Western's fate is still

in doubt, as a proposed merger between itself and Continental Air Lines has run into so far successful opposition from Texas International, which is itself trying to take over Continental.

Mr Coussey wants to start his new airline before the end of this year and will be entering an increasingly congested market, which has already generated the birth of two new carriers—New York Air and People Express. In the last year, these small regional carriers are springing up throughout the U.S. to take advantage of lower costs and the increased operating flexibility made possible by airline industry deregulation.

Meanwhile, Texas Inter-

national's efforts to gain control of Continental have received a setback with the loss of a Federal Court action to block a plan by Continental to issue 15.4m new shares to its employees—a manoeuvre which would eventually lead to Continental being controlled by its employees.

Texas owns 48.5 per cent of Continental and is awaiting a ruling from the Civil Aeronautics Board on the legality of the merger. It would see its holdings reduced to about 25 per cent under the stock issue formula. Texas, which has the same parent as New York Air in Texas Air Corporation, said it would appeal against the court ruling.

## \$30m for Austrian savings bank group

By Francis Ghiles

A \$30m 10-year floating rate note for Zentralsparbank of Vienna, was announced yesterday. It includes a 10 per cent spread over the six month Libor rate of 1 per cent. Joint lead managers of this issue are Credit Suisse, First Boston and S. G. Warburg.

The terms are slightly more expensive than those which another Viennese bank, Girozentrale, had to pay when it arranged a floating rate note three weeks ago. One reason behind this difference in terms is that while Girozentrale is a well established borrower in the Eurodollar bond market, Zentralsparbank, the central institute for Austrian savings banks, is tapping the market for the first time.

Fixed interest dollar bond prices eased by about 1 of a point yesterday in line with the trend in New York. Investors remain cautious about buying new paper.

The 141 bond to 1990 for the World Bank announced on Tuesday was being quoted in pre-market trading yesterday at a 14-11 per cent discount from its price of par, a discount which is greater than the 11 per cent selling concession.

Furukawa Electric is arranging a \$50m 15-year convertible dollar bond through Nomura International. The indicated coupon is 6 1/2 per cent and the conversion premium is expected to be between 5 and 6 per cent.

The final terms of the \$100m FRN for the Mortgage Bank of Denmark to 1989, which is being arranged by Kreditbank and Dai Ichi Kangyo, include a minimum coupon of 10 per cent.

In Switzerland, where secondary market bond prices gained a 1 of a point yesterday, a \$75m 10-year issue for Norges Kommunalbank Bank offering a coupon of 7 1/2 per cent was announced by Banque Gutzwiller Kurz Buegner.

Meanwhile, the SwFr 100m bond to 1991 for Nederlandse Gasunie was priced with a final coupon of 7 1/2 per cent by the lead manager Swiss Bank Corporation. This is 1 per cent lower than expected, the result of very heavy buying interest, not least from foreign institutions.

The next public issue to be launched by Credit Suisse will be a SwFr 100m 10-year bond for Tiroloer Wasser- kraftwerke which is expected next Tuesday.

## Canada Cement to raise C\$105m from Lafarge

By Robert Gibbons in Montreal

Canada Cement Lafarge is raising C\$105m (US\$87m) in equity capital through its parent company, Lafarge Coppee of Paris.

Canada Cement is the largest cement producer in Canada, and has both products and construction divisions. It also has major operations in the U.S.

Profits have been low because of the North American recession but are expected to recover this year.

The company plans to sell a block of Treasury shares to Lafarge Coppee for C\$105m. This would raise the Lafarge Coppee holding from 54 per cent to more than 60 per cent. The price per share to Lafarge Coppee would be geared to the market price of Canada Cement shares at the time of the actual issue—between now and November 30. But there would be a minimum of C\$14.47 per share.

Meanwhile, Canada Cement will receive the cash from the parent company and pay interest at normal market rates.

Canada Cement explained that the new equity is needed to support its growth plans in Canada and the U.S. Because opportunities are limited in Canada, a spokesman said that further penetration of the U.S. industry is likely.

Canada Cement had operating earnings in 1980 of C\$23.5m or 95 cents a share against C\$36.2m or C\$1.89 per share in 1979. Sales were C\$711m against C\$618m.

Particulars relating to Honda Motor Co., Ltd. are available in the statistical service of Exel Statistical Services Limited and may be obtained during normal business hours on any weekday up to and including 3rd July 1981 from:

Kleinwort, Benson Limited  
20 Fenchurch Street  
London EC3P 3DB

Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

## RESPONSE TO PROTECTIONIST PRESSURE

## Matsushita to step up foreign output

BY MAX WILKINSON IN OSAKA

MATSUSHITA ELECTRIC, Japan's largest consumer electronics company, is planning an important shift of its investment to foreign countries, partly as a response to protectionist pressures from the U.S. and Europe.

In the next few years the company plans to increase production in overseas plants, including those in Europe and the U.S., by between 20 per cent and 25 per cent, substantially more than the target for the company's sales increase which is 14 per cent a year. Its brand names include National and Panasonic.

Mr Toshihiko Yamashita, the president, said Matsushita intended to increase investment in plants overseas although it expected them to be less efficient than their equivalents in Japan.

However, he thought the pos-

sible reduction in profitability was less important in the long term than the company's effort to "establish and maintain cooperative relationships with other countries."

He said he was particularly anxious to offer Japanese consumer electronics technology and productivity know-how to other countries, although Matsushita expected to maintain its technological lead through research and development.

In the current year, Matsushita expects to spend \$550m-\$600m on R and D and \$750m on capital investment.

Mr Yamashita said that exports of consumer items from the company's Japanese factories would not increase. The substantial growth expected in overseas sales would be met by overseas production.

The company, which has 39 manufacturing plants outside Japan including a television

plant in Wales and factories in Spain and Belgium, is negotiating with Blasupunk, the Bosch subsidiary, to set up a video tape recorder factory in West Germany.

This could be the first foreign factory set up by a Japanese company to produce what is rapidly becoming the most important consumer electronics product. Sales of VTR's accounted for 13 per cent of the group's consolidated sales of \$13.6bn in 1980.

The British Government has been anxious to persuade Matsushita to set up a VTR plant in the UK but it appears the company's energies are concentrated on negotiations with Bosch.

Matsushita's plans for increased emphasis on overseas investment has brought considerable criticism from the company's labour union, which is anxious about the consequen-

cies of "exporting jobs from Japan."

However, the company believes it will maintain jobs in Japan through diversification into new sectors, particularly office automation and energy saving devices.

The company's efforts to become more multinational reflect pressure from the U.S. and EEC countries worried about Japanese imports and a general anxiety about the social consequences of Japanese technological superiority.

Mr Yamashita said: "I don't think the peace of the world can be maintained if the gap between the high technology and the low technology countries continues to grow."

Exports of technology and the setting up of overseas plants or joint ventures would depend on the company receiving requests from potential "host countries."

## French drug maker in U.S. link

BY OUR NEW YORK STAFF

G. D. SEARLE, the large U.S. drug company, yesterday announced a joint venture to market in the U.S. the products of Synthelabo, a French pharmaceutical company whose majority shareholder is L'Oréal.

Eventually the two companies plan to carry out joint research and development in the U.S.

Searle will have a management majority in the venture, although ownership stakes were not disclosed. The initial capitalisation of the venture is \$35m.

Terms must be approved by the French authorities, following further detailed negotiations by the two parties.

Searle said that Synthelabo would supply a number of products to complement its own existing product lines in anti-hypertensive D, anti-convulsant and sedative drugs. Searle's biggest selling drug worldwide are anti-hypertensives, sold as Aldactone and Aldactate.

Mr Igor Demidoff, president

of Synthelabo, said the company had considered several proposals for establishing Synthelabo in the U.S. and had chosen Searle because of its marketing abilities.

Searle already has joint ventures with two other European companies, Astra of Sweden and Knoll of West Germany.

Earlier this month, American Home Products, another large U.S. pharmaceutical company, announced a joint venture with Sanofi of France.

THE GREAT Atlantic and Pacific Tea Company, better known as the A & P Supermarket chain, yesterday reported another large quarterly loss which it blamed partly on a sharp price war in major east coast markets.

The loss was \$10.8m compared with the \$15m loss a year earlier. But Mr James Wood, the chairman, noted that the result was "at the high end of the forecast range."

It was aggravated by the outbreak of price wars in Philadelphia, Baltimore and Washington DC during the period.

A & P's sales in the quarter were \$1.7bn, compared with \$1.64bn in the first quarter of last year.

Mr Wood made no comment about A & P's outlook. The supermarket chain, which is majority-owned by the Tengelmann group of West Germany, has been going through a massive cost-cutting and restructuring exercise which has yet to produce steadily improving profits.

Mr Wood, who took over last year, said it would take two years to return to profitability.

## Banks form leasing joint-venture

BY WILLIAM HALL, BANKING CORRESPONDENT

FINANCIAL INSTITUTIONS in four Nordic countries plus the UK have set up Nordic Leasing International (NLI) in The Hague, to offer a fully integrated international leasing service.

NLI is owned equally by A/S Factoring Finans (part of Den Norske Creditbank), Copenhagen Handelsbank, Kansallis-Osake-Pankki, Nordic Leasing (a subsidiary of the London-based Nordic Bank) and Svenska Finans (a subsidiary of Svenska Handelsbanken). The

banks claim that it is the first leasing joint venture of its kind.

NLI plans to combine the leasing expertise and coverage of its shareholders with that of its own network of subsidiaries, obtained as a result of the acquisition of the Stockholm-based Industrie Leasing AB (ILAB).

The new venture will concentrate on Europe but hopes to expand further afield later.

It will concentrate initially on providing "sales-aid" leasing schemes for exporters of capital

equipment and will utilise national export finance facilities where appropriate.

The chief executive of the new company is Mr Robert Munro, who is on secondment from Nordic Bank.

Mr Munro said yesterday that by dealing with one leasing company with subsidiaries in most Western European countries, exporters would be able to avoid unnecessary paperwork and reduce the delays involved in negotiations with individual local leasing companies.

Mr Wood, who took over last year, said it would take two years to return to profitability.

## Connecticut General to consider bid

By Our New York Correspondent

CONNECTICUT General Mortgage and Realty, the U.S. real estate investment trust for which the U.K.'s Coal Board Pension Funds have made a \$287m takeover bid, said yesterday that it would call a board meeting to consider the offer, which was unsolicited.

The meeting will be held by the middle of next week, but an exact date was given. An announcement on the Board's position will be made by June 26.

The trust has retained First Boston, the Wall Street investment firm, as its advisor. The offer is worth \$3.3 a share. Trading in Connecticut General's stock was suspended on Tuesday morning just before the bid was announced and it did not resume at the opening yesterday.

## AT and T shows 11% rise in quarterly profit

BY DAVID LASCELLES IN NEW YORK

AMERICAN TELEPHONE and Telegraph, the U.S. telephone utility, yesterday reported an 11 per cent rise in earnings in the three months ending May 31, marking a slight improvement on its rate of return. This prompted Mr Charles Brown, the chairman, to say: "What makes these results significant is that they were accomplished in the face of a still uncertain economy."

Net income was \$1.62bn, or \$2.08 a share, up from \$1.46bn, or \$1.89, in the same period last year. Revenue was \$13.9bn, up from \$12.4bn in 1980. This brought net income for the 12 months ending May 31 to \$6.3bn, or \$8.23 a share, an increase of 9.7 per cent on last year's \$5.8bn, or \$8.01. The return on average equity in the latest quarter was 10.03 per

cent compared with 9.83 per cent in the same quarter of 1980.

Mr Brown also noted that AT and T was now allowed to improve its capital recovery procedures, which meant expenses were higher in the short term. But in the longer term, he said this would strengthen AT and T's financial standing.

Earlier this week, Mr Brown testified to a Senate committee in favour of a bill to allow his company to enter new computerised forms of the information transmission business. He claimed that the opposition of competitors to the bill was based on their fear of AT and T's competition. But he stressed that the bill was worded in such a way as to prevent AT and T from subsidising its new services with profits from the telephone business.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Monday July 13.


U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield
Am. Air 15% 85 (NW)	55	100 1/2	101 1/2	0	0	14.85
Am. Can. 12% 85	75	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85

DEUTSCHE MARK STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield
Am. Air 15% 85 (NW)	55	100 1/2	101 1/2	0	0	14.85
Am. Can. 12% 85	75	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85

SWISS FRANC STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield
Am. Air 15% 85 (NW)	55	100 1/2	101 1/2	0	0	14.85
Am. Can. 12% 85	75	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85

JEN STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield
Am. Air 15% 85 (NW)	55	100 1/2	101 1/2	0	0	14.85
Am. Can. 12% 85	75	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85
Am. Tel. & Tel. 12% 85	100	98 1/2	99 1/2	0	0	14.85

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# HONDA

Honda Motor Co., Ltd.

Authorised Issued and reserved for issue as at 31st May 1981

1,948,000,000 Shares of Common Stock of ¥50 par value 740,847,083

The Council of The Stock Exchange in London has admitted the above-mentioned Shares of Common Stock to the Official List.

Particulars relating to Honda Motor Co., Ltd. are available in the statistical service of Exel Statistical Services Limited and may be obtained during normal business hours on any weekday up to and including 3rd July 1981 from:

Kleinwort, Benson Limited  
20 Fenchurch Street  
London EC3P 3DB

Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

18th June 1980



All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$50,000,000

Wells Fargo International Financing Corporation N.V.

(Incorporated in the Netherlands Antilles)

15½% Guaranteed Notes Due 1984

Guaranteed as to Principal and Interest by

Wells Fargo & Company

MORGAN STANLEY INTERNATIONAL

BANQUE NATIONALE DE PARIS COMMERZBANK CREDIT SUISSE FIRST BOSTON  
DEUTSCHE BANK MORGAN GRENFELL & CO. MORGAN GUARANTY LTD  
NATIONAL BANK OF ABU DHABI SALOMON BROTHERS INTERNATIONAL  
SOCIETE GENERALE DE BANQUE S.A. SWISS BANK CORPORATION INTERNATIONAL  
UNION BANK OF SWITZERLAND (SECURITIES) WARDLEY WELLS FARGO

June 11, 1981

This announcement appears as a matter of record only.

NEW ISSUE

June 9, 1981

Canon

\$70,000,000

Canon Inc.  
(Canon Kabushiki Kaisha)

5½% Convertible Notes due 1996

The undersigned negotiated the direct placement of these securities with institutional investors.

Merrill Lynch White Weld Capital Markets Group  
Merrill Lynch, Pierce, Fenner & Smith Incorporated

Yamaichi International (America), Inc.

U.S. \$75,000,000



GRUPO INDUSTRIAL ALFA, S.A.  
(Incorporated in the United Mexican States)

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 18th June, 1981 to 18th September, 1981 the notes will carry an Interest Rate of 18½% per annum and the Coupon Amount per U.S. \$10,000 will be U.S. \$467.99.

Credit Suisse First Boston Limited  
Agent Bank



WE, THE LIMBLESS, LOOK TO YOU FOR HELP

We come from both world wars. We come from Korea, Kenya, Malaysia, Aden, Cyprus... and from Ulster. Now, disabled, we must look to you for help. Please help by helping our Association, BLESMA. It helps to overcome the shock of losing arms, or legs or an eye. And, for the severely handicapped, it provides Residential Homes where they can live in peace and dignity. Help the disabled by helping BLESMA. We promise you that not one penny of your donation will be wasted.

BLESMA  
BRITISH LIMBLESS  
EX-SERVICE MEN'S ASSOCIATION

International Year of Disabled People

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on January 1, 1980: U.S. \$ 48.39

on June 15th, 1981: U.S. \$ 67.35

Listed on the Amsterdam Stock Exchange

Information: Plesner, Heijding & Plesner N.V.,  
Herengracht 214, 1016 BS Amsterdam.

VONTBEL EUROBOND INDICES

14.5.76=100%			
PRICE INDEX		AVERAGE YIELD	
DM Bonds	96.81	10.6.81	10.6.81
HFL Bonds & Notes	83.78	86.74	10.6.81
U.S. \$ Str. Bonds	77.23	91.31	11.178
Can Dollar Bonds	81.91	83.84	13.387
	83.57	83.73	13.732

Companies  
and Markets

INTL. COMPANIES & FINANCE

## Swedish Match earnings hit by depressed demand

BY WESTERLY CHRISTNER IN STOCKHOLM

SWEDISH MATCH, the diversified industrial group, blames depressed demand for several key products for a sharp setback in the first four months of this year. Earnings for the period declined by SKr 50m to SKr 13m (\$2.6m) on consolidated sales down 3 per cent at SKr 2.08bn.

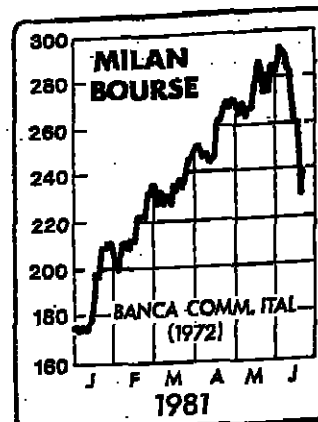
For 1981 as a whole the management expects operating profit to stay at last year's level of SKr 317m, but only if the "extremely low" rate of construction in Sweden does not deteriorate further. This conforms with the forecast made in April by Mr Gunnar Dahlsten, the managing director.

The Katrinefors companies, which produce board, windows, doors and furniture, are particularly affected by the continued slump in domestic building demand. Katrinefors returned an operating loss of SKr 7m in the four months against a SKr 24m surplus in the corresponding period of 1980. Sales rose 2 per cent to SKr 528m.

1980 net financial charges dropped from SKr 88m to SKr 85m.

Moreover, group restructuring plans being carried out are not expected to help earnings before 1982.

Operating earnings in the four months for the match operation, the group's main source of cash, fell by SKr 5m to SKr 33m on a 2 per cent sales rise to SKr 442m. During the period Match acquired Van Poppel, a Dutch state-owned company manufacturing disposable lighters, strengthening Match's position on the European market. The unit also acquired Universal Match of the U.S.



## Emergency rules for Milan Bourse

By James Burton in Rome

THE MILAN Bourse recovered yesterday after the heavy falls of Tuesday. The rally followed the enforcement of emergency rules forbidding any share transactions not settled at once in cash.

The new rules were imposed by the Consob, Italy's stock market regulatory body to limit speculation on a temporary basis after Tuesday's heavy shakeout, which took the Banca Commerciale index down by almost 8 per cent.

Provisional estimates indicated that prices had risen more than 5 per cent yesterday, which should be compared with the provisional estimates of a fall of 6 per cent on Tuesday. Several individual shares closed above the level at which they stood before Tuesday's falls.

Flat shares put on 11.1 per cent, to stand at above Monday's closing level, and Montedison did the same to close with a gain of 13 per cent on the day. Toro, the insurance company controlled by Sig. Roberto Calvi, the banker now on trial, more than recovered its losses of Tuesday.

The contrasting outcome of two days' trading partly reflects the natural volatility of the Milan market caused by the general shortage of tradable stock in most issues.

The measures announced late on Tuesday by the Consob, which has recently been given a new board and has been flexing its supervisory muscles, were aimed at stopping speculative operations. A particular target was the practice of selling short—the sale in a falling market of shares not actually held by the seller for settlement at what he hopes will be a lower price.

The measures were received with some dismay by market operators but, despite some uncertainty, appear to have had the effect of stemming the mood of pessimism which the house suffered on Tuesday. That day's fall was the culmination of 10 trading days of increasingly steep decline in share values, which by Tuesday night had taken the Banca Commerciale index down by 21.4 per cent.

But even before yesterday's recovery share prices were still about one-and-a-half times the level at which they stood at the beginning of 1980. The long-awaited fall was occasioned by uncertainty about Italy's political crisis, the current trial of Sig. Roberto Calvi and other leading financiers, fears about the consequences of the Socialist election victories in France and deepening uncertainty about the Italian economy.

## Volvo to sell Renault cars

By William Duffice in Stockholm

VOLVO WILL take over responsibility for the marketing of Renault cars in Scandinavia from the end of this year, the Swedish motor group announced yesterday. This is a further step in the co-operation between the Swedish and French car manufacturers which started when Renault bought 10 per cent of Volvo Car Corporation last year. That stake will be raised to 15 per cent this year.

## Semperit cuts losses by half

BY PAUL LENDVAY IN VIENNA

SEMPERIT, the Austrian tyre group, has reduced its losses sharply for the second year running with a deficit of Sch 145.4m (\$8m) for 1980.

The loss is in line with forecasts made by the company last November and compares with deficits of Sch 296m for 1979 and Sch 600m a year earlier. Dr Franz Leibentrost, the director-general who came into Semperit in 1979 as part of an injection of new management by the major shareholder, Creditanstalt Bankverein, said yesterday that sales improved by 8 per cent to Sch 9bn in 1980.

He added that in the first five months of the current year turnover had continued to grow, rising by more than 7 per cent to Sch 3.6bn, with exports accounting for more than half the total.

Group cash flow was Sch 251m, against a negative Sch 7.3m a year earlier. Capital spending last year totalled Sch 312m for the parent company and Sch 412m for the group as a whole. Sales of tyres rose by 11.9 per cent to Sch 5.5bn.

According to Dr Leibentrost, order books on the whole re-



Dr Franz Leibentrost  
Shedding loss-makers

maind "relatively satisfactory." By cutting out loss-makers and general rationalisation an "important step was reached last year on the road to consolidation."

Semperit, which is the second largest industrial company in Austria outside the public sector, has been in financial difficulty for a number of years. At the beginning of 1979 it was

forced to sever its links with Kleber-Colombes of France.

Tyres account for about 60 per cent of Semperit's annual sales. It has a market share of 70 per cent in Austria for truck tyres and around 40 per cent for other classes of tyre.

Showering Graz Pauker, the nationalised heavy engineering company, is not paying a dividend for 1980 against 5 per cent for 1979 and 5 per cent plus a bonus of 2 per cent for 1978.

Announcing this, Mr Kurt Kirchner, director-general, said that the lack of major domestic orders and the risks involved in large investment projects abroad made it necessary to conserve funds.

Turnover last year rose by 28.5 per cent to Sch 3.59bn but gross operating revenues fell by Sch 6.9m to Sch 1.33bn. The company lost two domestic orders for power plants worth Sch 2bn which it had expected to receive, while a power plant project in Tunisia caused heavy losses.

Group order book is currently worth Sch 6.6bn. Exports as a percentage of sales last year rose from 24.8 per cent to 41.4 per cent.

## Sabena moves deeper into red

BY LARRY KLINGER IN BRUSSELS

SABENA, the Belgian national airline, moved deeper into the red last year with a loss of BFr 1.58bn (\$41.5m) despite an 11 per cent increase in turnover to BFr 23.2bn.

The board of the flag-carrier, which is 90 per cent government-owned, yesterday cited rising fuel and wages costs as partly responsible for the decline but said that "the most serious single factor" was a lack of financial resources to cope with current economic pressures.

The board said that, because it lacked financial leeway, the

airline was forced to borrow on unstable world markets, with repayments at very high interest rates "leading to a self-creating loss situation."

The 1980 loss was nearly two-and-a-half times the previous year's deficit of BFr 671m.

The airline's revenue gains through tariff increases had been cancelled out by the soaring cost of fuel. Sabena's fuel costs in the year rose by about 53 per cent compared with 1979 to nearly BFr 6bn.

Sabena is now proposing to the Government a slimming operation that would involve a

reduction in its route network and taking out of service its remaining four Boeing 707 airliners.

The airline also says that it has completed its 1980 modernisation programme. This involved putting into operation a new air freight terminal at Brussels International Airport, increasing its fleet of DC-10 widebodied Trijets from three to five and introducing a second Brussels-Tokyo service via the North Pole.

Sabena's full results for 1980 are due to be published in September.

## Smit ahead in first half

By Charles Batchelor in Amsterdam

SMIT INTERNATIONALE, the Dutch ocean towage and salvage group, reported a strong profit recovery for the first half of the year ending September, 1981. Profits dipped sharply last year and Smit was forced to cut its dividend.

Operating profit more than quadrupled in the six months to Fl 19.3m (\$7.4m) from Fl 3.9m and at the net level profits rose to Fl 9.1m from Fl 2.5m.

The result of non-consolidated companies more than doubled to Fl 2.3m while Smit slightly reduced its net interest charge to Fl 7.7m. Equipment sales produced a loss of Fl 200,000 compared with a profit of Fl 800,000, while extraordinary items showed a profit of Fl 1.2m against Fl 4.3m.

The company paid Fl 4.8m in tax compared with the first half last year, when it received a tax rebate of Fl 2.1m.

## Chung group buys out major partners in OUR

BY ADRIAN BOVEN IN HONG KONG

A BOARDROOM shake-up from the four major partners of Overseas Union Realty (OUR) has ended with Mr C. M. Chung, the chairman, buying out most of the share holdings of the other three, through a listed company he controls. Eda Investments.

OUR, a property development company, was formed in November as a joint venture between Mr Chung, Sun Hung Kai Securities (SHK), the Carrion group and the Far East group, all major developers in Hong Kong.

The investing public subsequently picked up about 25 per cent of the company through a one-for-four rights issue to which the partners did not subscribe. But the four began to fall into disagreement earlier this year over suggestions that the Far East group was selling its

OUR shares on the market and depressing the price. In order to prevent further depression of the shares, Mr Chung, through Eda, bought Far East's remaining holdings.

This left him in control of more than 30 per cent of OUR, a higher percentage than was held by SHK, which had previously been the largest shareholder and was managing the company. SHK, dissatisfied with being in a minority position began negotiations with Mr Chung to pull out of OUR, and this prompted Carrion to sell some of its holdings too.

The end result, announced yesterday, is that Eda will buy 85m shares, or 23 per cent of OUR, from SHK and 21m shares or 5.6 per cent, from Carrion for an average of HK\$ 3.60 a share, or a total of about HK\$ 382m (U.S.\$70m).

## ENI plans to reorganise foreign finance offshoots

BY OUR ZURICH CORRESPONDENT

ENI, the Italian state oil, gas, and industrial group, plans a major reorganisation of its international holding and finance companies, according to Dr Florio Frassinetti, the finance director. Speaking in Zurich, he said the move was necessary to build up the group's financial presence abroad.

The activities of Hydrocarbons International (Cusaco) and Hydrocarbons Bank (Cayman) are to be taken over "as soon as possible" by Hydrocarbons International Holding Company, of Zurich, and Hydrocarbons International Holding S.A., of Luxembourg.

ENI Foreign Finance would then have three basic functions: the holding activities through the Luxembourg company, raising of medium- and long-term credit through the Zurich subsidiary, and arranging short-term credit through the Nassau-

based Tradinvest Bank and Trust Company.

He added that it planned to increase the Luxembourg company's capital from \$110.8m to about \$20m initially, with subsequent augmentations to, perhaps more than \$57m.

ENI, which has until now held 99.25 per cent of the Luxembourg subsidiary's capital, would in future control only about 51 per cent. The remainder would be distributed among major operating affiliates.

U.S. \$100,000,000



The First Canadian Bank

Bank of Montreal

FLOATING RATE DEBENTURES,  
SERIES 5, DUE 1990

(Subordinated to deposits and other liabilities)

For the six months  
18th June, 1981 to 18th December, 1981

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at 16½ per cent and that the interest payable on the relevant interest payment date, 18th December, 1981, against Coupon No. 2 will be U.S.\$85.15.

Morgan Guaranty Trust Company  
London

## Multibanco Comermex, S.A.

U.S. \$25,000,000

Floating Rate Notes due 1984

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 16½ per cent per annum. The Coupon Amounts will be U.S.\$89.40 for the U.S.\$1,000 denomination and U.S.\$431.88 for the U.S.\$50,000 denomination and will be payable on 21st December, 1981 against surrender of Coupon No. 4, 18th June, 1981.

Manufacturers  
Hanover Limited  
Agent Bank

BANCO LATINOAMERICANO DE EXPORTACIONES, S.A.  
U.S.\$30,000,000

Floating Rate Notes due 1986  
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the first Interest Period has been fixed at 16½ per cent per annum. The Coupon Amounts will be U.S.\$431.99 for the U.S.\$5,000 denomination and U.S.\$4,319.88 for the U.S.\$50,000 denomination and will be payable on 21st December, 1981 against surrender of Coupon No. 1.

Manufacturers Hanover Limited  
Agent Bank









## NOTICE OF REDEMPTION US\$30,000,000 6½% CONVERTIBLE BONDS 1988

To All Bondholders

NOTICE IS HEREBY GIVEN that the United Overseas Bank Limited ("the Bank") will, pursuant to the Trust Deed dated 5 November 1973 entered into between the Bank and The Chartered Bank (Singapore) Trustee Limited and Condition 6(b) of the Bonds, redeem all the outstanding US\$30,000,000 6½% Convertible Bonds 1988 on 14 August 1981.

BONDHOLDERS, HOWEVER, HAVE UP TO 4.00P.M. 7 AUGUST 1981 TO CONVERT THEIR BONDS INTO ORDINARY SHARES OF THE BANK AT THE RATE OF \$4.65 FOR ONE (1) ORDINARY SHARE OF \$1.00 CREDITED AS FULLY PAID. CONVERSION SHOULD BE MADE AT THE OFFICES OF ANY ONE OF THE PAYING AGENTS AS SPECIFIED BELOW.

Unless converted as aforesaid, all outstanding Bonds will be redeemed in full at 100% of the principal amount, together with accrued interest, on 14 August 1981. Interest will cease to accrue to Bondholders on that date.

Payment will be made to Bondholders on 14 August 1981 and at any time thereafter within the prescription period referred to in Condition 14 of the Bonds upon presentation and surrender of the Bonds together with all unexpired Coupons pertaining thereto at the offices of any one of the Paying Agents as specified below:-

Singapore		London	
The Chase Manhattan Bank N.A., Shing Kwan House, 4, Shenton Way, Singapore 0108.		The Chase Manhattan Bank N.A., P.O. Box 440, Woolgate House, Coleman Street, London, EC2P 2HD.	
Hong Kong		Frankfurt	
The Chase Manhattan Bank N.A., 15 Queen's Road, Central, G.P.O. Box 104, Hong Kong.		The Chase Manhattan Bank N.A., Taunusanlage 11, 6, Frankfurt (Main) 1.	
New York		Tokyo	
The Chase Manhattan Bank N.A., 1, Chase Manhattan Plaza, New York, N.Y. 10015.		The Chase Manhattan Bank N.A., A.I.U. Building, 1-3 Marunouchi 1-chome, Chiyoda-Ku, Tokyo, 100-91.	
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The Chase Manhattan Bank N.A., P.O. Box 1080, Wisma Stephens, 88 Jalan Raja Chulan, Kuala Lumpur 05-12.			

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CHAN CHEE PEW  
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Companies  
and Markets

## CURRENCIES, MONEY and GOLD

### \$ & £ steady

Trading was restricted in currency markets yesterday by the closure of a West German centre for a public holiday. The dollar showed little overall change against major currencies reflecting a steadier trend in Euro-dollar rates.

Sterling was slightly easier on its trade weighted index but remained on the side lines for much of the day in the absence of any fresh news to affect trading.

Currencies traded quietly within the European Monetary System yesterday. The French franc showed some improvement and overtook the Danish krone. The D-mark remained the most improved currency while the Belgian franc was the weakest.

**DOLLAR** - trade weighted index (Bank of England) fell to 107.3 from 107.4. The dollar showed little change but maintained underpinned by high U.S. domestic rates. Against the D-mark it closed at 2.3480 compared with DK 2.3460 and SwFr 2.0480 against SwFr 2.0480. It rose slightly against the yen to 222.25 from 222.10 but eased against the French franc to FFr 5.5790 from FFr 5.5875.

**STERLING** - trade weighted index (Bank of England) eased to 95.6 from 95.7. Sterling opened at 95.6 at noon and 95.7 in the morning. Sterling opened at \$2.0040-0.0050 and traded around the \$2 level for much of the day. During the afternoon it fell to a low of \$1.9940 on dollar demand but came back to close at \$1.9970-1.9980, a rise of just 15 points from Wednesday. Against the D-mark the pound closed at DK 2.3480 compared with DK 2.3460. It opened at FFr 5.5790 compared with FFr 5.5875.

**JAPANESE YEN** - Steadier than most currencies against the dollar but still affected by high U.S. interest rates which have caused considerable currency outflows. However, any further decline in the value of the yen will provide a boost for Japanese exports - The yen was weaker against the dollar in Tokyo yesterday with the U.S. unit closing at ¥221.05 compared with ¥218.7 on Tuesday. It opened at ¥222.20 and improved slowly throughout the day reflecting a steadier trend in Euro-dollar interest rates. Trading was generally quiet in the absence of any fresh news.

### EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Current rate	% change from central rate	% change adjusted for divergence	Divergence limit %
Belgian Franc	40.7585	41.3378	+1.32	+1.32	+1.5381
Denish Kroner	7.9197	7.9328	+0.43	+0.43	+1.6413
German D-Mark	2.3460	2.3480	+0.48	+0.48	+1.1386
French Franc	5.5875	5.5790	-0.32	-0.32	-1.5381
Dutch Guilder	2.3118	2.3128	+0.01	+0.01	+1.5159
Irish Punt	0.8654	0.8629	-0.29	-0.29	-1.5888
Italian Lira	1252.36	1252.36	0.00	0.00	0.0000

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

### EXCHANGE CROSS RATES

	June 16	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1.0000		1.998	4.495	441.5	11.14	4.088	6.213	233.4	2.404	76.55
U.S. Dollar	0.501		1.000	2.349	231.0	5.577	2.046	2.610	116.8	1.304	38.32
Deutsche Mark	0.213		0.426	1.000	94.09	2.374	0.971	1.111	487.4	0.512	16.31
Japanese Yen	2.265		4.584	10.63	100.0	25.23	9.288	11.81	828.7	5.445	173.4
French Franc	0.098		1.793	4.218	256.2	1.0	2.868	4.679	209.6	2.158	69.72
Swiss Franc	0.246		0.489	1.148	108.0	2.728	1.0	1.275	671.0	0.588	18.75
Dutch Guilder	0.192		0.383	0.900	84.70	2.187	0.784	1.0	447.8	0.461	14.69
Italian Lira	0.428		0.856	2.010	189.2	4.775	1.751	2.333	100.0	1.030	32.60
Canadian Dollar	0.416		0.831	1.958	183.7	4.624	1.700	2.168	970.9	1.0	31.84
Belgian Franc	1.306		2.609	6.130	576.7	14.55	5.340	6.809	304.0	5.140	100.0

### FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 17)

3 months U.S. dollars	5 months U.S. dollars	3 months U.S. dollars	5 months U.S. dollars
bid 16 7/8	offer 17	bid 16 7/8	offer 16 1/8

### EURO-CURRENCY INTEREST RATES (Market closing Rates)

	June 17	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
7 days' notice	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
1 month	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
3 months	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
6 months	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
1 year	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4

SDR linked deposits: one-month 14 1/2-15 1/2 per cent; three-months 14 1/2-15 1/2 per cent; six-months 14 1/2-15 1/2 per cent; one-year 13 1/2-14 1/2 per cent.  
ECU linked deposits: one-month 14 1/2-15 1/2 per cent; three-months 14 1/2-15 1/2 per cent; six-months 14 1/2-15 1/2 per cent; one-year 13 1/2-14 1/2 per cent.  
Asian & clearing rates in Singapore: one-month 16 1/2-17 1/2 per cent; three-months 16 1/2-17 1/2 per cent; six-months 16 1/2-17 1/2 per cent; one-year 15 1/2-16 1/2 per cent.  
Long-term Eurodollar two years 15 1/2-16 1/2 per cent; four-years 14 1/2-15 1/2 per cent; five-years 14 1/2-15 1/2 per cent; nominal clearing rates.  
Short-term rates are call for U.S. dollars, Canadian dollars and Japanese yen; others two-days' notice.  
The following nominal rates were quoted for London dollar certificates of deposit: one-month 17 1/2-17 3/4 per cent; three-months 16 1/2-16 3/4 per cent; six-months 15 1/2-15 3/4 per cent; one-year 14 1/2-15 1/2 per cent.

### INTERNATIONAL MONEY MARKET

#### Paris rates ease

The Bank of France received bids of FFr 4.528bn for the FFr 3.5bn of six-month Treasury bills on offer Tuesday. A total of FFr 3.483bn of bills were sold at a discount rate of 17 1/4 per cent, compared with 16 3/4 per cent on June 11. The yield rose to 18.875 per cent from 18.618 per cent, and has been increasing steadily since last November when it stood at 12.44 per cent. In the Paris money market call money was unchanged at 20 per cent yesterday, but period rates showed a weaker trend, with one-month falling to 19 1/2 per cent from 19 3/4 per cent; three-month 18 1/2 per cent from 18 3/4 per cent; six-month 17 1/2 per cent from 17 3/4 per cent; and 12-month 17 1/2 per cent from 17 3/4 per cent.

In Amsterdam rates were firmer in the money market in anticipation of a large shortage of credit today, which will be only partly offset by the new special discount facility from the central bank of Fl 1.471bn per day. The advance was considered small by the market when compared with the size of the expected deficit, but subscriptions were met in full, reflecting the high interest rate

#### UK MONEY MARKET

#### Small help

Bank of England Minimum Lending Rate 12 per cent (from March 10 1981).  
Call money was fairly comfortable on Monday, with a small surplus of credit was expected in the London money market yesterday. The finish was tighter than anticipated however and the authorities gave assistance on a small scale by buying a small amount of local authority bills and a small number of eligible bank bills from the discount houses.

Government disbursements were slightly in excess of revenue payments to the Exchequer, and banks brought forward small surplus balances. On the other hand the market was faced with

#### MONEY RATES

	June 17	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Overnight	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
2 days' notice	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
7 days' notice	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
1 month	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
3 months	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
6 months	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4
1 year	11 1/2-11 3/4	18 1/2-18 3/4	17 1/2-17 3/4	11 1/2-11 3/4	8 1/2-8 3/4	11 1/2-11 3/4	20 1/2-20 3/4	20 1/2-20 3/4	20 1/2-20 3/4	11 1/2-11 3/4	6 1/2-6 3/4

Local authorities and finance houses seven days' notice, others seven days' fixed. Long-term authority mortgage rates: one-month 13 1/2-14 1/2 per cent; four-years 14 1/2-15 1/2 per cent; five-years 14 1/2-15 1/2 per cent; six-years 14 1/2-15 1/2 per cent; seven-years 14 1/2-15 1/2 per cent; eight-years 14 1/2-15 1/2 per cent; nine-years 14 1/2-15 1/2 per cent; ten-years 14 1/2-15 1/2 per cent.  
Approximate selling rate for one-month Treasury bills 1 1/2 per cent; two-months 1 1/2 per cent; three-months 1 1/2 per cent; four-months 1 1/2 per cent; five-months 1 1/2 per cent; six-months 1 1/2 per cent; seven-months 1 1/2 per cent; eight-months 1 1/2 per cent; nine-months 1 1/2 per cent; ten-months 1 1/2 per cent.  
Finance House Base Rates (published by the Finance House Association) 12 1/2 per cent; three-months 12 1/2 per cent; six-months 12 1/2 per cent; nine-months 12 1/2 per cent; one-year 12 1/2 per cent.  
Bank Deposit Rates for sums at seven days' notice 8 per cent. Clearing Bank Rates for lending 12 per cent. Treasury Bills: Average tender rates of discount 12 1/2 per cent.

### THE POUND SPOT AND FORWARD

	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.9940-2.0050	1.9970-2.0000	0.85-0.95c dis	-5.41	2.33-2.43dis
Canada	2.4000-2.4110	2.4030-2.4060	1.20-1.30c dis	-6.24	2.65-2.80dis
Netherlands	5.16-5.22	5.20-5.26	1/2 pm-1/4 dis	-0.29	1 1/4 pm
Belgium	76.58-76.65	76.50-76.60	1/2 pm-1/4 dis	-0.45	1 1/4 pm
Denmark	14.78-14.79	14.72-14.73	8 1/2-9 1/2c dis	-3.41	1.91-1.94dis
Ireland	1.2800-1.2825	1.2820-1.2845	1/2 pm-1/4 dis	-0.22	1 1/4 pm
W. Ger.	4.67-4.70	4.68-4.69	1/2 pm-1/4 dis	-0.22	1 1/4 pm
Portugal	123.75-124.50	124.00-124.25	50-100c dis	-7.70	300-350 dis
Spain	186.75-187.75	186.30-187.10	100-150c dis	-10.79	600-630 dis
Italy	2.228-2.238	2.233-2.239	20-25 line dis	-0.83	2-2 1/2 dis
Norway	11.68-11.73	11.70-11.71	1 1/2-2 1/2c dis	-0.83	2-2 1/2 dis
France	11.10-11.15	11.10-11.14	8 1/2-9 1/2c dis	-2.85	5 1/2-5 3/4 dis
Sweden	3.88-3.93	3.89-3.94	2 1/2-3 1/2c dis	-4.75	5.50-5.25 pm
Japan	239.44	239.44	1 1/2-1 3/4 pm	0.72	2 pm-1 dis
Austria	33.05-33.20	33.10-33.15	40-50 pm-par	2.57	2 1/2 pm
Switz.	4.07-4.10	4.08-4.09	1 1/2-1 3/4 pm	0.72	2 pm-1 dis

Belgian rate is for convertible francs. Financial franc 75.57-75.65. Six-month forward dollar 3.70-3.80c dis. 12-month 5.00-5.20c dis.

### THE DOLLAR SPOT AND FORWARD

June 17	Day's spread	Close	One month	% Three months	% p.a.
UK†	1.9940-2.0050	1.9970-2.0000	0.85-0.95c dis	-5.41	2.33-2.43dis
Ireland†	1.2800-1.2825	1.2820-1.2845	1/2 pm-1/4 dis	-0.22	1 1/4 pm
Canada	2.4020-2.4045	2.4040-2.4045	1.20-1.30c dis	-6.24	2.65-2.80dis
Netherlands	5.16-5.22	5.20-5.26	1/2		
Belgium	3.20-30.34	3.20-34	0.7-1 pm	5.17	3.42-3.36 pm
Denmark	7.2335-7.2520	7.2335-7.2520	1.20-1.30c dis	2.67	2.40-2.30 pm
Sw. Gov. Bonds	5.30-5.35	5.30-5.35	1.20-1.30c dis	2.67	2.40-2.30 pm
Portugal:					
Spain	3.00-3.02	3.00-3.02	1.15-1.10pm	5.76	2.95-2.98 pm
France	1.18-1.19	1.18-1.19	1.20-1.30c dis	-2.89	pm-1/4 dis
Norway	5.8500-5.8550	5.8550-5.8550	2.4-2.50 pm	-1.50	1.50-1.70c dis
Sweden	4.9350-5.0050	5.0050-5.0200	1.10-1.00 pm	2.60	2.55-2.58 pm
Japan	220.00-221.00	220.70-22.80	1.52-1.62 pm	5.90	2.22-1.93 pm
Switzerland	2.0370-2.0500	2.0425-2.0485	1.47-1.37c pm	8.33	3.74-3.53 pm

† UK and Ireland are quoted in US currency. Forward premiums and discounts are in US dollars.







## APPOINTMENTS

## Patrick Sheehy to head BAT

Mr. Patrick Sheehy is to become chairman of BAT INDUSTRIES in October 1982 when Sir Peter Macdonald retires from the chair on reaching his 61st birthday. Mr. Sheehy, who has been a deputy chairman of BAT since 1976, now becomes vice-chairman (chairman-elect).

Born in 1930, Mr. Sheehy joined BAT in 1950, holding a series of marketing appointments in Africa before moving to Jamaica in 1957 as marketing director of the BAT company there. His last appointment before joining the main board in 1976 was as general manager of the BAT Dutch company.

Mr. Sheehy is chairman of British-American Tobacco, the operating group for the BAT tobacco interests outside the U.S. He also has special responsibility for North American interests, and is a director of BATUS, the holding company for U.S. interests.

Mr. Alan Moore has been appointed director and treasurer of LLOYDS BANK INTERNATIONAL from October 1. Mr. Brian Ashby, a director of Lloyds Bank International until recently on secondment to Lloyds Bank, will succeed Mr. Moore as director of the Middle East and Africa division at that date.

Mr. John Lister, chairman of ICI Fibres, has been elected chairman of the BRITISH MAN-MADE FIBRES FEDERATION succeeding Mr. John B. Stuart, who has retired by rotation. Mr. Donald Anderson has been appointed director designate. The present director, Mr. Stuart

Douglas is to retire on November 30.

Mr. David N. Whittaker has been appointed financial director of HOTELPLAN, the UK travel division of the Redman Heenan International group.

Mr. Geoffrey Sims has been appointed director of marketing of HOTELPLAN, the UK travel division of the Federation of Migros Co-operatives.

Mr. Milan C. Kerns, executive director of the Merrill Lynch International Banking Group, has been appointed vice-chairman and managing director of DEAN WITTER REYNOLDS OVERSEAS and managing director of the investment banking group of Dean Witter Reynolds Inc. He will be based in London.

Following the retirement on July 3 of Mr. J. H. Hine, managing director of The BRITISH AVIATION INSURANCE COMPANY, Mr. I. K. Storey is to be appointed underwriter and manager.

Mr. George A. Rooley has been elected president of the FACULTY OF BUILDING succeeding Dr. Socrates Christie.

Mr. Graham Manning and Mr. Roger Adcock have become local directors of R. MANSELL (CROYDON). Mr. Kenneth Small has been made technical director.

STEWART WRIGHTSON has made the following group appointments: Mr. W. D.

Eageham, chairman of Stewart Wrightson (Energy Resources); Mr. D. A. J. Staines and Mr. P. R. Wood, directors of Stewart Wrightson (International); and Mr. G. R. Harris and Mr. A. W. Lawrence, directors of Stewart Wrightson (Reinsurance Brokers).

Mr. Martin Davis has been appointed managing director of Drake and Scull Engineering. At Drake and Scull International, Mr. Ronald English becomes managing director of the Middle East division and Mr. John Leslie, managing director of the Africa and South East Asia divisions. They will be executive directors of the parent concern DRAKE AND SCULL HOLDINGS from November 1.

Mr. Colin D. Weston has joined WILKINSON SWORD GROUP as merchandise director, UK and international. He was previously with the Boots Company and Timothy Whites.

Mr. Roger Ashby has been appointed managing director of FAIRY WINCHES in place of Mr. John Bowden, who is taking up another executive position within the Fairy Holdings group. Mr. Ashby was previously with Devon Conversations.

Two executives of RTV are to join the main board from July 1. They are Mr. Haw Davies as director of programmes, Wales, and Mr. Ron Evans as director of programmes, West of England.

Mr. M. N. Jenkins has been appointed chief executive, Mr.



Patrick Sheehy

J. L. Foye market secretary and Mr. A. P. Rodgers, communications and systems manager of the LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE.

Mr. J. Heaton has been appointed managing director of WELLMAN MECHANICAL.

Mr. T. G. J. Lewis has been appointed chief executive officer of the ROYAL ARSENAL CO-OPERATIVE SOCIETY succeeding Mr. J. H. Walker, who has retired.

Mr. J. C. Broom Smith, commercial director of CompAir Industrial, has been elected vice-president of the BRITISH COMPRESSED AIR SOCIETY.

## OVERSEAS

Mr. Leslie F. E. Ashburner, Mr. Carl Bradford, Mr. Charles J. Schwenk, Mr. Edward A. Brasseur, Mr. Edmund P. Hannigan, Mr. George N. Haug and Mr. Donald J. Jordan have been appointed vice-presidents of MARINE MIDLAND BANK, U.S.

Mr. Ashburner was previously with Chemical Bank, Mr. Bradford with Citibank and Mr. Schwenk comes from Chase Manhattan Bank. Mr. Brasseur, Mr. Hannigan, Mr. Haug and Mr. Jordan have been with Marine Midland for a number of years.

MARLEY UK has appointed Mr. D. R. Ryan as president and chief executive officer of its subsidiary INGRID of Chicago and associated companies from July 1. He also joins the board of Marley Plastics in the U.S.

Dr. Lawrence G. Franko has been appointed chief economist and director of currency advisory services of the FINVEST GROUP, Geneva. He joins Finvest following a three-year appointment as co-holder of the U.S. professorship of the corporation and society at the Centre d'Etudes Industrielles, Geneva.

Mr. C. Alan Smith has been elected a director of DORSET RESOURCES, Canada. Mr. J. Robert Paget has resigned as a director. Mr. Smith, who becomes president and chief financial officer of Dorset, was president of Brinco Oil and Gas until last March and he continues as a director of Brinco Limited. Mr. Smith is also president of Duex Petroleum.

Mr. Peter J. O'Gorman has been appointed senior vice-president of the DOODY COMPANY, Columbus, Ohio. He was previously director of store development for Tesco Stores in the UK.

Mr. W. I. Green, a deputy managing director of Acrow, has been appointed president, ADAMSON CHRONISTER VALVES, of Houston, U.S., a subsidiary. He remains a director of Acrow and will be based in Houston.

Mr. R. G. Tennant, managing director of Eley, an IMI subsidiary, has been appointed a director of the ASSOCIATION OF EUROPEAN MANUFACTURERS OF SPORTING AMMUNITION, Brussels.

Mr. James D. Lindner, formerly of IBM, has been appointed president of the international division of TEXCON OFFICE SYSTEMS COMPANY. He will be based in Geneva.

STATE STREET BANK AND TRUST COMPANY OF BOSTON has appointed Mr. Charles Hindmarsh, vice-president, as its representative for Europe. He replaces Mr. Frank Sebestyen who will be returning to New York as general manager of State Street Bank International.

Mr. A. van Buren has been appointed vice-president and head of marketable securities with GULF INTERNATIONAL BANK BSC, Bahrain.

## BASE LENDING RATES

A.B.N. Bank	12 1/2%	Guinness Mahon	12 1/2%
Allied Irish Bank	12 1/2%	Hambros Bank	12 1/2%
American Express Bk.	12 1/2%	Heritable & Gen. Trust	12 1/2%
Amro Bank	12 1/2%	Hill Samuel	12 1/2%
Henry Aisbacher	12 1/2%	C. Hoare & Co.	12 1/2%
AP Bank Ltd.	12 1/2%	Hongkong & Shanghai	12 1/2%
Arbuthnot Latham	12 1/2%	Kinnear & Co. Ltd.	12 1/2%
Associates Cap. Corp.	12 1/2%	Langley Trust Ltd.	12 1/2%
Banco de Bilbao	12 1/2%	Lloyds Bank	12 1/2%
BCCI	12 1/2%	Malayan Banking	12 1/2%
Bank of Cyprus	12 1/2%	Edwards & Co. Ltd.	12 1/2%
Bank of India	12 1/2%	Midland Bank	12 1/2%
Bank of N.S.W.	12 1/2%	Samuel Montagu	12 1/2%
Banque Belge Ltd.	12 1/2%	Morgan Grenfell	12 1/2%
Banque du Rhone et de	12 1/2%	National Westminster	12 1/2%
la Tamise S.A.	12 1/2%	Norwich General Trust	12 1/2%
Barclays Bank	12 1/2%	P. S. Reeson & Co.	12 1/2%
Beneficial Trust Ltd.	12 1/2%	Ryl-Bk. Canada (Edm.)	12 1/2%
Brenar Holdings Ltd.	12 1/2%	Slavenburg's Bank	12 1/2%
Bristol & West Invests.	12 1/2%	E. S. Schwab	12 1/2%
Brit. Bank of Mid. East	12 1/2%	Standard Chartered	12 1/2%
Brown Shipley	12 1/2%	Trade Dev. Bank	12 1/2%
Canada Perm. Trust	12 1/2%	Trust Savings Bank	12 1/2%
Cayzer Ltd.	12 1/2%	TCP Ltd.	12 1/2%
Cedar Holdings	12 1/2%	United Bank of Kuwait	12 1/2%
Charterhouse Japan	12 1/2%	Whiteaway Laidlaw	12 1/2%
Chlorides	12 1/2%	Williams & Glyn's	12 1/2%
C. E. Coates	12 1/2%	Wintour Secs. Ltd.	12 1/2%
Consolidated Credits	12 1/2%	Yorkshire Bank	12 1/2%
Co-operative Bank	12 1/2%		
Corinthian Secs.	12 1/2%		
The Cyprus Popular Bk.	12 1/2%		
Duncan Lawrie	12 1/2%		
Equity Trust	12 1/2%		
First Nat. Bank	12 1/2%		
First Nat. Fin. Corp.	12 1/2%		
First Nat. Secs. Ltd.	12 1/2%		
Robert Fraser	12 1/2%		
Antony Gibbs	12 1/2%		
Greyhound Guaranty	12 1/2%		
Grindlays Bank	12 1/2%		

## BRITISH-BORNEO PETROLEUM SYNDICATE, LIMITED

Extracts from the Statement of the Chairman, Mr. Campbell Nelson, at the 67th Annual General Meeting held in London on 17th June, 1981.

The Stock Exchange Value of our listed investments at the end of the year was a record £14,514,000 showing an appreciation of £10,817,000 which is an improvement of £2,240,000 over the appreciation at the end of the prior year.

In order to give a fair comparison of our earnings and dividends paid for the year against the earnings and dividends for the prior year I shall exclude from the prior year the special dividends received arising from income accumulations during the years of dividend restraint. The gross amount of those dividends was £627,000 and the attributable taxation £188,000 and we paid out of that source a special net dividend of £326,000.

The pre-tax profits for the year were £1,098,000 which exceeded the prior year by £131,000. Profit after taxation for the year was £728,000, an improvement of £135,000 over the prior year. The cost of the interim and proposed final dividend is £547,000, an increase of £119,000 over the prior year and representing a 76% distribution of net earnings.

The make-up of our listed investments at 31st March last at their Stock Exchange values was 83% oil companies, 6% industrials, 8% gold mining and mining finance companies and 3% preference shares.

Our investment in Western Canadian Oil and Gas ventures totalled £990,000 at the year-end of which £355,000 was expended during the year under review. The main expenditures were in the Ocho Area in Alberta. We have not been successful in our drilling to date but there remain a number of prospects in the three areas Ocho, Mendenhall and Boundary Lake in British Columbia which require further study before deciding upon a work programme. Our expenditures in Western Canada for the current year are expected to be approximately £2 million.

We have recently taken steps to invest in the business of oil and gas ventures and related activities in the USA. Our investment will be partly equity interest in a number of the smaller companies engaged in the business and partly direct participations in ventures. Our expenditures for the current year are projected at approximately £2 million.

This company has consistently taken and continues to take a favourable view of investment in the oil industry. This view has proved to be very rewarding. We now hold listed oil company shares which at 31st March last had a Stock Exchange value of nearly £12 million of which over £10 million is unrealised profit. In addition, we have our Western Canadian investment of nearly £1 million which will rise to £1.2 million and our projected investment in U.S.A. oil and gas ventures of £2 million.

As you will expect there has been some down turn in the Stock Exchange value of our listed investments since 31st March. Today the unrealised appreciation is approximately £10,011,000. For the current year we can expect a higher income from our investments and a continuance of profits on realisations to give us a good result for the year.

Copies of the Full Statement and the 1981 Report and Accounts are available from the Secretaries of the Company, Pembroke House (5th Floor), 40, City Road, London EC1Y 2AD.



Jardine Glanville Ltd appointments

## Marine, Energy Resources and Aviation Division

J.P. Toomey Chairman, J.E. Mellows Managing Director  
M.W. Brackenred-Johnston Managing Director Aviation  
J.L.A. Gomes Da Silva Dep. Managing Director Aviation  
P.R. Dodson, J.W. McRae Joint Dep. Managing Directors  
Marine, L.P.R. Aulas, J.J. Casey, M.S. Chesterton, P.J. Croft, R. Curtis, J.A. Davey, M.A. Gayler, B.H. Graham, M.C.D. Gribbin, A.E. Holroyd, D. Knight, R.A.S. Lawrence, C.D. Mahoney, N.J. Miller, J.S.R. Monk, D.J. Millen, N.P. Russell, J.R. Sharp

## Associate Directors

C.P. Branch, D.W. Broom, R.S. Clark, I.R. Martyn, D. Rhodes, C.A. Rye, A.P.R. Tompkin

## Non-Marine Division

R.T. Bell Chairman, J.C. Clements Managing Director  
J.G. Bullpitt Chmn. and Managing Director European Div.  
R.T. Rogers Managing Director Overseas Div.  
D.F. Peck Dep. Chmn. American Div., G.J. Kemp  
A.J. MacDonald, J.S.R. Monk, C.W. Newman, P.W.M. Oxford, L.V. Southall, R. Sperry-Jones, D. Tatman, S.J. Tiley

## Associate Directors

J.H. Ansell, R.M. Ballantyne, B.T. Daniel, Mrs. J. Devere, J.D. Farrell, T.F. Gamble, C.W.F. Heather, C.I. Stanley

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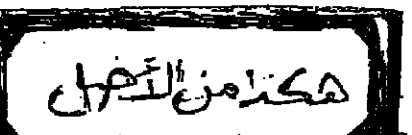
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# FINANCIAL TIMES SURVEY

Thursday June 18 1981

## ACCOUNTANCY

The profession is still feeling its way towards a thoroughly integrated role in modern financial thinking. Despite some understandable hesitancy in certain quarters the weight of evidence is that a wide area of agreement has been reached on necessary reforms and improvements. But there are lingering doubts.

### Doubts still circle around

By Barry Riley

LAST MONTH the Watts Report — the Accounting Standards Committee's report on "Setting Accounting Standards" — finally struggled into the light of day, but there was no disguising the lack of enthusiasm with which it had been treated by many members of the ASC's parent bodies. Broadly, the English Institute of Chartered Accountants is said to be backing the main recommendations of the report, but other accountancy bodies like the Scottish Institute and the Institute of Cost and Management Accountants are thought to have considerable doubts. Accounting standards were forged in the first place out of controversy — the various rows in the late 1960s which threat-

ened to damage the reputation of the profession. It is now 11 years since the first exposure draft — on associated companies — was published and yet a new wave of controversy is now flooding over the standard setting process. There is no doubt that the ASC has some highly creditable achievements to its name. It has produced around a score of accounting standards, including a crucial one on inflation accounting over which much blood was spilt. Compliance with the standards has been respectable, if far from complete. And the accountancy profession has been seen to contribute to the framework of self-regulation which is essential if the financial community is to stay free of harsh statutory constraints.

Yet the report — largely identified with the chairman of the ASC for the past three years, Mr Tom Watts — makes it clear that the ASC cannot see a successful future for itself without stronger backing from the profession, and without a broader frame of reference.

Many of the recent standards, such as those on deferred tax and investment properties, as well as inflation accounting, have generated heated arguments. After many years the highly important currency translation standard is still only at the stage of an exposure draft. Other important subjects, like leasing and pensions, have remained for a disturbingly long time on the pending list.

The Committee feels that these controversies are raising fundamental questions about the nature and purpose of accounting standards, and about who should enforce them. The Watts Report can be seen as an attempt to broaden the power base of the ASC so that it will have the authority and the resources to tackle ever more difficult accounting areas.

#### Membership

Thus the ASC wants to widen its membership, to bring in non-accountants; membership at present is confined to nominees of the six accountancy bodies making up the Consultative Committee of Accountancy Bodies (CCAB). Four or five outsiders could be nominated by bodies like the Council for the Securities Industry or the Stock Exchange.

It also wants to set up a special panel to review cases of non-compliance with accounting standards by listed companies, fearing that a qualified audit report could become less of a deterrent. The Stock Exchange has said that it would co-operate with such a scheme.

Rather more mundane, but just as important, is the ASC's request for increased financial resources. The need for a greater research capability is thought likely to require a doubling of the present cost of running the ASC, and the enforcement panel would also require extra money.

The unpalatable proposition being put up to the accountancy

bodies is that not only will they have to surrender a modest degree of their absolute power over the standard setting process; they will also have to pay more for the privilege. Not surprisingly, the CCAB has decided that the wider implications of the report need "further discussion."

This debate goes right to the heart of the divisions within the accountancy profession. These are partly divisions of status — between chartered and certified and so on — but also reflect differences in function. The interests of the auditor and the preparer of accounts are naturally a source of contention, and some argue that a split in the profession on Continental lines into chartered auditors and financial managers will eventually be the logical result.

Both these groups within the profession are jealous of surrendering power to representatives of the users of accounts. But if they do not pay appropriate heed to the requirements of users, intervention by the state will become inevitable.

Originally, the introduction of accounting standards can be seen as a means of strengthening the position of the auditor relative to his client. The very strong commercial interest which the auditor has in maintaining the goodwill of his client makes it harder for him to stand firm on points of principle. The existence of a body of accounting standards, compliance with which for him is a mandatory professional require-

ment, substantially improves his negotiating position in dealing with awkward clients.

But the financial managers within the profession have not sat back and allowed the auditors to get away with a rigid book of rules. Even within the English Institute of Chartered Accountants more than half the membership works in industry; in other bodies the proportion can be much higher. They have struggled hard to achieve greater flexibility and even to reverse some of the decisions on standards which the ASC has sought to implement.

The long struggle over inflation accounting is the best known of the disputes in which the ASC has been involved; but in some respects the debate on deferred taxation — which eventually resulted in the accounting standard SSAP-15 — was more symptomatic.

Originally, the approach of the ASC to deferred tax was dominated by the auditors' principle of conservatism, and by the users' principle of comparability. The outcome was a system of full provision for tax even though much of this was unlikely ever to be paid.

In the end, however, the preparers insisted that the principles of relevance and realism should prevail. The eventual standard allowed companies great flexibility in deciding how much tax provision to make in their accounts.

This about-turn by the ASC led to a parting of the ways on this issue with the Society of Investment Analysts, represent-

ing an important group of users. Stock market analysts continue to calculate fully-taxed "notional" earnings as their own recommended practice.

The introduction of SSAP-15 has also left the UK out of line with American practice. Whenever British companies seek the listing of securities in the U.S. they have to provide U.S.-style accounts which include, inter alia, great dollops of extra tax provisions which are no longer required in the UK. This is a considerable problem for multinationals like the Royal Dutch/Shell group which attempt to comply with both UK and U.S. accounting standards.

#### Dimension

The latest problem for the ASC, indeed, is that this battle between auditors, preparers and users is increasingly being shifted into an international dimension. There have been elaborate attempts to harmonise the U.S. and UK approaches to currency translation, but the objective of meeting in mid-Atlantic has so far been missed because the Americans have got lost in a Sargasso Sea.

This U.S. debacle over the admittedly complex subject of currency translation does not make it easy to accept that the American way of doing things is necessarily any better than the British system for developing and enforcing standards.

The original U.S. standard on currency translation, called FAS-8, has caused bitter argument because of its wild impact

on the short-term earnings trends of multinational companies. But the draft replacement standard has only been backed by four out of the seven members of the Financial Accounting Standards Board (FASB) and anyway is having to be rewritten after taking a pasting in public hearings last year.

The American system, involving a small, but full time board backed by the enforcement muscle of the statutory Securities and Exchange Commission, has certain advantages. The FASB was able to respond very quickly to the acceleration of inflation in the U.S. by rushing out an inflation accounting standard, FAS-33, even though opinion on the subject was seriously split.

But the U.S. system cannot move any faster than the slow pace of progress of the accounting theorists. Some accountants pin their hopes on the development of a more fundamental approach to the problems — the so-called conceptual framework — which will allow the profession to avoid getting itself bogged down in a series of conflicting ad hoc standards. Others, however, fear this is a red herring.

The reason is that accountancy is being asked to serve so many masters at once. Thus a system like the American one designed primarily to allow investors to weigh up opportunities on the securities markets in a rational way may be found highly unsatisfactory by a man-

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ager trying to understand how he can run his business more effectively.

Then there is the position of governments to be considered. The UK Inland Revenue has decided, for instance, that current cost accounting as embodied in SSAP-16 is unsuitable to be developed as a means of assessing the taxable capacity of companies.

Some accountants, too, feel that the profession ought to be responding to challenges elsewhere. The ASC, for instance, would like to tackle questions such as the reporting by pension funds to their members, and accounting by other non-profit-making bodies like local authorities and charities.

The debate over the Watts Report is not just about accounting standards but in an important way is about the future scope of the accountancy profession itself.

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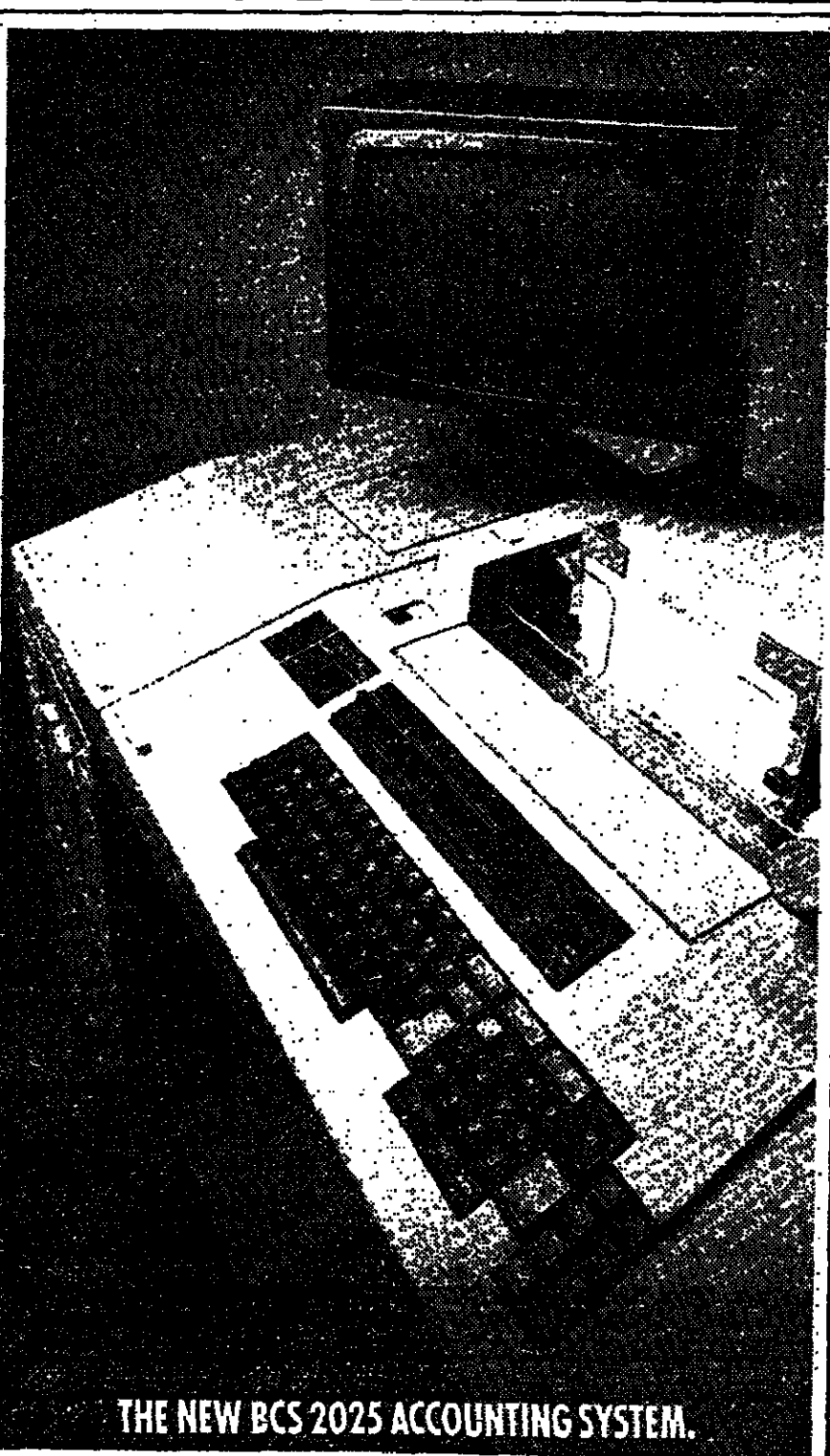
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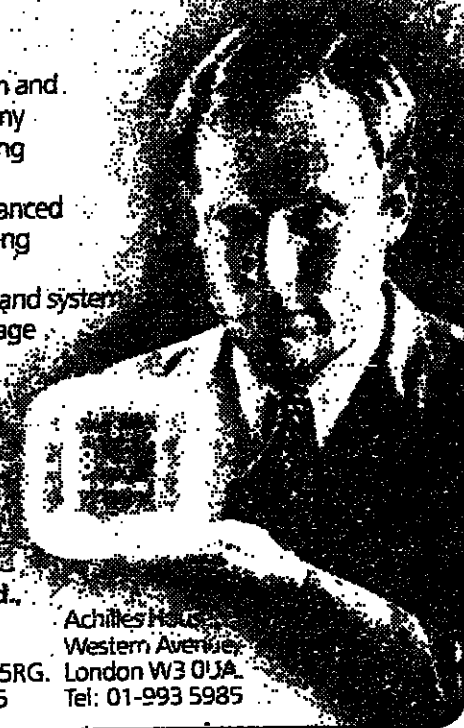
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# ACCOUNTANCY II

## Code welcome but value questioned

### AUDITING STANDARDS

MICHAEL LAFFERTY

IT WAS not until April 1980 that the UK accountancy profession published auditing standards for auditors practising in the UK.

A year before, Professor Edward Stamp, the esteemed UK accounting academic, and Professor Maurice Moonitz wrote in their book *International Auditing Standards* that auditing's function is "the supreme manifestation of the art (and science) of financial accounting."

The professors say the auditors' function is to lend credibility to financial statements and if that function is to be confirmed "the outsiders who rely on his opinion must be able to judge what the auditor's opinion means and how useful it is likely to be."

"So the auditing profession itself needs a set of auditing standards in order to lend credibility to the role of the auditor and his functions, in much the same way that the work of the auditor lends credibility to management's financial statements."

Such statements make much sense but somehow seem to conflict with the real world. After all, since the Companies Act, 1948, accountants have written reports saying hundreds of thousands of British companies' accounts "give a true and fair view." Further, it was not until the 1970s that there was serious public debate on the need for anything called auditing standards.

This simply reflects the pace at which progress eventually comes in the professional world. In all those past decades auditors learnt their trade from each other in professional offices, and from text-books and occasional courses. The universities did not for the most part offer degree courses within the broad area, until the 1970s.

The result of all this must be that standards have varied significantly from auditor to auditor. This view is largely

confirmed by the rush of Department of Trade inspectors' reports published in the mid-70s. These played a major role in forcing the UK profession to act. A similar period of crisis resulted in the U.S. profession's auditing standards programme, except that that occurred several decades ago.

Now that UK auditing standards exist, however, it must be asked whether they have any real value. The Explanatory Foreword to the standards—addressed to professional accountants—says: "Auditing standards prescribe the basic principles and practices which members are expected to follow in the conduct of an audit."

However, "it would be impracticable to establish a code of rules sufficiently elaborate to cater for all situations and circumstances which an auditor might encounter. Such a code would not provide for innovations in business and financial practice and might hinder necessary development and experiment in auditing practice."

In other words, it all comes back to the individual auditor's judgment in each case.

A further point is that the auditor does not see himself as responsible for detecting fraud. The same foreword says: "The responsibility for the prevention and detection of irregularities and fraud rests with the management, who may obtain reasonable assurance that this responsibility will be discharged by instituting an adequate system of internal control."

The first batch of auditing standards published covered three areas. These were the auditor's operational standard, the audit report and qualifications in audit reports.

### Obvious

The first of these is brief and largely a statement of what many auditors would regard as obvious. It is as follows: "The auditor shall adequately plan, control and record his work... The auditor shall ascertain the enterprise's system of recording and processing transactions and access its adequacy as a basis for the preparation of financial state-

ments... The auditor shall obtain relevant and reliable audit evidence sufficient to enable him to draw reasonable conclusions therefrom... If the auditor wishes to place reliance on any internal controls he should ascertain and evaluate those controls and perform compliance tests on their operation... etc., etc."

A cynic might say that it would be just as difficult today for a prosecution to prove that an auditor had not done his job in a court of law as it was before these standards existed. In fairness, however, can auditors be expected to facilitate that process by writing tougher auditing standards?

Developments in the U.S. where auditors of large quoted companies are forced to submit to semi-voluntary "peer reviews" by other auditors suggest a direction that might improve the position. This however has to be seen as part of the total U.S. regulatory process, which starts from the fact

that the Securities Exchange Commission has considerable power to supervise auditors of quoted companies.

The same applies in France, in a somewhat different way. There the Commission des Opérations de Bourse is an interventionist body which helps to keep auditors on their toes.

While the UK lacks anything like this it cannot be said auditors escape any penalty for failing in their duties. The most obvious penalty is the bad publicity resulting from Department of Trade investigation and the like. Probably much more telling however is the financial cost in terms of much-increased insurance premiums. There are strong indications the number and size of out-of-court settlements involving allegedly bad auditing has increased significantly in recent years.

There is one important respect where the new UK auditing standards do not appear to have been framed

with the objective of helping accounts-users. They contain no requirement that each audit report should refer to any departures from accounting standards. This is standard practice in the U.S.

Further U.S. audit opinions will also quantify the extent of such departures on net income, for example. The absence of such references and quantification makes the task of the accounts-user much more difficult.

It relates to the circumstances in which UK auditors are required to make qualifications in their audit reports. According to the audit standards the nature of the circumstances giving rise to a qualification of opinion will generally fall into one of two categories.

These are (a) where there is uncertainty which prevents the auditor from forming an opinion on a matter; or (b) where the auditor is able to form an opinion on a matter but this conflicts with the view given by the financial statements.

This in turn relates to the fact that British auditors do not accept that only those accounts which comply fully with accounting standards are

capable of giving a true and fair view. There is still a fair number of potential time and fair views and some, it appears, can involve the use of accounting practices which give a different view.

This is perhaps where fairness comes in. After all, no less authorities than Stamp and Moonitz said in that same book that "... the auditor must realise that one of the primary interests of the user of a set of financial statements is whether or not they present the position fairly."

"The user depends upon the auditor to provide him with the necessary assurances and it is not sufficient for the auditor to say that the statements conform to generally accepted accounting standards."

These standards are of crucial importance to accountants because they represent the framework of technical concepts that the profession uses in solving problems of measurement and disclosure. But to the lay reader the legal and technical skeleton is secondary; to him the credibility of the statements depends upon their fairness."

\* International Auditing Standards. Edward Stamp and Maurice Moonitz. Prentice/Hall.

## Good response to CCA requirement

### INFLATION ACCOUNTING

MICHAEL LAFFERTY

AFTER about a decade of professional wrangling the UK accountancy profession, and large companies generally, are implementing a mandatory inflation accounting standard.

This means that quoted and certain other large companies are obliged to publish, in effect, two sets of accounts—one on the traditional historic cost accounting basis, and the other in compliance with statement of standard accounting practice No. 16, or SSAP 16 for short. This calls for the publication of data on the current cost accounting (CCA) basis. Companies are free to decide whether they wish to have the CCA figures in either set of accounts, but the vast majority are treating them as supplementary data.

The response so far appears to be good, bearing in mind that the CCA standard does not have the force of law. It is simply another accounting standard which professional accountants are obliged to encourage. In this case, the standard has perhaps less force than others since auditors do not feel obliged to qualify their audit reports when companies fail to comply.

Furthermore, the London Stock Exchange—while emphasising its support for accounting standards—is limiting itself to relatively minor action. It is only bothering to seek explanations from those companies which both fail to give the CCA figures, and omit the reasons for so doing.

All in all, the policy of the accountancy establishment is to adopt a "softly, softly" approach in the first year or so. In response to suggestions from some accounts users that chartered accountants who are directors or auditors of companies which fail to comply with the CCA standard should be referred to the Institute's professional standards committee, official policy is that the Stock Exchange's inquiries will be enough.

In practice, this means that companies can ignore the standard if they wish, with little real fear of facing trouble later. At most the finance director might expect a discreet invitation to lunch at Moorgate Place, where he would be asked if he was having any difficulties implementing the standard. Pressure is least in the case of smaller quoted companies. One such, Olympic Redacre,

stated in its accounts that CCA information was not being provided because the directors had undertaken a cost-cutting exercise in the light of the recession, and this was one of the cuts! Another, the Isle of Man Steam Packet Company, said CCA information was not considered of value. In both of these cases the Stock Exchange did not contact the company, because the accounts explained why the standard had not been followed.

A slightly more serious view has been taken of those Euro-currency consortium banks which have not given the information because they claim it would not be understood overseas. The management of SSAP 16 as just another example of the sort of regulation they thought they were not supposed to face after setting up in London. The view, for the most part, is that London cannot expect to retain these banks unless they are exempted from accounting rules which they consider onerous.

### Let-out

The consortium banks point to the merchant banks of the City, which have also avoided the standard. Here the let-out arose from the fact that these banks are not even required to tell the truth about their results and financial position on the traditional basis, so what was the point of trying to adjust figures for inflation that by their very nature were misleading?

The consortium banks do not have the legal privilege of the merchant banks. Their sensitivity emanated from the fact that, as organisations which depended for their deposits on the short-term inter-bank market, they could not risk any depositor opening the wrong page of the annual report, and thinking a bank's results were historic figures showed a much better picture.

This argument loses much of its attraction, however, when considered against the exceptional enthusiasm which the London clearing banks have demonstrated for CCA. In their case, of course, the figures have provided useful ammunition against suggestions that they make very high profits and, can therefore afford to pay staff more, or deserve a windfall profits tax.

It will be some time—perhaps another year—before it is possible to see companies affected by new standard. At this stage, the secretariat of the Accounting Standards Committee is pleased with response so far. It says listed company non-compliance is running as low as 4 per cent—using a very broad measure

for compliance, which credits all types of CCA initiatives.

At this stage it seems to be impossible to judge to what extent these companies are adapting CCA to suit their own purposes, though some undoubtedly are.

The ASC secretariat also reports increasing evidence that companies which have begun to use CCA for internal management information are finding it very useful.

After all the discussion and experimentation with inflation accounting in Britain, it is sometimes not realised that large companies in many other countries are also striving to find more appropriate methods of reporting their financial position and results during periods of inflation.

The Financial Times World Survey of Annual Reports 1980—which covered the annual reports of 200 major companies covering 20 countries—found that only a third were showing no recognition of changing prices in their accounts, while 44 per cent—76 companies—were making some response. The survey was based on the latest annual reports available in mid-1979.

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## ACCOUNTANCY III

35

# The big tend to become bigger

### STRUCTURE

ROSEMARY BURR

THE PRESSURES towards polarisation in the accountancy profession that emerged in the seventies remain in force. The last decade saw a major shake-up in the profession which resulted in a large gap emerging between a few giant firms and the mass of smaller fry.

As a result of what accountants euphemistically called a series of "mergers" many of Britain's medium-sized firms were swallowed up by their larger competitors. At the same time the major firms, based in the City, were in the process of forging links overseas — or in cases where these already existed, strengthening the ties by full scale mergers.

### Witnessing

These moves towards concentration took place during a decade when the UK accountancy profession was witnessing remarkable growth. According to the registration department of the Institute of Chartered Accountants in England and Wales, practising members have increased from 12,500 ten years ago to 18,000 today. The figures mask the true impact of the profession, since about 75 per cent of the country's chartered accountants do not practise. There are currently roughly twice the number of trained accountants in the UK as in the rest of the member countries of the EEC added together.

The comparisons between Britain and the rest of the EEC point to the main growth area in Britain for the profession, namely the earnings of all limited companies. About 60 per cent of the fees earned by British partnerships come from their auditing activities. It has been the growth of this side of their business plus the particular demands of the corporate client that have largely determined the structure of the profession today.

Figures on the fee income generated by UK accountancy firms are notoriously hard to find. As partnerships, the firms are under no legal obligation to reveal the earnings of all limited companies. About 60 per cent of the fees earned by British partnerships come from their auditing activities. It has been the growth of this side of their business plus the particular demands of the corporate client that have largely determined the structure of the profession today.

What emerges from the figures, regardless of individual bias, is the rapid growth in overall fee income and relatively high earnings per partner. In 1980 the top 20 firms accounted for fees totalling about £400m, a 33 per cent increase on the previous year. This year the growth rate has slowed to 25 per cent.

The figures also indicate that in the current battle for growth the Big Eight as the country's largest firms have come to be known as a group — are holding their own in terms of keeping their share of an increasing market. In 1981, as in the previous year, the Big Eight plus Thornton Baker, a regionally based practice with an interest

in a U.S. operation, and Thomson McLintock, part of the expanding European federation KMG, together accounted for 50 per cent of the fee income earned by the top 20 firms.

So despite signs that the rapid growth witnessed by the profession in the 1970s is slowing the major partnerships appear secure in their dominance. The question then arises whether the competitive forces in the last decade which gave birth to the Big Eight are still at work and will result in yet more medium-sized firms being swallowed up by the giants.

The background to the spate of mergers in the 1970s is well known. As UK companies grew in size and spread their wings overseas, the accountancy firms which provided them with auditing, tax and management services, were forced to follow suit. What frequently started out as an arm's length association often became a more formal link. Arthur Young McClelland Moore, for example, forged an alliance with several European firms in the spring of 1980.

As the major firms strengthened their overseas links, the medium-sized firms came under growing pressure either to follow suit or merge their interests with the big boys. Many opted for the latter course, while others have yet to solve the dilemma.

But even without this demand for an increasingly international service the pressures on firms to merge grew during this period. The need to provide a compre-

hensive back-service which would keep both the firm's own staff and its clients up to date with the swiftly changing rules, standards and legislation with which they had to comply put a heavy strain on the resources of the smaller firms competing for corporate clients. In addition, absorbed within this figure, was expenditure related to the firm's name, one of the few means of advertising, its services then open to a profession which formally forbade advertising.

### Consolidation

Probably equally important as the external pressures placed on accountancy firms by their customers to form ever larger units were forces within the profession itself. The 70s saw a rapid growth in the demand for accountancy services at a time when, although a large number of accountants were being trained, the demand for their services exceeded supply. In the battle to train and keep high-quality staff, the big firms had several advantages over their smaller competitors. The larger were able to devote more resources to training their staff, provide them with better job opportunities and as business was growing rapidly, an attractive career pattern with relatively rapid promotion and regular salary increases.

The move towards concentration appears to have slowed this year. Many large firms now say

the profession is due for a period of consolidation as the big firms concentrate on making the mergers pay off and on marrying frequently different styles of getting and doing business into one consistent approach.

While this view has a comforting ring of familiarity, the pressures pushing medium-sized firms into mergers, either with partnerships of equal size or with the big boys, appear unabated. Several medium-sized firms say they are having difficulty keeping staff and, through the relative weakness of their overseas links, remain vulnerable to losing further corporate customers.

In addition, they view the relaxation of the ban on advertising this October with some trepidation. From October 1 firms can advertise their services provided decorum appropriate to the profession is maintained, in local papers. While this may benefit the smaller practices, the medium-sized firms do not wish to get involved in a public battle for clients with the big boys. Although the major firms appear relatively unenthusiastic about newspaper advertising, they clearly have the resources available.

There are also signs that companies, faced with a seemingly inexorable rise in audit fees, are beginning to shop around for auditors. It is no longer as rare, as formerly, for a company to invite several firms, usually the Big Eight, to make a presentation on which

they base their decision as to which auditor to hire. Joint audits are also becoming less frequent and with the recent growth in merger and acquisition activity smaller companies, alongside their auditors, are losing out.

The growing use of computers in audits also militates against the medium-sized firms. As one major firm said: "We used to audit around computers, now we audit through them. We have been dragged along behind the microprocessor revolution in British industry and now have to catch up." This means expenditure on both infrastructure, staff and training for the firm. In addition, it cuts out many of the jobs normally done by professional staff and places a greater burden on the partners, increasing their degree of contact with the client.

### Advantages

In the battle for growth the Big Eight appear to hold all the aces. The growth areas in the future — local authority audits and high fee earners such as tax consultancy and management services — are activities where the bigger firms have undoubted advantages. While the overall growth in the demand for services of accountants in the UK may slow, the opposite pattern is emerging in the EEC, with new company legislation coming into force. One of the main areas of growth for British firms may well be on the Continent and even further afield.

## FT study places Britain in fourth ranking

### UK STANDARDS

BARRY RILEY

AT THE international level sheer bulk and glossiness may be no guide to the financial quality of a company's annual report. The Financial Times World Survey of Annual Reports 1980 was perhaps the first attempt at a rigorous comparison of the annual reports of 200 major companies; in cutting through the public relations superstructure in a search for high quality statistical information it came to some occasionally surprising conclusions.

The high quality of most U.S. annual reports was predictable enough and that country duly came out top of the national rankings. More surprisingly was the high standard set by the Dutch and Swedish companies in the survey. The very best annual report of the 200 in the survey was contributed by a Dutch company Philips — and these two countries succeeded in pushing the UK into fourth place in the overall rankings.

In selecting just 200 major companies from nearly a score

of countries around the world the survey was of course highly selective. It may not necessarily follow that small companies always follow the highest standards of their larger corporate compatriots. Nevertheless some clear trends emerged.

The most important factor determining the approach of companies to accounting standards and levels of disclosure of information is undoubtedly the influence of the capital markets in each country. Where stock markets are strong and active there is pressure on companies to adopt a high profile in reporting. Where capital is mainly channelled through banks public disclosure is likely to be much less impressive. In such countries bankers are likely to rely on direct contact with management rather than on the availability of published information.

At one end of the scale comes the U.S. with its highly active stock markets and a powerful Securities and Exchange Commission to ensure that the information back-up is sufficient to sustain efficient pricing of securities.

At the other end come countries such as Belgium, Italy and Spain where capital is normally provided through banks and heavily diversified holding companies rather than by directly tapping the savings of individuals. Japan is perhaps an odd case here; there is certainly a large and highly developed stock market but a reporting infrastructure more appropriate to a bank-dominated economy. But then the banks also play a major role in the financing of Japanese industry.

Within this spectrum the UK comes well towards the stock market-dominated end (though with the collapse of the bond market bank finance for companies is much more important than it used to be). The authors of the survey decided that on audited accounting information the UK ranked third among the countries in the survey, bettered only by the U.S. and the Netherlands.

### Disclosures

But the survey also looked at disclosures in other areas. This included financial information, often on a supplementary or unaudited basis, in areas like inflation accounting, value added statements and segmental data. And it included non-financial information in fields such as employment reporting and the provision of statements about prospects.

Here the UK came much further down the list. Indeed on the basis of the least favourable classifications devised by the survey's authors — on the basis of non-financial statement information excluding value added statements — the UK came only 13th in the list, trailing behind countries like France, Belgium and Italy.

This is why — on the basis of the weightings chosen by the authors — the UK annual reports were only judged to be fourth best in the survey.

The U.S. also tended to show up badly in non-financial information, which again emphasises the importance of the stock market influence. Thus in the UK the average company is concerned to produce a compact document to send out to a comparatively large number of shareholders, and it is not normally anxious to bulk out its document with all sorts of non-statutory disclosures which shareholders may find superfluous.

In contrast, in some other countries shareholders are less numerous and companies are more inclined to turn the annual report into a brochure appealing to various other categories of user. The employees are clearly an important group here, and the quality of employment data common in countries such as Sweden and France was one of the revelations of the survey.

### Tailoring

But the response of the typical British company appears not to be to attempt to emulate some of these Continental practices but rather to develop multi-reporting techniques aimed at tailoring different documents to different users. The major development here has of course been the employee report, a shortened and simplified guide to the company's financial and other achievements (not to be confused with an employment report which covers a company's use during the year of human rather than financial resources).

What about the quality of the specifically financial information available in the UK? Certainly most companies showed up comparatively well here, the survey's overall top ten featuring BAT Industries and BP, as well as the Royal Dutch/Shell group, and Unilever, which though both strictly speaking Anglo-Dutch can be partly claimed for the UK total.

British companies comply satisfactorily with most of the international accounting standards (though these are necessarily rather broad in scope). A list of domestic UK accounting standards has been built up and generally speaking compliance with these by listed companies is good, even though they do not carry statutory backing.

The Stock Exchange has played a role in this, most notably in the development of inflation accounting on a voluntary basis before the introduction of SSAP 16. It has also imposed additional rules for segmental reporting even though no standard for this has yet been devised.

The survey nevertheless uncovered a number of minor accounting areas in which the UK performance was less than fully satisfactory. The treatment of leasing commitments, for instance, is often hazy — there is as yet no UK accounting standard for leased assets. Information on pension costs also tends to be patchy.

Meantime international comparability leaves a lot to be desired. The UK practice on deferred tax is a particular prob-

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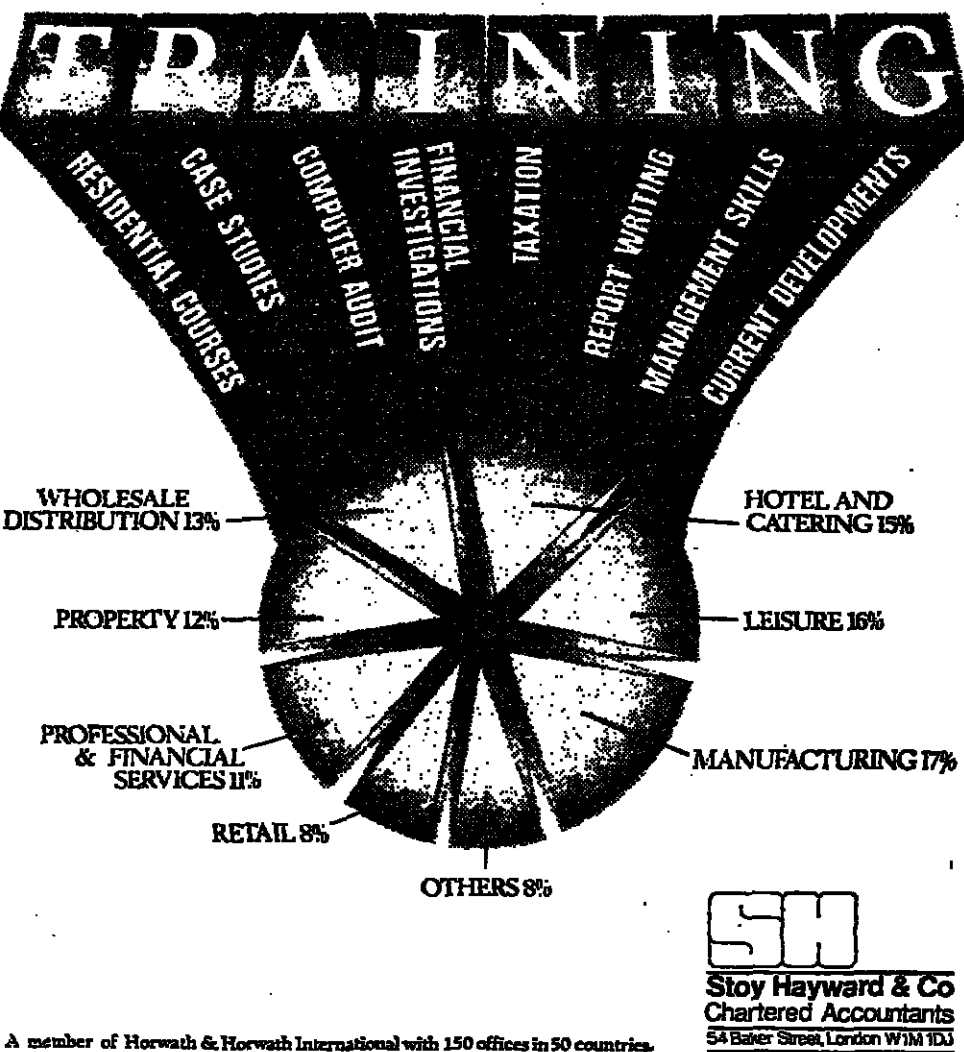
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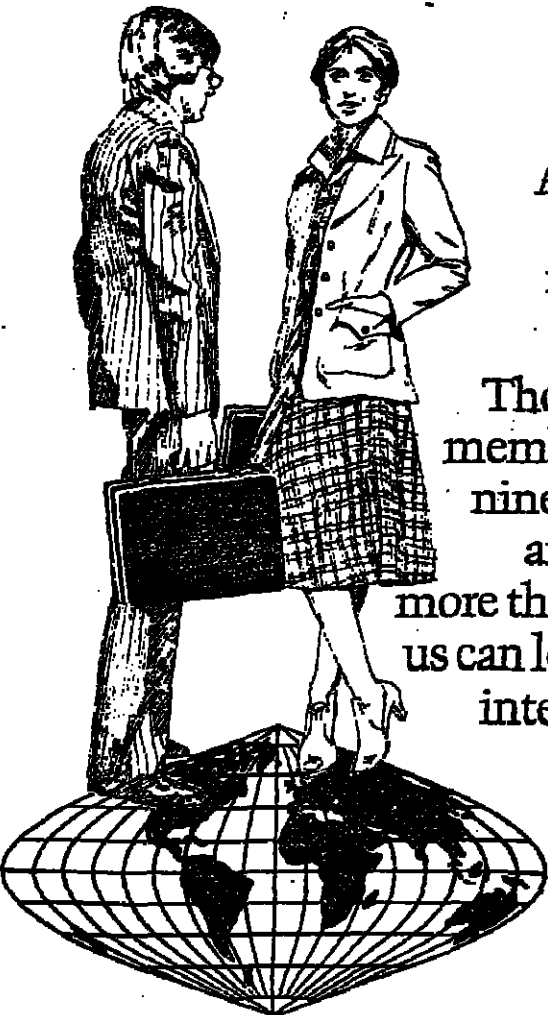
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### HM Treasury

Both posts will be concerned with providing advice and guidance to central government departments on the effective application of the most advanced internal audit techniques. The successful candidates will be responsible, as section heads, to the head of the Audit Branch of the Accountancy, Finance and Audit Division. Much of the work is innovative and includes opportunities for practical demonstration of auditing and personal involvement with internal auditors and other staff at various levels. The major systems are now computer based and the successful candidates will be expected to advise on all but the most technical aspects of their audit.

Extensive audit experience is required, ideally much of it in internal audit, including some as an audit manager. Applicants must be fully aware of new developments in internal audit and current best professional practice and should at least have worked with computers and understand their audit. Knowledge of the government accounting system and previous experience in the public sector would be advantageous.

### HM Customs and Excise

This is a new post in the VAT Control Directorate at Southend. The successful candidate will provide expert accounting advice to other VAT directorates throughout the UK.

Essentially, the postholder will:- examine and revise the Department's instructions to staff on all accountancy matters

with particular emphasis on VAT assessment; review and expand guidance to staff regarding checks on financial accounts of major corporations; also review instructions to staff on the effective use of time during control visits; devise instruction notes for general issue to staff; and review the effectiveness of the accounting element in the VAT training programme. Additional responsibilities will include providing advice for the Solicitor's Office in the case of VAT prosecutions and visiting and discussing accounting problems with the staff of local VAT offices.

Recent commercial experience and thorough knowledge of VAT is essential and the successful candidate should be able to discuss financial topics with other disciplines at all levels and have the ability to work with and advise top management.

All candidates, normally aged between 30 and 40, must be Chartered, Certified, Cost and Management or Public Finance Accountants or be eligible for admission. Starting salaries will be on a scale of £10,600 to £14,000 pa plus an extra £1,016 in London. Salaries under review.

### Limited relocation expenses may be available.

For further details and an application form (to be returned by 10 July 1981) write to Civil Service Commission, Alcanon Link, Basingstoke, Hants, RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote ref: G/5588/3.

### INTERNATIONAL SCENE

MICHAEL LAFFERTY

THESE DAYS leading accountants from all over the world meet regularly to discuss matters such as international accounting and auditing standards, ethical guidelines, international co-operation in education—and even possible standards for management accounting.

They are the creatures of the rapidly expanding world of international accounting; a world which takes in a growing number of international accounting firms, and includes an array of organisations with initials like IASC, IFAC, UEC and more.

All this is a reflection of the fact that accounting is very much the language of worldwide business. And most of these organisations devote their time to trying to bring about some uniformity and commonality.

Probably no other profession is now organised on quite such an international basis as accountancy. The top point of this organisation is, of course, the International Federation of Accountants, which is based in New York, at the headquarters of the American Institute of Certified Public Accountants.

IFAC is, however, a relatively young organisation, dating only from 1976, when thousands of accountants met at the last world congress in Munich. It came about despite the fact that another organisation, the International Accounting Standards Committee, already existed, having been formed in 1973.

IFAC is in fact, a much more all-embracing institution for accounting than IASC. It is, if anything, the UN of the accountancy professions of the world. An indication of its activities is provided by the list of committees which were immediately established in Munich. They were:

1. Auditing practice
2. Education
3. Ethics
4. Management accounting
5. Regional organisations
6. International congress
7. Planning.

The main aim of the auditing

practices committee is to develop guidelines—not standards—on generally accepted auditing practices, auditing procedures and methods, and the form and content of audit reports, as well as to promote the voluntary acceptance of such guidelines.

The education committee is concerned with reviewing and publishing developments relating to basic training and continuing professional education, a field which Dr Reinhard Goerdeler, IFAC's first chairman, thought would be to the advantage of both the developing and developed countries.

The ethics committee is mainly concerned with ethics and independence, an area of considerable importance for a profession where there is such a large element of international practice.

Probably the most important IFAC committee, from the point of view of its own development worldwide, is the regional organisations committee. Its function is to establish, promote, and work with regional professional organisations for areas like Europe, Latin America, and so forth. These organisations, in turn, are supposed to relate to

the national accountancy bodies, which have direct contact with the mass of accountants on the ground. The regional organisation for Europe is UEC.

For the most part, however, the work of IFAC and the regional organisations is non-controversial. Critics would say that their function is more concerned with promoting the interests of a relatively small elite within national professions, many of whose members come from the Big Nine international accounting firms.

### Spat

The same cannot be said of the International Accounting Standards Committee, whose spate of activity has resulted in the publication of standards in some areas which have yet to be covered by the UK profession's own Accounting Standards Committee.

This has taken IASC into many controversial areas of measurement, where the variety of practices around the world is so great and positions so entrenched that the best it has been able to do is point the way towards better practice. Thus, the standard on consolidation says that consolidated accounts should be published when companies form a group, but much of the detail about precisely how this should be done is omitted.

Another example is the depreciation standard, which states little more than that "depreciable assets should be depreciated over their useful lives."

Having said that, IASC has on occasion ventured in some detail into very controversial areas. Examples include its proposals on segmental reporting, or disaggregation in financial reporting, and disclosures in the financial statements of banks.

IASC's work on bank accounts was contained in a discussion paper issued a few years ago which dealt bravely with highly contentious issues such as window-dressing, secret reserves

and other odd practices which combine to make the financial statements of most banks less than fully informative.

This work started partly as a result of an initiative from the Basle Committee of Bank Supervisors. However, it eventually came to nothing because national banking associations and central banks were so opposed to its concepts.

But at least IASC put its foot in the water, and suggested a way which almost certainly will be forced on many more of the banks of the world by the turn of the century. Its work will serve as a guide to national lawmakers and standard-setters.

So far IASC is committee of accountants, and the bias is strongly towards the practising side of the profession. This is likely to change at least a little over the next five years, if proposals to involve preparers and users of accounts are implemented.

This line of development, in turn, is one of the principal factors working to keep IASC independent of IFAC, where as a committee it would not be seen to be entirely independent of accounting interests.

But the array of organisations working in the international accounting field is not limited to professional bodies. Also at work is a committee of the United Nations, which has already published certain proposals for the content of the annual reports of multinational companies. This is an inter-governmental group, and seems to gain much of its motivation from concern among developing nations about the activities of what the UN calls "transnational corporations," or "TNCs."

The UN committee's work has so far had little real impact outside the small group of international accounting enthusiasts. But multinational companies nevertheless keep a close eye on its activities, fearing perhaps that some day it will manage to

CONTINUED ON NEXT PAGE

## Limited freedom ahead to advertise

### SOLICITATION OF BUSINESS

JEREMY STONE

IT WILL be five years this August, since the Monopolies Commission reported on the accountancy profession's self-denial over advertising.

The Commission observed that "however devoted the members of a profession are to carrying out their special responsibilities, they are all at the same time in a business to earn a living by supplying their service." It went on to note that "the public are well aware of this" and accordingly did not "think they will be surprised or shocked if members of the profession invite custom explicitly and informatively."

The Commission recommended that any accountancy practice in Britain should be permitted to use whatever means of publicity it thought fit, whenever it wanted to, provided that the publicity was accurate, did not claim that the practice in question had any special merit, and could not reasonably be thought to bring the profession into disrepute.

In April it was announced that from October 1 some limited effect will be given to that recommendation. Accountants will be allowed to advertise accountancy, book-keeping, trustee work, personal or corporate tax (or both) together with advisory services relating to any of these areas.

The profession's rules will be more exacting than those suggested by the Commission. It is required that an advertisement:

- should not contain explicit criticism of the quality of service obtainable from other practices;
- should not make claims to any particular expertise;

- must be factual and not likely to mislead;
- must be of a style and content "appropriate to the profession."

In addition, it must simultaneously abstain from referring to fee levels, while carrying a "health warning" stating that the fee to be charged will be discussed with prospective clients before work is undertaken.

Another way the liberalisation falls short of the Commission's ideas is that the freedom to advertise extends only to local papers; not quite the same thing as the liberty to use whatever means of publicity a firm thought fit.

Mrs Sally Oppenheim, Minister for Consumer Affairs, nevertheless welcomed the move. The new rules "appear to go a long way towards remedying or preventing the adverse effects identified by the Monopolies and Mergers Commission Report," she said in April. It is hard to avoid the suspicion that the Minister was making the best of a bad job.

Another way the liberalisation falls short of the Commission's ideas is that the freedom to advertise extends only to local papers; not quite the same thing as the liberty to use whatever means of publicity a firm thought fit.

The joint statement of the four professional bodies conceded very little. "The Councils of the four bodies were not persuaded that the Monopolies Commission had made out its case," they said, but were now conscious "that it is difficult to justify a complete ban on practice information being published."

The profession was really convinced only by the case that

there might be some potential users of accounting services who were unable to locate a suitable firm by the usual combination of personal recommendation and a search through the yellow pages. This possible predicament justified—very restricted—tomestone-style of advertising which is now going to be seen in the local press.

Some other points made by the Commission do not seem to be answered by the concessions which are at last in train. They will do nothing to remove the public misapprehension (held by the Commission to exist) that "all accountants can be expected to be equally competent and suitable for their various purposes." But at least they will remove the previous disadvantage suffered by new accountants, whose chance of setting up in competition with established practices was surely hindered by "inability to advertise for clients."

Cynics have long held that no major accountancy firm had any difficulty in advertising in the national press. A semi-loophole in Section E of the ICAEW handbook for members allowed greater latitude in the presentation of a firm in appointments columns, on the grounds that "it would be most unlikely that a potential client would use such media to select his professional adviser."

The use of display advertising in the appointments column is said to be headed for a decline. The labour market is so slack that one top firm is now raising the quality of its staff by asking failed examinees to resign, whereas previously, standards had to be defended by aggressive recruiting. Even so, it might be premature to herald the disappearance of accountants' advertising from national newspapers.

## Many and varied services

### THE SMALL FIRMS

TIM DICKSON

BIG FIRMS inevitably get most of the publicity but the only contact which many businessmen have with accountants is through the small practitioner. There are many thousands of firms—nobody knows their exact number—dotted round the country with five partners or fewer. But smaller practitioners are not necessarily identifiable by their size. There are, for example, some highly specialist London firms with only a handful of partners which do not fit into this category.

Small practitioners are best defined as "jacks of all trades." Typically they deal with the affairs of small business clients, often family companies or individuals, and are expected to tackle a wide variety of tasks from the straightforward audit to answering complicated queries about national insurance legislation.

Small firms generally live quite happily on this local sustenance—it is their medium-sized brethren, if anything, who have found the going a bit tough—but the recession has undoubtedly made its impact on smaller practitioners' lives.

Many of their clients have inevitably found themselves in financial difficulty and while this not surprisingly makes extra demands on accountants' time, the fees earned through this extra work are not always im-

mediately forthcoming. "Ironically, many companies have to seek expert advice at a time when they can least afford to pay for it," says Mr. Simon Westhead, chairman of the Institute of Chartered Accountants Smaller Practitioners Advisory Committee (SPAC). "It is putting a bit of a strain on the finances of some of our members."

Because they are often actually on the client's premises smaller practitioners have to deal with an intimidating range of tax, legal and financial queries. One of SPAC's major roles, working through the Institute, is to try and cut down some of the complex legislation of recent years. "We have to interpret all this for our clients but the situation has really got out of hand in recent years," says Mr. Westhead. SPAC helps by reporting back to members and organising courses through the Institute's Courses Committee.

SPAC was set up about four years ago to ensure that the views and needs of smaller practitioners were not overlooked by the Institute. There is a general feeling that the Institute is now more geared up to listen to this section of its membership, though one battle currently being fought centres on training. SPAC feels that the Institute's exams are too academic and would prefer a more practical approach. As one member of the committee points out: "Quite a lot of firms have made a conscious decision not to take on too many trainees for the chartered accountancy exams. It's just too expensive."

## ASSISTANT TO INVESTMENT DIRECTOR

The Investment Director of one of the U.K.'s leading private shipping and insurance groups seeks a person in his/her mid 20's to assist him with the day-to-day management of the group's investment portfolios.

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The successful candidate should possess the potential to develop an investment flair and, ideally, might be a newly-qualified Accountant or graduate.

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For further details and job description please contact the Personnel Department, West Midlands Passenger Transport Executive, 16 Summer Lane, Birmingham B19 3SD. Tel. 021 622 5101 ext. 47. Closing date for receipt of applications 2nd July 1981.



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## Pressure to widen programme

### TRAINING I IAN RODGER

THE ACCOUNTING profession has come under increasing pressure in recent years to widen the scope of its training programme.

A large proportion of accountants choose careers in industry and commerce and so, it is argued, all students should spend part of their three-year training contract (articled period) working in industry instead of spending all the time in professional accounting firms. The arguments for and against this change in training methods have been rehearsed since the Solomon Report more than a decade ago but so far the profession has managed to avoid

taking any action.

Those in favour of the status quo argue that an accounting firm concerned with the maintenance of high standards is the best environment in which to gain basic accounting knowledge. A student also gets experience with a wide spread of clients in different industries and a professional stance of objectivity is promoted.

The weaknesses of a training programme that takes place only in an accounting firm are that firms deal almost entirely with past events. Expertise is gained in meeting accounting and auditing standards which require conformity rather than the exercise of judgment. No experience is acquired in wealth-creating functions, such as management accounting, tax planning and foreign currency management.

"Industry wants accountants

whose education and training has been conditioned by working with people who are making things happen." Mr P. J. Custis, finance director of Guest Keen and Nettlefolds, has written, "Financial reporting of past performance has to be seen as an essential but secondary function."

Mr Custis acknowledged that there is a case for leaving the training of financial executives for industry to other bodies such as business schools, but his preference was for the Institute of Chartered Accountants to recognise that there are two kinds of chartered accountants these days. Thus two streams of training contracts could be organised: one practice-based and the other effectively for industry.

"What is required of members is that they should make a positive decision so that even if no changes are made this is a conscious policy rather than a continuation of drift."

Pressure on the Institute has also come from The 100 Group of Chartered Accountants. In January 1980 a working party

led by Mr. Michael Julian, finance director of BICC, wanted that industry might stop preferring chartered accountants for jobs in financial management unless the training programme was widened. The working party urged that selected companies in industry and commerce be allowed to introduce approved training schemes.

The English Institute held a special debate on the subject last November and a narrow majority voted in favour of having some training carried out in industry. Since a substantial majority was required, however, it was impossible to move on the vote. The Education and Training Directorate of the Institute is now reconsidering the question for the final report of its three-year review of all education and training issues due at the end of this year.

The profession has also been criticised for the severity of the training contract, at every thing can hinge on a final examination at the end of the three-year period.

The Institute does not yet

have any statistics on pass rates but it believes the rate remains fairly constant. Some guidance comes from comparing the entry rate, which has grown from 4,000 in 1973 to 5,200 last year, with the 3,000 who passed their final examinations last year. A significant trend in this period has been the increase in the proportion of graduates entering the contract from less than half to about three quarters.

The Education and Training Directorate has proposed abolishing the final examination, relying on the mid-course exam and a continuing assessment process for the remainder of the course.

It has also suggested that only graduates from specialised accountancy courses should be allowed to enter the contract directly. Graduates in other subjects and non-graduates would first have to pass an examination for the Certificate in Accounting Studies, normally after at least six months of study.

These proposals were discussed at a symposium in the spring of 1980 and the outcome will appear in the directorate's final report as well.

## Group Accountant

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Reporting to the Group Chief Accountant, responsibility is to manage the centralised accounting function and provide an efficient service to operating companies. The challenge is to meet tight deadlines, develop computerised systems and respond to information needs.

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## Junior qualification in own right

### TRAINING II ANTHONY SAINSBURY

RELATED TO the training of future chartered accountants is that of their junior colleagues the accounting technicians. The latter are now organised, as students and members, in the association of Accounting Technicians, which began operation in January when it took over the functions of the Institute of Accounting Staff, set up by the Association of Certified Accountants some years ago, and of the Association of Technicians in Finance and Accounting, subsequently set up by the other three London-based OCAB bodies.

Its aim is to award a junior accounting qualification, assessed and wanted in its own right. Only incidentally does it see its task as providing a bridge or a ladder to membership of one of its four sponsoring bodies; it certainly does not aim to provide a widely used alternative route. It dislikes being called a second tier body; it feels perfectly respectable at its own level, believing that there is a good job to be done by the provision of such a recognised qualification.

The qualification is intended for anyone engaged in the various aspects of the finance function, wherever employed, at a level requiring some proof of professional competence but

standing short of that required by, say, Section 161 of the Companies Act or its equivalent responsibilities in other fields.

The qualification normally requires the attainment of three years' approved practical experience and a proven level of professional education. This is tested by success in the Association's own three-level examinations, to be set for the first time in June 1982 and every six months thereafter, or by the attainment of a Business Education Council (BEC) National Level Award in Business Studies.

### Exemption

One of the first assumptions by the Association was that although the mature student might prefer to take an externally assessed examination, the younger candidates might be expected to follow the BEC route, internally assessed. Hence the Council has evolved the normal route of exemption, plugging into the existing educational system to make the best use of resources. But where BEC courses are not available or appropriate, or where external assessment is preferred, the Association will act as an examining body.

Another cardinal assumption is that students and members will identify with the sponsoring body most appropriate to their employment or ambitions. All four senior bodies see the Association as existing in its own right; to a greater or lesser extent, each sees it as being in

a special relationship to them.

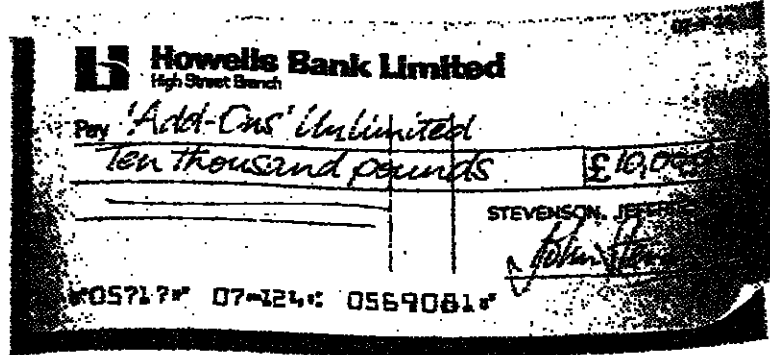
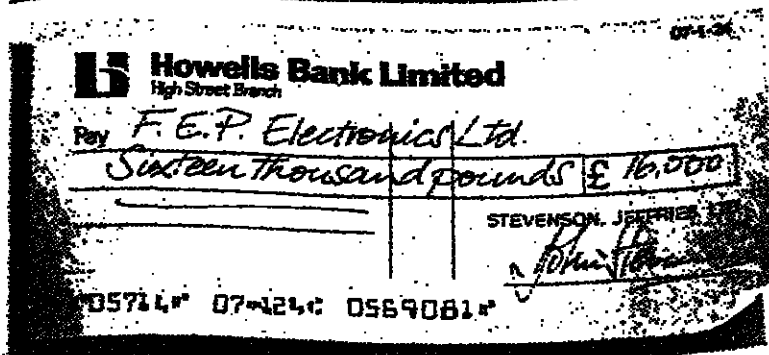
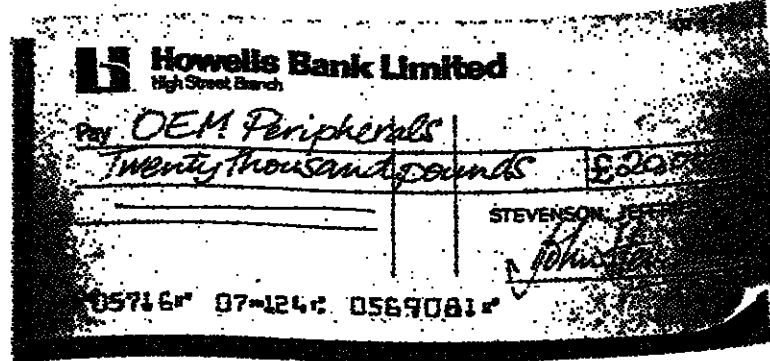
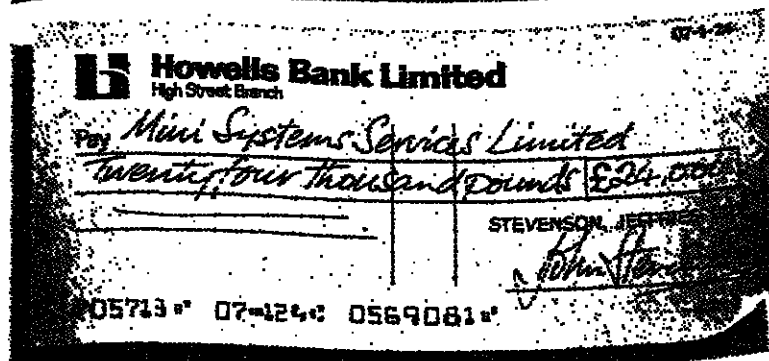
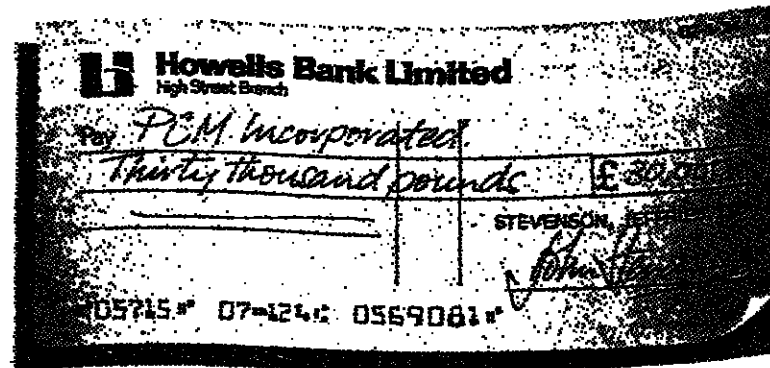
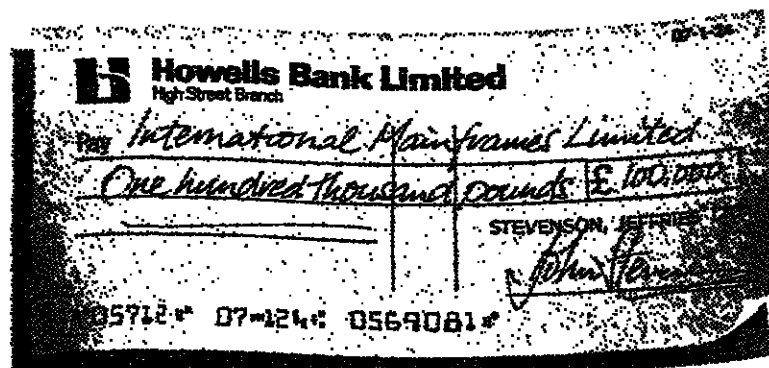
The Association has recognised two gaps that have widened since its predecessors were set up. One is between the basic level originally thought of as appropriate for junior qualification, and the entry qualifications at senior bodies which have generally risen in recent years. The other is between the age groups of students; a greater number of younger recruits is expected in proportion to the majority of mature students registered in the past.

Council is therefore preparing to introduce an advanced grade of membership for senior accounting technicians. This implies lowering of the level expected of members, or of the standards required of students. It reflects the perceived need to cater for the minority of members who do not aspire to bridge the gap to one of the senior bodies but who do reasonably expect some recognition of increasing responsibility, experience and expertise among their own ranks.

The potential of the Association, within the UK and overseas, is very great. But its successful realisation will depend upon the recognition of its qualifications as being a valuable one. One of its main tasks will be to convince both future chartered accountants and future accounting technicians that this is so.

Mr Sainsbury is secretary of the Association of Accounting Technicians, 21 Jockey's Fields, London WC1R 4BN.

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## Progress to the top in industry

### FINANCE DIRECTORS ROSEMARY BARR

BRITAIN'S FINANCE directors are a remarkably homogeneous bunch. The typical company director holding the financial reins is a non-graduate chartered accountant in his late forties. Compared to the U.S., where the overwhelming majority of finance directors hold university degrees, Britain's chief financial officers are of relatively low academic calibre.

These are main observations drawn from a report on the responsibilities, background and pay of chief financial officers in the UK produced by Heidrick and Struggles, international management consultants. The report includes an identity picture of a typical chief financial officer, the term used to identify the top manager responsible for a company's financial affairs. About 80 per cent of these officers are board members, with the title finance director.

### Archetypal

The archetypal finance director is a 49-year-old non-graduate chartered accountant who has been with the company for 13 years, the last six in his present position. He has had two or three former employers and has worked his way up through the budgetary control and treasury operations with little, if any, general management experience.

Most chief financial officers' gross take-home pay was in excess of £20,000 last year and

a few earn over £50,000. The average executive earnings was £30,275, which marked a 60 per cent rise over the previous four years during a period when the retail price index rose by 50 per cent.

Southerners appear to dominate the ranks of financial officers, a position they have maintained in the past four years. There is still a link between the birthplace of the executive and the traditional centre of a particular industry, with financial directors of textile companies tending to be Northerners and those of engineering and construction companies hailing from the Midlands.

Only 9 per cent of Britain's finance directors are from overseas. They are mostly Americans and tend to work for chemical and petroleum companies but not, as might be expected, in electronics and business machines.

There are some signs of change. Finance directors under 45, now 41 per cent of the total, have a higher percentage of graduates among their ranks than their older counterparts. In addition nearly a third of the under-40s have attended business school, compared to only 17 per cent of the total.

accounting work."

Many finance directors see inflation, and the need for more effective asset management, as the main impetus to the changing nature of their jobs. Outside forces, whether domestic legislation or the need to manage currencies in response to a company's growing overseas business, have also forced the finance director increasingly out of the back room into the hot seat at board room meetings. Nine out of 10 chief financial officers report direct to the company's chief executive or equivalent.

### Dropped

Finance directors now spend less time engaged in what are regarded as their traditional tasks, such as internal audits. Four years ago nearly 80 per cent of the chief financial officers were responsible for the company's internal audit but this percentage has now dropped to just under 60 per cent.

The introduction of computers and delegation of routine accounting work have lightened the workload on the finance director but has also highlighted the need for the person filling this post to have a broader financial training than many accountants can possibly have acquired. The end could be achieved by several means. A higher percentage of accountants could be encouraged to gain a university degree before their professional qualification; companies could provide their employees who are trained as accountants with a wider variety of job experience; last, more staff could be hired with broader financial education and training.



## AUSTRALIAN BEEF

# Industry feels the pinch

Mr Nixon said the increase of 10 per cent in the 1981-82 export prices for EEC beef agreed by the council of agricultural ministers in April would result in a 10 to 15 per cent surplus and therefore greater exports.

Indeed, he said, the EEC could well become the world's leading beef exporter in 1981.

The EEC's exports last year at 570,000 tonnes (1980-81) were well below the 1977-78 second behind Australia as the world's largest beef exporters. Australia exported 950,000 tonnes.

Australia fears that attempts to reduce dependence on the world export market by expanding sales to the Middle East and South-East Asia will be frustrated by unfair competition from subsidised EEC exports.

Mr Nixon has already blamed subsidised EEC exports under cutting Australian prices for the decline in Australian beef shipments to Egypt from 36,000 tonnes in 1978 to 573 tonnes last year.

The Government is looking into the possibility of taking action against the EEC within the general agreement on tariffs and trade (GATT) and also at approaching countries surrounding the Pacific basin including the U.S., Canada and Japan, considering forcing preferential trading blocs as a counter to the EEC.

## Farm loans network formed

## network formed

By Our Commodities Staff

**AGRICULTURAL Mortgage Corporation (AMC)** has announced it is setting up a countrywide network of agents to give help and advice to would-be borrowers.

The agency will be comprised of branch officers of firms currently represented on AMC's panel of valuers and will offer guidance to both existing borrowers and would-be borrowers in submitting applications.

AMC's aim is for flexibility in the scheme. Mr. May, it is designed to give the borrower as wide a choice of options as possible to suit his personal and farming business needs. In future, farmers will not only be able to contact AMC direct at its London headquarters, but will be able to deal with the AMC

## PRICE CHANGES

PRICE CHANGES			
in tonnes unless otherwise stated.			
	June 17 1961	+ or -	Month ago
Aluminium	\$210/15		\$216/15
Electrolytic	100/10	-5	\$225/20
Copper			
Cash w/bar	\$658.25	-5.5	\$654
3 mths	\$658.75	-5.5	\$658.50
Cash Cathode	\$251.5	-5.5	\$252.5
3 mths	\$257.25	-5.75	\$247.75
Lead			
Cash	\$260	+2	\$255.50
3 mths	\$267.25	+1	\$253.50
Zinc			
Cash	\$273/25	-3	\$269/25
Freemkt	\$273/25		\$270
Freemkt mtry	\$247.0		\$250
Freemkt	\$221.25	-0.25	\$220.25
Spot/altv	\$240/450	-5	\$240/450
3 mths	\$25.50	-5	\$25.50
3 mths	\$16.60	-2	\$18.20
Iron Cash	\$51.45	+30	\$61.10
3 mths	\$55.375	+19.5	\$62.5
3 mths	\$145.00	+1	\$143.75
Softmtr 22.54	\$171.49		\$173.14
3 mths	\$175.00	+11.5	\$167.50
Iron Cash	\$45.5		\$45.5
3 mths	\$45.5		\$45.5
Producers	\$925		\$925
Aluminium			
Alumina (Phil)	\$590		\$570
Ground	\$595	-5	\$595
Island Grade	\$443		\$425
Malay	\$635	-15	\$590
Philipp	\$277	-5	\$390
Ybean (\$10)	\$399		\$312
Rubber			
Latex			
Para Fut-Sep	\$94.5	+0.18	\$95.60
22.54	\$127.5		\$138
Latex Fut-Sep	\$93.5	-0.01	\$101.25
22.54 and Wm	\$113.50	-0.75	\$116.25
Commodity			
Coal ship	\$892	+10	\$897

NEW YORK, June 17.  
RETURN of the strikers in the El  
Teniente mine put pressure on the  
copper market. Cotton prices sold off  
on the news of a new marketing  
advances in recent days. Follow-  
ing through selling by commission houses  
and dealers in coffee resulted in lower  
prices. Heating oil has been under  
pressure due to continued technical  
selling. Grains and soybeans came  
under pressure on the news of a  
monsoon in wheat, reported by Hamid.  
Copper—June 77.95 (78.95), July  
78.95 (79.95), Aug. 79.95 (80.95),  
80.95—80.85, Dec. 84.25-30, Jan.  
85.25, March 87.37, May 88.40, Jan.  
87.35, March 87.35, Dec. 86.00, Jan.  
86.00, March 86.75.  
Potatoes (size 62-84.0) Nov. 74.5  
(74.5), Dec. 82-84.0 (81.0), March  
82.00, April 82.00, May 82.00, June  
81.50, June 101.5 (101.5) (101.2), Jan.  
101.5-102.0 (101.8), Aug. 103.0,  
103.0, Sept. 103.0, Oct. 103.0, Nov.  
108.9, March 112.7, May 115.0,  
July 117.5, Dec. 124.1, Jan. 124.1,  
March 124.1, May 128.0, Randy and  
Bundy 128.0, Sept. 128.0, Oct. 128.0,  
Sugar—No. 11: July 16.25-16.31  
16.12, Sept. 16.50-16.52 (16.30), Oct.  
16.50-16.52, Nov. 16.50-16.52, Dec.  
17.02, May 17.15-17.21, July 17.40,  
Oct. 17.50-17.52, Oct. 17.50, Sales:  
55,500.  
Wheat—No. 1050-1080 (1082.00-595.00),  
CHICAGO, June 17.  
Land—Chicago (lose 17.75 same),  
St. Louis (lose 17.75 same),  
July 73.71, Sept. 73.94-74.00,  
53-72, Jan. 71-77,70, March 74-75-  
75.15, May 74-75, 75-76, 75-76.  
Corn—Beller—July 53-52.90  
53.35, Aug. 53.40-53.30 (53.27), Feb.  
53.50, May 53.60, 70.65-70.30, May  
71.00, July 72.00, 72.00-71.75, 71.75-  
71.50, 71.50-71.25, 71.25-71.00,  
Live Cattle—June 83.45-85.65 (83.80),  
July 82.20-82.25 (81.90), Aug. 82.05  
82.05-82.00, Dec. 82.20-82.25, 82.25-82.00,  
Tuesday's closing prices

[illegible]

# Unquoted. v June-July. w July-Aug. y July. z Aug. † Per 76-lb fleck.  
 Ghana cocoa.  
 88.0. Pork: English. under 100 lb  
 0 to 54.0, 100-120 lb 47.0 to 52.0,  
 7-160 lb 48.0 to 51.0.  
**MEAT COMMISSION—Average Fat-**  
**check prices at representative markets**  
 June 17. GB—Cattle, 94.73p  
 (−0.68). UK—Sheep, 174.88p  
 r kg car cew (−2.35). GB—Pigs,  
 37p per kg lw (+0.04).

3.30 (101.05), Sept. 87.47 (101.47),  
 Dec. 84.70, March 84.50, May 84.30,  
 July 81.68, Sept. 82.65, Sales: 914.  
 Cotton—No. 2: July 84.25-84.40  
 (83.15), Aug. 82.50-82.70 (82.00), Oct.  
 80.00, May 81.35-81.50, July 82.50-  
 82.60, Oct. 81.80-81.30, Dec. 80.00-81.00.  
 Sales: 4,500.  
 Heating oil (cents per U.S. gallon)—  
 No. 5080 (0.9114), Aug. 0.9155  
 (0.9184), Sept. 0.9233, Oct. 0.9376, Nov.  
 0.9500, Dec. 0.9639, Jan. 0.9780, Feb.  
 0.9872, March 0.9950, April 1.0025.

42.50-142.70,	May	143.90-144.30,	July
45.30-146.00,	Sept	146.70-147.50,	Nov
48.10-148.50,	Salas:	1.100.	

**CHICAGO, June 16,**

Chicago 1mn	Gold—June	483.5
482.0,	July 484.9	(485.0), Sept 478.8
78.0,	Oct 484.1,	Dec 495.0, Jan 501.1,
March 512.8,	April 514.4,	June 528.9.

**NEW ORLEANS—Milled Rice Futures**

cents	per cwt of U.S. No. 2 long
rain):	Sept 2398 (2395), Nov 2300
2308),	Jan 2343, March 2375, May.

408.

7.0: Dec 503.0, 504.0, 504.0-501.0:  
March 510.5, 511.0, 510.0-508.5: May  
77.0: 520.0, 517.0-515.9: July 521.5,  
55.0: 522.0-520.5: Oct 521.0, 522.0,  
110-520.0: Dec 524.5, 525.0, untraded.

**NEW ZEALAND CROSSLINGS**—Close (in order: buyer, seller, business). New Zealand cents per cwt. Aug 381, 405, nil; Oct 388, 392, nil; Nov 382, 393, 392; Jan 393, 395, 393; Mar 401, 404, 401; May 407, 407, 407; Aug 421, 422, 421; Oct 422, 424-423; Dec 424, 430, 425. Sales: 24.

**POTATOES**

**LONDON POTATO FUTURES**—The market was initially easier in line with lower physical prices, but short covering moved all values up by the

17.50, Aug 162, U.S. No. Two Northern  
 19.14 per cent June/July 202.50,  
 May 201, Aug 189.50, Sept 201, Oct  
 186, Nov 210.  
 Maize—(U.S. \$ per tonne): U.S. No.  
 1 Yellow Corn Yellow afloat 158.50, June/  
 July 158, Aug 159, Sept 161, Oct/Dec  
 155.50, Jan/March 174.  
 Soybeans—(U.S. \$ per tonne): U.S.  
 No. 1 Yellow Gulfports July 293, Aug  
 294.50, Sept 288, Oct 301, Nov 301.50,  
 Dec 308, Jan 313, Feb 318, March 322,  
 Apr 326, May 329. Argentina June/

July 25-26, Aug 25-26, Sept 25-27, Oct 2-22,  
July 5-26, Sept 25-26, Nov/Dec 272 sellers.  
Brazil Pelets afloat 255, June 25-4, July  
5-8. Aug 21, Sept 258 sellers.

PARIS, June 17.  
Cocoa—(FFr per 100 kilos): July  
85-855, Sept 825-842, Dec 971-888,  
March 1030-1035, May 1050-1060, July  
1070-1080. Sales at call: Nil.

Sugar—(FFr per tonne): Aug 2370-  
2374, Oct 2325-2330, Nov 2330-2340,  
Dec 2320/2345, March 2405-2425, May  
2415-2465, July 2420-2430, Aug 2430-  
2430. Sales at call: 6.

ing prices: Nov 57.30, +0.2 (high 58.00, low 57.00); Feb 66.30, +0.1 (high 66.30, low 66.10); April 73.30, +0.1 (high 73.30, low 73.00). Turn-  
ar: 31 (44) lots of 40 tonnes.

**MEAT/VEGETABLES**

**SMITHFIELD**—Pance per pound. Beef: British killed sides 78.0 to 79.0; Ulster quarters 88.0 to 84.0, forequarters 80.0 to 58.0; Eire hindquarters 87.0 to 80.0, forequarters 55.0 to 57.0. Veal: Dutch hinds and 125.0 to 132.0, forequarters 80.0 to 78.0. Pork: English, small 78.0 to 88.0, medium 78.0 to 80.0, imported frozen: New Zealand PL 67.0 to 68.0, PM 68.0

June 16	June 15	Month ago	Year ago
249.35	251.41	289.55	264.31

(Base: July 1, 1952=100).

**MOODY'S**

June 16	June 15	Month ago	Year ago
1084.8	1088.6	1081.1	1137.8

(December 1951=100).

Down Jones	June 16	June 15	Month ago	Year ago
Spot	382.78	381.30	389.45	427.64
Oct's	382.21	383.86	396.45	438.87
(Average 1824-25-26=100)				

REUTERS				
June 17	June 16	Month ago	Year ago	
747.7	747.8	1886.8	1666.5	
Rice	September 18,	1931	=100	















Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Petroleum	245.00	245.00	245.00	245.00	245.00	0.00	100	24500.00
Shell	180.00	180.00	180.00	180.00	180.00	0.00	100	18000.00
Esso	160.00	160.00	160.00	160.00	160.00	0.00	100	16000.00
British Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Telecom	100.00	100.00	100.00	100.00	100.00	0.00	100	10000.00
British Steel	80.00	80.00	80.00	80.00	80.00	0.00	100	8000.00
British Overseas Airways	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Group	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways Holdings	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

INSURANCE—Continued

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

PROPERTY—Continued

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

INVESTMENT TRUSTS—Cont.

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

OIL AND GAS—Continued

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

MINES—Continued

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

OVERSEAS TRADERS

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00

RUBBERS AND SISALS

Stock	Price	High	Low	Open	Close	Change	Volume	Value
British Overseas Airways	120.00	120.00	120.00	120.00	120.00	0.00	100	12000.00
British Airways Group	60.00	60.00	60.00	60.00	60.00	0.00	100	6000.00
British Airways Holdings	40.00	40.00	40.00	40.00	40.00	0.00	100	4000.00
British Airways International	20.00	20.00	20.00	20.00	20.00	0.00	100	2000.00
British Airways International	10.00	10.00	10.00	10.00	10.00	0.00	100	1000.00



